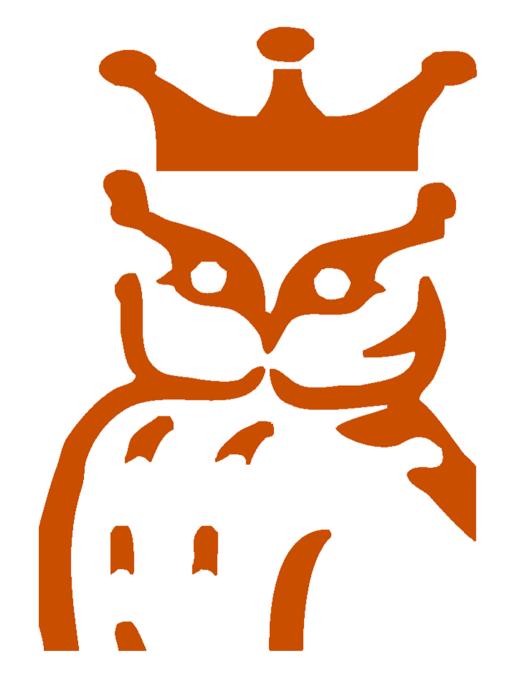
Revenue Budget

2019/20



Financial Management

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Budget Book 2019/20

Full Council 27th February 2019

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We prepare, balance and approve all budgets to the nearest £10. This document shows them to the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are due to this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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Statement of 2018/19 and 2019/20 budgets

	2018/19	2019/20	
Directorate/Service	Net managed budget £000s	Net managed budget £000s	Movement
Adults and Health			
Health Partnerships	355	499	144
Access and Care	194,900	205,927	11,027
Service Transformation Team	1,301	1,493	192
Strategic Commissioning	(12,089)	(26,104)	(14,015)
Resources & Strategy	4,302	4,866	564
Provider services	18,427	19,273	846
Leeds Safeguarding Adults Board	184	226	42
Public Health	382	343	(39)
	207,762	206,523	(1,239)
Children and Families			
Partnership and Health	18,022	18,253	231
Learning	3,437	4,894	1,457
Social Care	94,947	93,654	(1,293)
Resources and Strategy	5,121	4,948	(173)
	121,527	121,749	222
City Development			
Planning and Sustainable Development	1,851	1,945	94
Economic Development	1,537	1,643	106
Asset Management & Regeneration	(1,423)	(3,242)	(1,819)
Employment & Skills	1,715	1,694	(21)
Highways and Transportation	14,859	17,115	2,256
Arts and Heritage	10,286	10,863	577
Sport and Active Recreation	4,573	5,139	566
Resources and Strategy	1,126	1,026	(100)
Markets and City Centre	(703) 33,821	(292) 35,891	411 2,070
	55,621	55,691	2,070
Resources and Housing			
Strategy and Improvement	4,962	4,973	11
Finance	6,676	7,138	462
Human Resources	5,563	6,088	525
Digital and Information Services	19,590	20,328	738
Procurement & Commercial Services	1,522	1,324	(198)
Legal Services	2,759	2,895	136
Democratic Services Leeds Building Services	4,910 (9,611)	4,989 (11,009)	79 (1 398)
Special Contracts & Secc	(9,611) 6,083	(11,009) 6,083	(1,398) 0
Strategic Housing Partnership	2,445	1,091	(1,354)
Corporate Property Management	5,831	6,170	339
Shared Services	19,384	19,189	(195)
Commercial Services	3,202	4,381	1,179
Facilities Management	7,570	8,244	674
Sustainable Energy and Air Quality	1,046	332	(714)
	81,932	82,216	284
Communities and Environment			
Communities	4,979	5,356	377
Customer Access	19,477	20,012	535
Elections, Licensing and Registration Welfare and Benefits	753 3,874	820 4,527	67 653
Car Parking Services	(8,232)	(8,280)	(48)
Community Safety	2,170	2,392	222
Waste Management	33,801	35,044	1,243
Parks & Countryside	7,034	7,268	234
Environmental Action - City Centre	1,584	1,652	68
Environmental Health	1,492	1,594	102
Cleaner Neighbourhood Team	7,946	8,186	240
	74,878	78,571	3,693
Strategic and Central Accounts			
Strategic and Central accounts	(10,042)	(12,758)	(2,716)
	(10,042)	(12,758)	(2,716)
NET COST OF CITY COUNCIL SERVICES	509,878	512,192	2,314
Contribution to/(from) General Fund Reserves	1,006	4,485	3,479
NET REVENUE CHARGE	510,884	516,677	5,793
	510,004	0.0,017	0,100

Summary of 2019/20 budget by type of spending and income

	General Fund excluding Schools	Per Band D Property	Schools	HRA	Total Budget	% of total
	£000	£	£000	£000	£000	
Expenditure						
Employees	521,987	2,287	333,350	33,197	888,534	43
Premises	58.723	257	32.098	54,187	145,008	7
Supplies and services	18,501	81	69,738	95,654	183,893	9
Transport	49,046	215	1,549	401	50,996	2
Capital costs	19,875	87	17,658	61,458	98,991	5
Transfer payments	275,214	1,206	0	0	275,214	13
Payments to external service providers	408,669	1,791	0	105	408,774	20
	1,352,015	5,924	454,393	245,002	2,051,410	100
Income						
Grants	(515,030)	(2,257)	(421,348)	(21,385)	(957,763)	65
Rents	(16,439)	(72)	0	(210,020)	(226,459)	15
Fees, charges & other income	(243,290)	(1,066)	(32,645)	(9,863)	(285,798)	19
	(774,759)	(3,395)	(453,993)	(241,268)	(1,470,020)	100
Net budget	577,256	2,530	400	3,734	581,390	100
Contribution to/(from) IAS19 Pensions reserve	(59,451)	(261)		(2,974)	(62,425)	
Contribution to/(from) other earmarked reserves	(5,613)	(25)	(400)	(760)	(6,773)	
Contribution to/(from) General reserves	4,485	20		0	4,485	
	(60,579)	(265)	(400)	(3,734)	(64,713)	
Net revenue charge	E40.077	0.004	(0)	~	F40 077	
Net revenue charge	516,677	2,264	(0)	0	516,677	

Notes: The number of Band D equivalent properties is

228,209

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.

Item 1

[°] Adults and Health

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Adults and Health Summary of budget by service (£000)

ZU18/19 Spending Income Net irherships Health Partnerships 444 1,405 (906) 499 Work and Social Access and Care 196,693 240,698 (34,772) 205,927 Ination & Innovation Service Transformation Team 1,424 1,508 (15) 1,493 ated Commissioning Strategic Commissioning (10,633) 28,660 (54,764) (26,104) sand Strategy Resources & Strategy 5,621 (1755) 4,866 Work and Social Provider Services 20,829 31,064 (11,791) 19,273 Work and Social Leeds Safeguarding Adults Board 205 418 (193) 226 th Public Health (Grant Funded) 214,860 35,118 (145,595) 206,523 th Transfers to and from earmarked reserves 33,3118 (146,595) 206,523 th Transfers to and from earmarked reserves 35,3118 (146,595) 206,523	Budget Manager	Service	Total	Mana	Managed by the Service	Q	Managed	Total
Interships Health Partnerships 444 1,405 (906) Work and Social Access and Care 196,693 240,698 (34,772) 20 Nork and Social Access and Care 196,693 240,698 (34,772) 20 Nork and Social Service Transformation Team 1,424 1,508 (15) 20 ated Commissioning Strategic Commissioning 1,424 1,508 (15) 20 ated Commissioning Strategic Commissioning 0,10633 28,660 (54,764) (5 work and Social Provider Services Strategy 5,621 (755) 1 Work and Social Leeds Safeguarding Adults Board 208 418 (193) Work and Social Public Health (Grant Funded) 214,860 353,118 (145,900) th Public Health (Grant Funded) 214,860 353,118 (146,595) 20 transfers to and from earmarked reserves (3,850) 0 0 0 0			2018/19	Spending	Income	Net	Service	2019/20
Work and Social Access and Care 196,693 240,698 (34,772) 20 nation & Innovation Service Transformation Team 1,424 1,508 (15) 24,764) (75) ated Commissioning Strategic Commissioning (10,633) 28,660 (54,764) (755) sand Strategy Resources & Strategy (10,633) 28,660 (54,764) (755) work and Social Provider Services 20,829 31,064 (11,791) 1 Work and Social Leeds Safeguarding Adults Board 206 448 (193) 1 Work and Social Public Health (Grant Funded) 214,860 35,118 (146,595) 20 th Public Health (Grant Funded) 214,860 35,3118 (146,595) 20 th Public Health (Grant Funded) 214,860 35,3118 (146,595) 20 th Mathematice 214,860 35,3118 (146,595) 20 th Mathematice 33,3118 (146,595) 20	Chief Officer Health Partnerships	Health Partnerships	444	1,405	(906)	499	91	590
nation & Innovation Service Transformation Team 1,424 1,508 (15) ated Commissioning Strategic Commissioning Strategic Commissioning 28,660 (54,764) (5 se and Strategy Resources & Strategy 5,460 5,621 (755) (755) Work and Social Provider Services 20,829 31,064 (11,791) 1 Work and Social Leeds Safeguarding Adults Board 205 418 (193) Work and Social Public Health (Grant Funded) 231,064 (17,791) 1 Th Public Health (Grant Funded) 214,860 353,118 (146,595) 20 Transfers to and from earmarked reserves (3,850) 0 0 0 0 0 0 0 20 26 26 26 26 26 26 26 26 26 26 26 26 27 26 27 26 26 27 26 26 26 26 26 26 26 26 26	Deputy Director Social Work and Social Care Services	Access and Care	196,693	240,698	(34,772)	205,927	1,948	207,875
ated Commissioning Strategic Commissioning Strategic Commissioning (10,633) 28,660 (54,764) (1 Is and Strategy Resources & Strategy 5,460 5,621 (755) (755) Work and Social Provider Services 20,829 31,064 (11,791) ' Work and Social Leeds Safeguarding Adults Board 20,829 31,064 (11,791) ' Work and Social Leeds Safeguarding Adults Board 205 418 (193) ' In the tealth (Grant Funded) 214,860 353,118 (146,595) 20 In the tealth (Grant Funded) 214,860 353,118 (146,595) 20 In the tealth (Grant Funded) 214,860 353,118 (146,595) 20 In the tealth (Grant Funded) 214,860 353,118 (146,595) 20	Chief Officer Transformation & Innovation	Service Transformation Team	1,424	1,508	(15)	1,493	161	1,654
ss and Strategy Resources & Strategy 5,460 5,621 (755) Work and Social Provider Services 20,829 31,064 (11,791) ' Work and Social Leeds Safeguarding Adults Board 20,829 31,064 (11,791) ' Work and Social Leeds Safeguarding Adults Board 205 418 (193) In the state of the stat	Deputy Director Integrated Commissioning	Strategic Commissioning	(10,633)	28,660	(54,764)	(26,104)	1,426	(24,678)
Work and Social Provider Services 20,829 31,064 (11,791) 19, Work and Social Leeds Safeguarding Adults Board 205 418 (193) Work and Social Leeds Safeguarding Adults Board 205 418 (193) In Public Health (Grant Funded) 214,860 353,118 (146,595) 206, Transfers to and from earmarked reserves (3,850) 0 0 0 206,	Chief Officer Resources and Strategy	Resources & Strategy	5,460	5,621	(755)	4,866	1,125	5,991
Work and Social Leeds Safeguarding Adults Board 205 418 (193) th Public Health (Grant Funded) 438 43,743 (43,400) th Public Health (Grant Funded) 214,860 353,118 (146,595) 206, Transfers to and from earmarked reserves (3,850) 0 0 0 0	Deputy Director Social Work and Social Care Services	Provider Services	20,829	31,064	(11,791)	19,273	2,981	22,254
Index Public Health (Grant Funded) 438 43,743 (43,400) Transfers to and from earmarked reserves 214,860 353,118 (146,595) 353,118 Transfers to and from earmarked reserves (3,850) 353,118 (146,595) 353,118	Deputy Director Social Work and Social Care Services	Leeds Safeguarding Adults Board	205	418	(193)	226	26	251
Z14,860 353,118 (146,595) 353,118 <	Director of Public Health	Public Health (Grant Funded)	438	43,743	(43,400)	344	102	446
Transfers to and from earmarked reserves (3,850) 0<	Net Cost of Service		214,860	353,118	(146,595)	206,523	7,859	214,382
211.010 353.118 (146.595)		Transfers to and from earmarked reserves	(3,850)	0	0	0	(4,635)	(4,635)
	Net Revenue Charge		211,010	353,118	(146,595)	206,523	3,225	209,748

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	39,549	42,093
Agency And Temporary Staff	517	808
National Insurance Contributions	3,734	3,935
Superannuation Costs	5,581	6,115
Other Pension Costs	1,088	937
Other Employee Related Costs	74	65
Training And Development	418	369
	50,961	54,324
Premises		
Buildings Maintenance	62	52
Grounds Maintenance	25	2
Building Security	29	28
Cleaning And Workplace Refuse	120	104
Gas	189	210
Electricity	231	294
Other Utilities	201	15
Rents	143	129
NNDR	247	282
Accommodation Charges	7	-
Premises Related Insurance	33	32
	1,286	1,329
Supplies & Services		
Materials and Equipment	1,080	602
Stationery and Postage	81	62
Advertising	4	
IT and telecommunications	548	42
Insurance	86	6
Professional Services and Subscriptions	160	243
Grants and Contributions	295	30
Catering Service	27	2
Waste Disposal and Landfill Tax	12	1
Allowances	28	2
Consultancy Services	80	7
Commissioned Services	10,468	3,999
Other Hired and Contracted Services	473	52
Licences	48	4
Publication and Promotion	55	- 3
	5,138	5,20
PFI Unitary Charges Miscellaneous	161	5,20 14
Miscella leous	18,743	14
Transport		, . 02
Vehicles And Plant Related Expenditure	28	20
Travel Allowances	949	93
Fuel	47	3
Private Hire	2	
Transport Related Insurance	6	2
	1,032	1,024
Internal Charges		
Managed Recharges Frm Other Directorates	8,975	9,599
	8,975	9,599

£000	Budget 2018/19	Budget 2019/20
Agency Payments		
Services provided by other organisations	520	544
Services provided by Voluntary Sector	24,298	25,982
Carers Fees and Allowances	715	715
Services provided by Health Authorities	2,120	2,150
Public Health Commissioned Services	29,289	28,304
Contributions to Partnerships	90,445	95,529
Fees to Carers	578	473
Day Care	1,008	293
Home Care	24,871	29,605
Sheltered Accommodation	2,794	3,662
Residential and Nursing Placements	77,726	76,697
	254,365	263,954
Transfer Payments		
Direct Payments	12,554	12,542
	12,554	12,542
Appropriations		
Transfers to/from Earmarked Reserves	(664)	(1,446
	(664)	(1,446
Managed Expenditure	347,251	353,118
Internal Income	,	,
Income from other Directorates	(3,102)	(3,307
Recharge Income from Capital	(265)	(0,00)
Charges to / from HRA	(693)	(69)
	(4,061)	(4,319
Income - Grants		
Government Grants	(46,175)	(47,814
DCLG Grants	(28,770)	(32,119
	(74,945)	(79,932
Income - Sales		
Sale of Goods and Services	(916)	(91
	(916)	(91
Income - Charges		
Fees and charges	(721)	(31
Contributions	(58,073)	(60,134
Other income	(608)	(65)
Rents	(165)	(32
	(59,567)	(61,428
Managed Income	(139,489)	(146,59
Net Managed Budget	207,762	206,523
	201,102	200,32
Accounting Adjustments		
IAS 19 Pensions Costs	3,850	4,635
Transfers to/from Statutory Reserves	(3,850)	(4,63
Capital Charges	3,480	3,467
	3,480	3,46
Central Recharges	0,100	0,101
Corporate & Democratic Core Income	(233)	(24
- F		
	(233)	(24

£000	Budget 2018/19	Budget 2019/20
Managed Outside the Service	3,248	3,225
Net Cost of Service	211,010	209,748

Budget Manager : Chief Officer Health Partnerships

£000 Employees Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	Budget 2018/19 662 71 105 0 838 1 1 1 2 2 2 18 2 18 2 2 18 2 2	Budget 2019/20 851 92 138 29 1,110 1 1 1 2 2 98 2
Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Transport Travel Allowances Internal Charges	71 105 0 838 1 1 2 2 18 2 18 2	92 138 29 1,110 1 1 2 2 98
National Insurance Contributions Superannuation Costs Other Pension Costs Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	71 105 0 838 1 1 2 2 18 2 18 2	92 138 29 1,110 1 1 2 2 98
National Insurance Contributions Superannuation Costs Other Pension Costs Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	105 0 838 1 1 2 2 18 2 18 2	138 29 1,110 1 1 2 2 98
Other Pension Costs	0 838 1 1 2 2 18 2 18 2	29 1,110 1 1 2 2 98
Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	838 1 1 2 2 18 2	1,110 1 1 2 2 98
Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances	1 1 2 2 18 2	1 1 2 98
Materials and Equipment Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances	1 2 2 18 2	1 2 2 98
Stationery and Postage IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	1 2 2 18 2	1 2 2 98
IT and telecommunications Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	2 2 18 2	2 2 98
Professional Services and Subscriptions Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	2 18 2	2 98
Other Hired and Contracted Services Publication and Promotion Transport Travel Allowances Internal Charges	18 2	98
Publication and Promotion Transport Travel Allowances Internal Charges	2	
Transport Travel Allowances		2
Travel Allowances	26	
Travel Allowances		106
Internal Charges		
-	4	4
-	4	4
	10	
Managed Recharges Frm Other Directorates	46	0
	46	0
Agency Payments	100	447
Services provided by other organisations	102	117
Contributions to Partnerships	0 102	69 186
Managed Expenditure	1,015	1,405
Internal Income		
Income from other Directorates	(272)	(212)
	(272)	(212)
Income - Charges		
Fees and charges	(30)	(17)
Contributions	(358)	(678)
	(388)	(695)
Managed Income	(660)	(906)
Net Managed Budget	355	499
Accounting Adjustments		. .
IAS 19 Pensions Costs	89	91
	89	91
Managed Outside the Service	89	91
Net Cost of Service		÷ 1

Budget Manager : Deputy Director Social Work and Social Care Services

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		11,026	11,584
Agency And Temporary Staff		312	31
National Insurance Contributions		1,118	1,16
Superannuation Costs		1,655	1,76
Other Pension Costs		104	11
Other Employee Related Costs		2	
Training And Development		19	1
	_	14,236	14,96
Premises		_	
Grounds Maintenance		7	
Building Security		5	
Cleaning And Workplace Refuse		5	
Gas		13	3
Electricity		25	5
Other Utilities		34	4
Rents		42	4
NNDR		28	2
	_	160	21
Supplies & Services			
Materials and Equipment		12	1
Stationery and Postage		13	1
IT and telecommunications		50	4
Professional Services and Subscriptions		16	1
Waste Disposal and Landfill Tax		0	
Allowances		1	
Other Hired and Contracted Services		84	9
Licences		1	
PFI Unitary Charges		3,488	3,43
		3,665	3,61
Transport		_	
Vehicles And Plant Related Expenditure		5	
Travel Allowances		380	37
Private Hire	_	2	
nternal Charges	_	387	38
Managed Recharges Frm Other Directorates		5,133	5,72
	_	5,133	5,72
Agency Payments			
Services provided by Voluntary Sector		423	1,29
Carers Fees and Allowances		715	71
Services provided by Health Authorities		181	18
Contributions to Partnerships		88,083	92,99
Day Care		1,008	29
Home Care		23,592	28,14
Sheltered Accommodation		2,794	3,66
Residential and Nursing Placements		76,425	75,95
		193,220	203,24
Fransfer Payments			
Direct Payments		12,554	12,54

Budget Manager : Deputy Director Social Work and Social Care Services

£000	Budget 2018/19	Budget 2019/20
Transfer Payments		
	12,554	12,542
Managed Expenditure	229,353	240,698
Internal Income		
Income from other Directorates	(749)	(649
	(749)	(649
Income - Grants		
Government Grants	(694)	(663
DCLG Grants	(3,131)	(3,131
	(3,825)	(3,794
Income - Charges		
Fees and charges	(575)	(157
Contributions	(28,884)	(29,585
Other income	(420)	(430
Rents	0	(15
	(29,880)	(30,329
Managed Income	(34,453)	(34,772
Net Managed Budget	194,900	205,927
Accounting Adjustments		
IAS 19 Pensions Costs	1,291	1,431
Capital Charges	502	517
	1,793	1,948
Managed Outside the Service	1,793	1,948
Net Cost of Service	196,693	207,875

Budget Manager : Chief Officer Transformation & Innovation

£000	Budget 2018/19	Budget 2019/20
	2018/19	2019/20
Employees		
Direct Pay Costs	997	1,165
National Insurance Contributions	110	123
Superannuation Costs	152	185
Other Pension Costs	6	2
	1,266	1,475
Supplies & Services		
Stationery and Postage	1	1
Professional Services and Subscriptions	12	9
Consultancy Services	6	6
Commissioned Services	7	7
Other Hired and Contracted Services	6	6
Transact	31	29
Transport		4
Travel Allowances	4	4
Managed Expenditure	1,301	1,508
Internal Income		
Income from other Directorates	0	0
	0	0
Income - Charges		
Other income	0	(15
	0	(15
Managed Income	0	(15
Net Managed Budget	1,301	1,493
Accounting Adjustments		
IAS 19 Pensions Costs	122	161
	122	161
Managed Outside the Service	122	161
Net Cost of Service	1,424	1,654

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning	1	1	
	£000	Budget 2018/19	Budget 2019/2
Employees			
Direct Pay Costs		2,956	3,138
National Insurance Contributions		310	334
Superannuation Costs		457	50
Other Pension Costs		72	6
Other Employee Related Costs		2	
Training And Development		150	
		3,948	4,03
Premises			
Building Security		1	
Gas		6	
Electricity		3	
Other Utilities		3	
Rents		85	8
NNDR		8	
	_	106	10
Supplies & Services		100	10
Materials and Equipment		3	
Stationery and Postage		2	
IT and telecommunications		55	5
Insurance		5	
		22	3
Professional Services and Subscriptions Grants and Contributions		295	30
Waste Disposal and Landfill Tax		12	1
Allowances		0	2.00
Commissioned Services		10,461	3,99
Other Hired and Contracted Services	-	56 10,911	4,46
Fransport	-		.,
Travel Allowances		15	1
nternal Charges	-	15	1
Managed Recharges Frm Other Directorates		1,611	1,74
	-	1,611	1,74
Agency Payments	-		
Services provided by other organisations		368	37
Services provided by Voluntary Sector		12,761	13,12
Services provided by Health Authorities		225	23
Contributions to Partnerships		2,362	2,46
Home Care		1,279	1,46
Residential and Nursing Placements		1,301	74
Appropriations	-	18,298	18,40
Transfers to/from Earmarked Reserves		213	(12
	-	213	(12
Managed Expenditure		35,100	28,66
nternal Income		00,100	20,00
Income from other Directorates		(1,657)	(1,77
Charges to / from HRA		(266)	(27

Budget Manager : Deputy Director Integrated Commissioning

Strategic Commissioning		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
	(1,923)	(2,048)
Income - Grants		
Government Grants	(1,170)	(4,010)
DCLG Grants	(24,099)	(27,378)
	(25,269)	(31,387)
Income - Sales		
Sale of Goods and Services	(842)	(842)
	(842)	(842)
Income - Charges		
Contributions	(18,985)	(20,316)
Other income	(10)	(10)
Rents	(160)	(160)
	(19,155)	(20,486)
Managed Income	(47,189)	(54,764)
Net Managed Budget	(12,089)	(26,104)
Accounting Adjustments		
IAS 19 Pensions Costs	313	373
Capital Charges	1,143	1,052
	1,457	1,426
Managed Outside the Service	1,457	1,426
Net Cost of Service	(10,633)	(24,678)

Budget Manager : Chief Officer Resources and Strategy

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		2,713	3,28
National Insurance Contributions		264	32
Superannuation Costs		394	50
Other Pension Costs		142	13
Other Employee Related Costs		51	4
Training And Development		225	31
	-	3,789	4,60
Premises	_	-,	-,
Cleaning And Workplace Refuse		1	
Premises Related Insurance		33	ć
	-	34	
Supplies & Services	-		
Materials and Equipment		83	
Stationery and Postage		27	
Advertising		1	
IT and telecommunications		157	1(
Insurance		75	(
Professional Services and Subscriptions		69	1(
Allowances		0	
Consultancy Services		75	6
Other Hired and Contracted Services		214	20
Licences		0	_
Publication and Promotion		30	
Miscellaneous		0	4
	_	732	6
Transport	=		
Travel Allowances		28	2
Transport Related Insurance		6	
		34	Į
nternal Charges			
Managed Recharges Frm Other Directorates		216	20
	_	216	20
Agency Payments Services provided by other organisations		50	Į
Services provided by ourier organisations	-	50	:
Nanaged Expenditure		4,855	5,62
		т,000	5,02
nternal Income		~	
Income from other Directorates		0	(:
Recharge Income from Capital	-	(65)	(1
ncome - Sales	-	(65)	(1
Sale of Goods and Services		(30)	(;
	-	(30)	(;
ncome - Charges	-	(00)	
Fees and charges		(90)	(12
Contributions		(255)	(28
Other income		(113)	(10
		(110)	(1

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy		
£000	Budget 2018/19	Budget 2019/20
Managed Income	(553)	(755)
Net Managed Budget	4,302	4,866
Accounting Adjustments		
IAS 19 Pensions Costs	190	306
Capital Charges	1,115	959
	1,304	1,266
Central Recharges		
Corporate & Democratic Core Income	(146)	(141)
	(146)	(141)
Managed Outside the Service	1,158	1,125
Net Cost of Service	5,460	5,991

Budget Manager : Deputy Director Social Work and Social Care Services

		2018/19	Budge 2019/2
Employees			
Direct Pay Costs		17,896	18,796
Agency And Temporary Staff		205	49
National Insurance Contributions		1,501	1,54
Superannuation Costs		2,623	2,79
Other Pension Costs		529	38
Other Employee Related Costs		4	
Training And Development		5	
	_	22,763	24,01
Premises			
Buildings Maintenance		62	5
Grounds Maintenance		18	1
Building Security		22	2
Cleaning And Workplace Refuse		113	ç
Gas		170	17
Electricity		203	23
Other Utilities		164	10
Rents		16	
NNDR		211	24
Accommodation Charges		2	-
	_	982	96
upplies & Services			
Materials and Equipment		943	53
Stationery and Postage		33	
Advertising		1	
IT and telecommunications		196	16
Professional Services and Subscriptions		0	
Catering Service		27	2
Allowances		26	
Other Hired and Contracted Services		45	-
Licences		46	2
Publication and Promotion		3	
PFI Unitary Charges		1,650	1,77
Miscellaneous		161	14
	_	3,130	2,73
ransport			
Vehicles And Plant Related Expenditure		24	
Travel Allowances		485	48
Fuel		47	
		555	53
ternal Charges			
Managed Recharges Frm Other Directorates		537	60
		537	60
gency Payments			
Services provided by Health Authorities		1,715	1,73
Fees to Carers		578	47
		2,293	2,20
lanaged Expenditure		30,260	31,06

Provider Services		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
Income from other Directorates	(415)	(415
Recharge Income from Capital	(200)	(200
Charges to / from HRA	(427)	(427
	(1,042)	(1,042
Income - Grants		
DCLG Grants	(1,540)	(1,610
	(1,540)	(1,610
Income - Sales		
Sale of Goods and Services	(44)	(44
	(44)	(44
Income - Charges		
Fees and charges	(26)	(19
Contributions	(9,137)	(9,033
Other income	(39)	(38
Rents	(5)	(4
	(9,206)	(9,095
Managed Income	(11,833)	(11,791
Net Managed Budget	18,427	19,273
Accounting Adjustments		
IAS 19 Pensions Costs	1,681	2,069
Capital Charges	720	912
	2,401	2,981
Managed Outside the Service	2,401	2,981
Net Cost of Service	20,829	22,254

Budget Manager : Deputy Director Social Work and Social Care Services

Leeds Safeguarding Adults Board			
	£000	Budget 2018/19	Budget 2019/20
Employees			
Direct Pay Costs		267	260
National Insurance Contributions		28	27
Superannuation Costs		25	29
Training And Development		3	3
Supplies & Services	-	323	319
Materials and Equipment		2	2
Stationery and Postage		1	1
Advertising		2	2
IT and telecommunications		5	6
Professional Services and Subscriptions		2	42
Allowances		0	
Other Hired and Contracted Services		40	45
	=	51	97
Transport	_	01	01
Travel Allowances		2	2
	-	2	2
Managed Expenditure		377	418
Income - Charges			
Contributions		(167)	(193
Other income		(26)	0
		(193)	(193
Managed Income		(193)	(193
Net Managed Budget		184	226
Accounting Adjustments			
IAS 19 Pensions Costs		21	26
	Ļ		
		21	26
Managed Outside the Service		21	26
Net Cost of Service		205	251

Budget Manager : Director of Public Health

Public Health (Grant Funded)		
£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	3,032	3,019
National Insurance Contributions	333	331
Superannuation Costs	169	202
Other Pension Costs	235	212
Other Employee Related Costs	15	11
Training And Development	15	25
	3,798	3,800
Premises	,	
Buildings Maintenance	0	0
Accommodation Charges	5	7
	5	7
Supplies & Services		
Materials and Equipment	36	33
Stationery and Postage	4	3
IT and telecommunications	83	40
Insurance	6	4
Professional Services and Subscriptions	37	32
Grants and Contributions	0	1
Allowances	1	0
Other Hired and Contracted Services	11	11
Publication and Promotion	21	6
	197	129
Transport		
Travel Allowances	30 30	18 18
Internal Charges		10
Managed Recharges Frm Other Directorates	1,433	1,253
	1,433	1,253
Agency Payments	.,	.,
Services provided by Voluntary Sector	11,114	11,556
Public Health Commissioned Services	29,289	28,304
	40,403	39,860
Appropriations		,
Transfers to/from Earmarked Reserves	(877)	(1,323)
	(877)	(1,323)
Managed Expenditure	44,989	43,743
Internal Income		
Income from other Directorates	(9)	(216)
	(9)	(216)
Income - Grants	(0)	(210)
Government Grants	(44,311)	(43,141)
	(44,311)	(43,141)
Income - Charges		· · · · · · · · · · · · · · · · · · ·
Contributions	(287)	(43)
-	(287)	(43)
Managed Income	(44,607)	(43,400)
	. ,	. ,
Net Managed Budget	382	344

Budget Manager : Director of Public Health

Public Health (Grant Funded)			
	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		143	177
Capital Charges		0	25
	-	143	203
Central Recharges	-		
Corporate & Democratic Core Income		(86)	(101)
	-	(86)	(101)
Managed Outside the Service		56	102
Net Cost of Service		438	446

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Item 2

Children and Families

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Children and Families Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Vanaged by the Service	0	Managed Outside the	Total
		2010/13	Spending	Income	Net	Service	2013/20
Chief Officer Partnerships and Health	Partnerships & Health	32,396	20,212	(1,959)	18,253	16,230	34,483
Deputy Director Learning	Learning	4,329	31,600	(26,706)	4,894	1,081	5,975
Deputy Director Social Care	Social Care	101,472	177,063	(83,409)	93,654	7,398	101,052
Chief Officer Resources and Strategy	Resources & Strategy	(842)	65,161	(60,214)	4,947	(5,582)	(635)
Net Cost of Service		137,355	294,036	(172,287)	121,749	19,126	140,875
	Transfers to and from earmarked reserves	(1,120)	0	0	0	(2,591)	(2,591)
Net Revenue Charge		136,235	294,036	(172,287)	121,749	16,535	138,284

	£000 Budget 2018/19	Budget 2019/2
Employees		
Direct Pay Costs	64,757	68,004
Agency And Temporary Staff	730	81
National Insurance Contributions	6,375	6,959
Superannuation Costs	10,464	11,658
Other Pension Costs	7,398	7,179
Other Employee Related Costs	87	7
Training And Development	395	36
	90,207	95,053
Premises		
Buildings Maintenance	100	94
Grounds Maintenance	23	2
Building Security	51	6
Cleaning And Workplace Refuse	96	16
Gas	196	1,20
Electricity	362	37
Other Utilities	184	12
Rents	220	13
NNDR	785	68
Accommodation Charges	76	4
Premises Related Insurance	19	3
	2,112	2,93
Supplies & Services		
Materials and Equipment	1,253	1,32
Stationery and Postage	121	11
Advertising	105	10
IT and telecommunications	872	87
Insurance	243	34
Professional Services and Subscriptions	1,039	74
Grants and Contributions	14	3
Catering Service		1,00
· · · · · · · · · · · · · · · · · · ·	1,000	1,00
Waste Disposal and Landfill Tax	0	10
Allowances	219	18
Consultancy Services	100	g
Security Services	105	ę
Commissioned Services	100	8
Other Hired and Contracted Services	2,233	2,30
Licences	815	88
Publication and Promotion	35	2
PFI Unitary Charges	52,581	52,78
Miscellaneous	1	
	60,834	61,00
Fransport Vehicles And Plant Related Expenditure	98	10
Travel Allowances	1,774	1,75
Fuel	29	2
Private Hire	10,374	10,72
	12	2
Transport Related Insurance		40.00
Transport Related Insurance	12,287	12,63

Distributed Grants 4,996 4,107 Agency Payments 27,766 27,578 Services provided by other organisations 27,714 30,095 Services provided by Voluntary Sector 7,543 6,418 General External Residential Procements 11,769 12,736 Independent Fostering Agencies 7,486 7,588 Carers Fees and Allowances 24,459 24,459 Services provided by Health Authorities 0 305 Public Health Commissioned Services 36 150 Supported Living 3,232 3475 Former print committer ensitual costs 2,247 3,297 Contributions to Partnerships 2,200 220 220 Day Care 445 45 45 Young People's Allowances 1,882 1,882 1,882 Direct Payments 3,002 3,002 3,002 Transfer Regreentiture 24,023 2,24,03 3,002 Income from Captal (1,522) (2,051 (1,522) (2,051 Income fr	£000	Budget 2018/19	Budget 2019/20
Agency Payments 27,766 27,576 Services provided by Volunary Sector 7,543 6,418 General External Residential Placements 11,769 24,865 Carers Fees and Allowances 24,465 7,586 Services provided by Health Authonities 0 305 Carers Fees and Allowances 24,450 24,926 Supported Living 3,322 3,475 Former joint commissioned Services 33 150 Supported Living 3,222 3,475 Contributions to Partnerships 2,200 200 Day Care 4,5 45 Special Educational Needs Placements 4,062 39,171 Young Repeits'Allowances 1,882 1,882 1,882 Dired Payments 4,062 3,082 2,0	Internal Charges		
Agency Payments 27,714 30,695 Services provided by Voluntary Sector 7,543 6,418 General External Residential Placements 11,799 12,763 Independent Fostering Agencies 7,846 7,586 Carers Fees and Alowances 24,459 24,459 24,459 Services provided by Health Authorities 0 305 Public Health Commissioned Services 36 150 Supported Living 3,225 3,475 Former print committee residual costs 2,947 3,287 Contributions to Partnerships 2,200 220 220 Day Care 4,062 3,9176 Transfer Payments 4,062 3,9176 Young People's Allowances 1,882 1,882 Direct Payments 4,062 3,082 Young People's Allowances 1,182 1,882 Direct Payments 4,062 3,082 Transfer Vorm Earmarked Reserves (1,522) (2,051 Managed Expenditure 24,572 294,036 Intermal Income	Distributed Grants	4,995	4,107
Services provided by other organisations 27,714 30,865 Services provided by Voluntary Sector 7,543 6,418 General External Resident IPacements 11,769 24,845 Carters Fees and Allowances 24,459 24,926 Services provided by Health Authorities 0 305 Public Health Commissioned Services 35 150 Supported Living 3,225 3,475 Former joint committee residual costs 2,244 3,227 Contributions to Partnerships 220 220 220 Day Care 4,62 3,917 Young People's Allowances 1,822 1,828 Direct Payments 30,822 3,082 Young People's Allowances 1,822 1,820 Direct Payments 3,082 3,082 Norug People's Allowances 1,822 1,200 Direct Payments 3,082 3,082 Notice Payments 3,082 3,082 Internal Income 1,522 (2,0151 Internal Income (1,522) (2,		27,766	27,578
Services provided by Voluniary Sector 7,43 6.418 General External Residential Placements 11,769 12,763 Independent Fostering Agencies 7,486 7,586 Carers Fees and Allowances 24,459 24,926 Services provided by Health Authorities 0 305 Supported Living 3,325 3,475 Former print committee residual costs 2,947 3,227 Contributions to Partnerships 220 220 Day Care 445 445 Special Educational Needs Placements 4062 3,917 Young People's Allowances 1,882 1,882 Dired Payments 3,082 3,082 Young People's Allowances 1,522 (2,051 Transfer Payments 1,522 (2,051 Young People's Allowances 1,522 (2,051 Transfer stofrom Earmarked Reserves (1,522) (2,051 Income from other Diredorates (2,570) (25,774) Income from other Diredorates (3,632) (3,233) Income - Grants <			
General External Residential Placements 11,769 12,783 Independent Fostering Agencies 7,486 7,586 Carers' Fees and Allowances 24,459 24,926 Services provided by Heath Authorities 0 305 Puble Heath Commissioned Services 36 150 Supported Living 3,325 3,475 Former joint committee residual costs 2,947 3,227 Contributions to Patherships 220 220 Day Care 4.65 4.65 Special Educational Needs Placements 89,605 93,796 Young People's Allowances 1,882 1,882 Direct Payments 89,605 93,796 Young People's Allowances 1,852 1,882 Direct Payments 3,082 3,082 Transfers toifforn Earmarked Reserves (1,522) (2,051 Managed Expenditure 284,372 294,036 Income from other Directorates (25,570) (25,771) Income other Other Ocapital (3630) (2685 Charges to / from HRA			
Independent Fostering Agencies 7,486 7,586 Carrers Fees and Allowances 24,459 24,429 Services provided by Health Authorities 0 305 Public Health Commissioned Services 36 160 Supported Living 3,325 3475 Former joint committee residual costs 2,947 3,227 Contributions to Patherships 200 220 220 Day Care 45 445 Special Educational Needs Placements 4,062 3,917 Young People's Allowances 1,882 1,882 1,882 Direct Payments 1,200 1,200 1,200 Young People's Allowances 1,1200 1,200 1,200 Transfers forforn Earmarked Reserves (1,522) (2,051 (1,522) (2,051 Managed Expenditure 284,372 294,036 (363) (5369 Internal Income (1,522) (2,051 (1,522) (2,051 Managed Expenditure 284,372 294,036 (363) (5359 Interest			
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Recharge Income from Capital (360) (265 Charges to / from HRA (1,249) (1,293) Redistribution of grants income (6,353) (5,359) Income - Grants (69,461) (70,278) Government Grants (69,461) (70,278) DCLG Grants (103,500) (109,920) Income - Sales (310) (283) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (11,161) (2,385) Rents (377) (375) Income - Other (2) (3 Income - Other (2) (3 Income - Other (2) (3 Managed Income (162,845) (172,287)	Internal Income		
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Redistribution of grants income (6,353) (5,359) Income - Grants (69,461) (70,278) Government Grants (69,461) (70,278) DCLG Grants (34,039) (39,642) Income - Sales (310) (283) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Income - Other (2) (3) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)		(360)	(265)
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Income - Grants (69,461) (70,278) DCLG Grants (34,039) (39,642) Income - Sales (103,500) (109,920) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (22) (23) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)	Redistribution of grants income	(6,353)	(5,359)
Government Grants (69,461) (70,278) DCLG Grants (34,039) (39,642) Income - Sales (103,500) (109,920) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Income - Other (2) (3) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)		(33,532)	(32,651)
DCLG Grants (34,039) (39,642) Income - Sales (103,500) (109,920) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3 Managed Income (162,845) (172,287)	Income - Grants		
Income - Sales (103,500) (109,920) Sale of Goods and Services (310) (283) Income - Charges (310) (283) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (11,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3 Managed Income (162,845) (172,287)	Government Grants		(70,278)
Income - Sales (310) (283) Sale of Goods and Services (310) (283) Income - Charges (18,350) (20,537) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Income - Other (2) (3) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)	DCLG Grants	. ,	(39,642)
Sale of Goods and Services (310) (283 Income - Charges (310) (283 Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Income - Other (2) (3) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)		(103,500)	(109,920)
Income - Charges (310) (283 Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Income - Other (2) (3) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)			
Income - Charges (18,350) (20,537) Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)	Sale of Goods and Services	, ,	(283)
Fees and charges (18,350) (20,537) Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)		(310)	(283)
Contributions (5,614) (6,136) Other income (1,161) (2,385) Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)	•		
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Rents (377) (375) Income - Other (25,502) (29,432) Interest and Dividends (2) (3) Managed Income (162,845) (172,287)			(6,136)
Income - Other (25,502) (29,432) Interest and Dividends (2) (3) (2) (3) (2) (3) Managed Income (162,845) (172,287)			(2,385)
Income - Other (2) (3) Interest and Dividends (2) (3) (2) (3) (3) Managed Income (162,845) (172,287)	Rents	``'	(375)
Interest and Dividends (2) (3) (2) (3) (3) Managed Income (162,845) (172,287)		(25,502)	(29,432)
Managed Income (162,845) (172,287)			
Managed Income (162,845) (172,287	Interest and Dividends		(3)
		(2)	(3)
Net Managed Budget 121 527 121 749	Managed Income	(162,845)	(172,287)
	Net Managed Budget	121 527	121,749

	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		1,120	2,591
Transfers to/from Statutory Reserves		(1,120)	(2,591)
Capital Charges		14,932	16,788
		14,932	16,788
Central Recharges			
Corporate & Democratic Core Income		(224)	(252)
		(224)	(252)
Managed Outside the Service		14,708	16,535
Net Cost of Service		136,235	138,284

Budget Manager : Chief Officer Partnerships and Health

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		2,515	2,68
National Insurance Contributions		322	30
Superannuation Costs		466	42
Other Pension Costs		164	15
Other Employee Related Costs		4	
Training And Development		235	23
	-	3,707	3,81
Premises	-	0,101	0,0
Cleaning And Workplace Refuse		0	
		0	
Supplies & Services	-		
Materials and Equipment		6	
Stationery and Postage		27	
IT and telecommunications		625	60
Insurance		12	
Professional Services and Subscriptions		23	
Catering Service		0	
Consultancy Services		30	
Commissioned Services		100	
Other Hired and Contracted Services		821	8
Licences		3	0
Publication and Promotion		22	
	-	1,669	1,63
Fransport	-	1,009	1,00
Travel Allowances		28	
Private Hire		10,370	10,72
	-	10,398	10,72
nternal Charges	-	10,000	10,10
Managed Recharges Frm Other Directorates		4,526	4,3
	-	4,526	4,3
Agency Payments	-	4,020	4,00
Services provided by other organisations		3	
Public Health Commissioned Services		0	1
	-	3	1
Appropriations			
Transfers to/from Earmarked Reserves		(500)	(5
		(500)	(5
/anaged Expenditure		19,803	20,2
nternal Income			
Income from other Directorates		(1,171)	(1,1
		(1,171)	(1,1
ncome - Grants			
Government Grants		(398)	(5
		(398)	(5
ncome - Charges			
Fees and charges		(192)	(1
Contributions		(15)	(
Other income		(5)	

Budget Manager : Chief Officer Partnerships and Health

Partnerships & Health		
£000	Budget 2018/19	Budget 2019/20
Income - Charges		
	(212)	(212)
Managed Income	(1,780)	(1,959)
Net Managed Budget	18,022	18,253
Accounting Adjustments		
IAS 19 Pensions Costs	229	222
Capital Charges	14,145	16,008
	14,374	16,230
Managed Outside the Service	14,374	16,230
Net Cost of Service	32,396	34,483

Budget Manager : Deputy Director Learning

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	11,700	12,066
National Insurance Contributions	1,240	1,299
Superannuation Costs	2,163	2,563
Other Pension Costs	2,103	2,000
	4	242
Other Employee Related Costs		
Training And Development	22 15,426	23 16,200
Premises	10,120	10,200
Cleaning And Workplace Refuse	1	
Gas	3	
Electricity	5	
Other Utilities	1	
Rents	81	3
NNDR	18	18
Premises Related Insurance	13	2
Supplies & Services	121	8
Materials and Equipment	138	14
	3	14
Stationery and Postage		
IT and telecommunications	50	4
Insurance	23	3
Professional Services and Subscriptions	289	20
Grants and Contributions	10	3
Other Hired and Contracted Services	467	56
Licences	536	57
Publication and Promotion	1	
Miscellaneous	1	
	1,518	1,60
Transport		
Vehicles And Plant Related Expenditure	4	
Travel Allowances	226	22
Fuel	22	2
Transport Related Insurance	1	
	253	24
Internal Charges	0.054	0.00
Managed Recharges Frm Other Directorates	9,054	8,98
Agency Payments	9,054	8,98
Services provided by other organisations	425	34
	213	21
Services provided by Voluntary Sector		
Special Educational Needs Placements	4,062 4,699	3,91 4,47
Transfer Payments	-,033	
Young People's Allowances	1	
	1	
Managed Expenditure	31,072	31,600
Internal Income		_
Income from other Directorates	(4,379)	(4,04

Budget Manager : Deputy Director Learning

Learning		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
Redistribution of grants income	(600)	(780)
	(4,979)	(4,826)
Income - Grants		
Government Grants	(20,154)	(19,223)
	(20,154)	(19,223)
Income - Sales		
Sale of Goods and Services	(3)	(3)
	(3)	(3)
Income - Charges		
Fees and charges	(1,364)	(1,493)
Contributions	(1,130)	(1,156)
Other income	(4)	(5)
	(2,499)	(2,654)
Managed Income	(27,635)	(26,706)
Net Managed Budget	3,437	4,894
Accounting Adjustments		
IAS 19 Pensions Costs	890	1,080
Capital Charges	1	1
	892	1,081
Managed Outside the Service	892	1,081
Net Cost of Service	4,329	5,975

Budget Manager : Deputy Director Social Care

	£000	Budget 2018/19	Budge 2019/2
mployees			
Direct Pay Costs		48,280	50,86
Agency And Temporary Staff		730	75
National Insurance Contributions		4,611	5,13
Superannuation Costs		7,529	8,31
Other Pension Costs		540	51
Other Employee Related Costs		79	6
Training And Development		136	10
	_	61,905	65,74
remises			
Buildings Maintenance		98	ę
Grounds Maintenance		16	-
Building Security		50	6
Cleaning And Workplace Refuse		94	16
Gas		193	17
Electricity		357	30
Other Utilities		184	1:
Rents		139	9
NNDR		767	6
Accommodation Charges		76	4
Premises Related Insurance	_	7	
upplies & Services	-	1,981	1,81
Materials and Equipment		963	1,02
Stationery and Postage		63	1,02
Advertising		90	
IT and telecommunications		178	1
Insurance		208	30
Professional Services and Subscriptions		690	48
Grants and Contributions			40
		4	1.00
		1,000	1,00
Waste Disposal and Landfill Tax		0	
Allowances		217	1
Consultancy Services		70	:
Security Services		105	9
Other Hired and Contracted Services		808	8
		247	20
Publication and Promotion		5	_
PFI Unitary Charges		512	5
Miscellaneous	_	0	E 00
ansport	-	5,159	5,08
Vehicles And Plant Related Expenditure		94	1(
Travel Allowances		1,498	1,47
Fuel		7	
Private Hire		4	
Transport Related Insurance		11	
		1,615	1,60
ternal Charges			
Managed Recharges Frm Other Directorates		6,867	7,23

Budget Manager : Deputy Director Social Care

£000	Budget 2018/19	Budget 2019/2
Internal Charges		
Distributed Grants	4,995	4,107
	11,862	11,346
Agency Payments		
Services provided by other organisations	27,096	30,340
Services provided by Voluntary Sector	7,330	6,20
General External Residential Placements	11,769	12,76
Independent Fostering Agencies	7,486	7,58
Carers Fees and Allowances	24,459	24,92
Services provided by Health Authorities	0	30
Public Health Commissioned Services	36	
Supported Living	3,325	3,47
Former joint committee residual costs	2,947	3,29
Contributions to Partnerships	220	22
Day Care	45	
	84,713	89,16
Transfer Payments	04,710	00,10
Young People's Allowances	1,881	1,88
Direct Payments	1,200	1,00
Direct ayments	3,081	3,08
Appropriations	3,001	5,00
Transfers to/from Earmarked Reserves	(1,270)	(79
Transiers whom camarked Reserves	(1,270)	(79
	. ,	``
Managed Expenditure	169,044	177,06
Internal Income		
Income from other Directorates	(4,948)	(6,49
Charges to / from HRA	(1,249)	(1,29
Redistribution of grants income	(4,995)	(4,10
	(11,192)	(11,89
Income - Grants		
Government Grants	(43,679)	(45,62
DCLG Grants	(3,080)	(8,68
	(46,759)	(54,31
Income - Charges		-
Fees and charges	(10,317)	(10,21
Contributions	(4,300)	(4,76
Other income	(1,152)	(1,86
Rents	(377)	(35
	(16,147)	(17,19
Managed Income	(74,098)	(83,40
Net Managed Budget	94,947	93,65
· · · · · ·		
Accounting Adjustments		
IAS 19 Pensions Costs	5,740	6,61
Capital Charges	785	77
	6,525	7,39
Managed Outside the Service	6,525	7,39

Budget Manager : Deputy Director Social Care

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Social Care		
£000	Budget 2018/19	Budget 2019/20
Net Cost of Service	101,472	101,052

£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	2,262	2,38
Agency And Temporary Staff	0	6
National Insurance Contributions	202	22
Superannuation Costs	306	34
Other Pension Costs	6,397	6,270
Training And Development	3	
Premises	9,169	9,29
Buildings Maintenance	2	
Grounds Maintenance	7	
Building Security	1	
Gas	0	1,02
	10	1,02
Supplies & Services		
Materials and Equipment	147	14
Stationery and Postage	28	2
Advertising	15	1
IT and telecommunications	19	3
Professional Services and Subscriptions	37	3
Allowances	2	
Other Hired and Contracted Services	137	11
Licences	29	2
Publication and Promotion	6	
PFI Unitary Charges	52,069 52,489	52,27 52,68
Fransport	52,409	52,00
Travel Allowances	22	2
	22	2
nternal Charges	0.004	2.00
Managed Recharges Frm Other Directorates	2,324 2,324	2,88
Agency Payments		
Services provided by other organisations	190 190	
Appropriations	190	
Transfers to/from Earmarked Reserves	248	(76
	248	(76
Managed Expenditure	64,453	65,16
nternal Income		
Income from other Directorates	(15,072)	(14,02
Recharge Income from Capital	(360)	(26
Redistribution of grants income	(758) (16,190)	(47 (14,75
ncome - Grants	(10,100)	
Government Grants	(5,230)	(4,84
DCLG Grants	(30,959)	(30,95
	(36,189)	(35,80

Resources & Strategy		
£000	Budget 2018/19	Budge 2019/2
Income - Sales		
Sale of Goods and Services	(307)	(28
	(307)	(28
Income - Charges		
Fees and charges	(6,476)	(8,63
Contributions	(168)	(1
Other income	0	(5
Rents	0	(2
	(6,645)	(9,30
ncome - Other		
Interest and Dividends	(2)	
	(2)	
Managed Income	(59,332)	(60,2
Net Managed Budget	5,121	4,94
Accounting Adjustments		
IAS 19 Pensions Costs	(5,739)	(5,3
	(5,739)	(5,3
Central Recharges		• *
Corporate & Democratic Core Income	(224)	(2
	(224)	(2
Managed Outside the Service	(5,962)	(5,58
Net Cost of Service	(842)	(63

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Item 3

City Development

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City Development Summary of budget by service (£000)

Chief Planning Officer2018/19SpendingIChief Planning OfficerEconomic Development2,4539,436Chief Officer Economic DevelopmentEconomic Development2,6702,073Chief Officer for Asset Management & Regeneration2,6702,073Chief Officer for Asset Management & Regeneration2,6702,073Chief Officer for Asset Management & Regeneration1,7426,669Chief Officer Employment and Skills1,7426,568Chief Officer HighwaysAtts And Heritage1,7426,5548Chief Officer Resources and SportAtts And Heritage1,1,83219,147Chief Officer Resources and StrategyResources and Strategy8,55325,518Chief Officer Resources and StrategyMarkets and City Centre8,55325,518Chief Officer Resources and StrategyMarkets and City Centre8,55325,518Chief Officer Resources and StrategyMarkets and City Centre8,55325,518Chief Officer Resources and StrategyMarkets and City Centre8,621149,743Net Cost of ServiceTransfers to and from earmarked reserves(5,405)0	Total	Mana	Managed by the Service		Managed	Total
erPlanning And Sustainable Development2,453mic DevelopmentEconomic Development2,670et Management &Economic Development2,670et Management &Asset Management & Regeneration4,095yment and SkillsEmployment and Skills1,742yre and ShilsEmployment and Skills1,742AssHighways And Transportation53,244Arts And Heritage53,244ture and SportArts And Heritageture and SportSport And Active Recreationces and StrategyResources and Strategyrces and StrategyMarkets and City Centreces and StrategyEnder Contretransfers to and from earmarked reserves(5,405)	2018/19	Spending	Income	Net	Service	02/6102
mic Development2,670et Management & tet Management & tet Management & set Management & Asset Management & Regeneration2,670wrent and SkillsAsset Management & Regeneration4,095yment and SkillsEmployment and Skills1,742ysHighways And Transportation53,244aysArts And Heritage53,244ture and SportArts And Heritage11,832ture and SportSport And Active Recreation8,553ture and SportResources and Strategy608tocs and StrategyMarkets and City Centre84,621tores and StrategyTransfers to and from earmarked reserves(5,405)		9,436	(7,490)	1,946	671	2,617
et Management & Readement & Asset Management & Regeneration4,095yment and SkillsEmployment and Skills1,742yssEmployment and Skills1,742aysHighways And Transportation53,244aysArts And Heritage53,244ture and SportArts And Heritage11,832ture and SportSport And Active Recreation8,553ture and SportResources and Strategy608toes and StrategyMarkets and City Centre608ces and StrategyMarkets and City Centre64,621ture and SportTransfers to and from earmarked reserves(5,405)		2,073	(431)	1,643	862	2,505
yment and SkillsEmployment and Skills1,742aysEmployment and Skills1,742aysHighways And Transportation53,244aysArts And Heritage11,832ture and SportArts And Heritage11,832ture and SportSport And Active Recreation8,553ture and SportResources and Strategy608foces and StrategyMarkets and City Centre608coes and StrategyImarkets and City Centre608for and StrategyTransfers to and from earmarked reserves(5,405)		16,915	(20,157)	(3,242)	6,384	3,142
aysHighways And Transportation53,244Atread SportArts And Heritage11,832ture and SportSport And Active Recreation8,553tree and SportResources and Strategy608rces and StrategyMarkets and City Centre84,621rces and StrategyTransfers to and from earmarked reserves(5,405)		6,669	(4,975)	1,694	172	1,867
ture and SportArts And Heritage11,832ture and SportSport And Active Recreation8,553tree and SportResources and Strategy608rces and StrategyMarkets and City Centre616rces and StrategyMarkets and City Centre84,621rces and StrategyTransfers to and from earmarked reserves(5,405)	rtation	65,548	(48,434)	17,115	41,950	59,065
ture and SportSport And Active Recreation8,553rces and StrategyResources and Strategy608rces and StrategyMarkets and City Centre(578)rces and StrategyTransfers to and from earmarked reserves(5,405)		19,147	(8,284)	10,864	7,026	17,890
rces and StrategyResources and Strategy608rces and StrategyMarkets and City Centre(578)rces and Strategy84,62114Transfers to and from earmarked reserves(5,405)		25,518	(20,380)	5,139	4,062	9,201
rces and Strategy Markets and City Centre (578) Ref 84,621 1 ² Transfers to and from earmarked reserves (5,405)		1,026	0	1,026	(332)	694
84,621 84,621 Transfers to and from earmarked reserves (5,405)		3,410	(3,702)	(292)	124	(169)
	84,621	149,743	(113,852)	35,891	60,920	96,811
		0	0	0	(6,277)	(6,277)
Net Revenue Charge 743, 743	79,216	149,743	(113,852)	35,891	54,643	90,534

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	46,033	49,163
National Insurance Contributions	4,376	4,673
Superannuation Costs	6,948	7,674
Other Pension Costs	476	406
Other Employee Related Costs	219	91
Training And Development	306	312
Premises	58,358	62,319
	1 100	1 002
Buildings Maintenance	1,100	1,092
Grounds Maintenance	126	202
Building Security	293	513
Cleaning And Workplace Refuse	680	702
Gas	706	1,103
Electricity	6,819	8,926
Other Utilities	848	349
Rents	4,028	3,655
NNDR	3,466	3,473
Highways Maintenance	7,079	7,272
Accommodation Charges	0	(
Premises Related Insurance	559	71
	25,705	27,998
Supplies & Services		
Materials and Equipment	6,672	7,266
Stationery and Postage	139	12:
Advertising	197	239
IT and telecommunications	869	86
Insurance	1,292	1,038
Professional Services and Subscriptions	2,932	4,019
Grants and Contributions	2,230	2,15
Catering Service	10	
Recycling and Reuse	24	20
Waste Disposal and Landfill Tax	61	6
Allowances	21	2
Consultancy Services	120	22
External Audit Fees	4	
Security Services	332	33
Commissioned Services	60	6
Other Hired and Contracted Services	6,217	7,870
Licences	147	16
Publication and Promotion	401	49
PFI Unitary Charges	19,489	19,51
Miscellaneous	81	82
IVISUEIIAI IEUUS	41,297	44,566
Transport		11,000
Vehicles And Plant Related Expenditure	4,180	5,099
Travel Allowances	313	32
Fuel	343	35
Private Hire	0	
Transport Related Insurance	69	42 49
	4,905	5,83

£000	Budget 2018/19	Budget 2019/20
Internal Charges		
Managed Recharges Frm Other Directorates	7,617	8,836
	7,617	8,836
Agency Payments		
Services provided by other organisations	145	150
Services provided by Voluntary Sector	1	1
Contributions to Partnerships	192	238
Transfer Dourmonto	337	388
Transfer Payments	(116)	(120)
Disrepair Provision	(116) (116)	(139) (139)
Appropriations	(110)	(139)
Transfers to/from Earmarked Reserves	0	(56)
Tansiers whom Lamarker Reserves	0	(56)
	-	. ,
Managed Expenditure	138,102	149,743
Internal Income		
Income from other Directorates	(18,275)	(19,722)
Recharge Income from Capital	(15,645)	(19,122)
Charges to / from HRA	(1,015)	(1,039)
Redistribution of grants income	(793)	(809)
	(35,728)	(40,692)
Income - Grants		
Government Grants	(11,772)	(13,484)
DCLG Grants	(4,439)	(4,439)
	(16,211)	(17,922)
Income - Sales		
Sale of Goods and Services	(6,867)	(6,673)
	(6,867)	(6,673)
Income - Charges		
Fees and charges	(25,415)	(26,767)
Contributions	(755)	(1,396)
Other income	(5,611)	(5,098)
Rents	(13,694)	(14,203)
Income - Other	(45,476)	(47,465)
Interest and Dividends	0	(1 100)
Interest and Dividends	0	(1,100)
Managed Income	(104,281)	(113,852)
Net Managed Budget	33,821	35,891
Accounting Adjustments		
IAS 19 Pensions Costs	5,405	6,277
Transfers to/from Statutory Reserves	(5,405)	(6,277)
Capital Charges	45,967	55,304
	45,967	55,304
Central Recharges		
Corporate & Democratic Core Income	(572)	43 (661
	(572)	(661

	£000	Budget 2018/19	Budget 2019/20
Other Internal Adjustments			
Internal Reallocations Charges		3,080	3,080
Internal Reallocations Income		(3,080)	(3,080)
		0	0
Managed Outside the Service		45,395	54,643
Net Cost of Service		79,216	90,534

Budget Manager : Chief Planning Officer

Dired Pay Costs6.3526.53National Insurance Contributions6.65665Superanuation Costs10/110/0Other Pension Costs1071Other Pension Costs33Training And Development99Premises7070Supples & Services7070Supples & Services666Materials and Equipment666Stationery and Postage1666Advertising686IT and telecommunications11/911Insurance222Preferesional Services and Subscriptions22622Other Hred and Contributions666Advertesing666Movances111Consultancy Services2622Travel Alowances111Managed Recharges Frm Other Directorates3373Managed Recharges Frm Other Directorates66084Managed Recharges Frm Other Directorates66084Income From Set Directorates <th>£00</th> <th>00 Budget 2018/19</th> <th>Budget 2019/2</th>	£00	00 Budget 2018/19	Budget 2019/2
National insurance Contributions 665 60 Superannuation Costs 10/1 1,0/1 Other Pension Costs 3 3 Training And Development 9 9 Premises 7/0 - Buildings Maintenance 7/0 - Supplies & Services 7/0 - Materials and Equipment 66 - Stationery and Postage 16 - Advertising 68 - IT and telecommunications 119 1 Insurance 22 - Professional Services 21 - Advertising 68 - Advertising 68 - Insurance 22 - - Professional Services and Subscriptions 22 - - Chern Hired and Contracted Services 26 - - Travel Allowances 1 - - - Internal Charges Man Plant Related Expenditure 27 -	Employees		
Superanuation Costs 1,011 1,01 Other Pension Costs 107 1 Other Pension Costs 3 1 Training And Development 9 1 Premises 70 70 Buildings Maintenance 70 70 Supplies & Services 66 70 Materials and Equipment 66 70 Stationery and Postage 16 70 Training And Levonnunications 119 11 Insurance 22 2 Professional Services and Subscriptions 22 2 Consultancy Services 41 - Other Hired and Contracted Services 266 22 Transport 266 21 Vehicles And Plant Related Expenditure 77 3 Transport 27 3 Managed Expenditure 9,219 9,421 Internal Income (600) (4 Income from other Directorates (600) (4 norme - Grants (600)	Direct Pay Costs	6,352	6,534
Superanuation Costs 1,011 1,01 Other Pension Costs 107 1 Other Pension Costs 3 1 Training And Development 9 1 Premises 70 70 Buildings Maintenance 70 70 Supplies & Services 66 70 Materials and Equipment 66 70 Stationery and Postage 16 70 Training And Levonnunications 119 11 Insurance 22 2 Professional Services and Subscriptions 22 2 Consultancy Services 41 - Other Hired and Contracted Services 266 22 Transport 266 21 Vehicles And Plant Related Expenditure 77 3 Transport 27 3 Managed Expenditure 9,219 9,421 Internal Income (600) (4 Income from other Directorates (600) (4 norme - Grants (600)	National Insurance Contributions	665	68
Other Pension Costs 107 1 Other Employee Related Costs 3 3 Training And Development 9 9 Premises 8,147 8,447 Buildings Maintenance 70 70 Supplies & Services 70 70 Materials and Equipment 6 6 Stationery and Postage 16 6 Advertising 68 6 Train telecommunications 119 1 Insurance 22 2 Grants and Contributions 26 3 Allowances 41 - Consultancy Services 41 - Other Hired and Contracted Services 256 2 Traver Allowances 78 - Traver Allowances 73 3 Managed Recharges Frm Other Directorates 337 3 Managed Expenditure 9,219 9,42 Internal Charges (107) (1 Internal Charges (388) (388)	Superannuation Costs	1.011	1,060
Other Employee Related Costs 3 Training And Development 8,147 Premises 70 Buildings Maintenance 70 Stopples & Services 70 Materials and Equipment 6 Stationery and Postage 16 Advertising 68 IT and telecommunications 119 Insurance 22 Professional Services and Subscriptions 22 Grants and Contributions 1 Other Hired and Contracted Services 41 Other Hired and Contracted Services 256 Transport 27 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Income from other Directorates (608) Income - Grants (107) DCLG Grants (107) Managed Expenditure (107) Income - Charges (388) Gate of Goods and Services (388) Gate of Goo	•		11
Training And Development 9 Premises 8,147 8,44 Buildings Maintenance 70 70 Supplies & Services 70 70 Materials and Equipment 6 70 Stationery and Postage 16 70 Advertising 68 0 If and telecommunications 119 11 Insurance 22 22 Professional Services and Subscriptions 22 2 Grants and Contributions 6 41 Other Hired and Contracted Services 256 22 Transport 27 5 Vehicks And Plant Related Expenditure 27 5 Travel Allowances 78 7 Managed Recharges Frm Other Directorates 337 3 Managed Expenditure 9,219 9,44 nternal Charges 105 14 mome from other Directorates 608) 4 ncome - Grants (608) 4 DCLG Grants (107) (1 </td <td></td> <td></td> <td></td>			
8,147 8,447 Buildings Maintenance 70 Supplies & Services 70 Materials and Equipment 6 Subplies & Services 16 Materials and Equipment 68 IT and telecommunications 119 IT and telecommunications 22 Professional Services and Subscriptions 22 Grants and Contributions 6 Alowances 1 Consultancy Services 256 Other Hired and Contracted Services 256 Travel Alowances 78 Travel Alowances 78 Travel Alowances 78 Travel Alowances 78 Travel Alowances 73 Travel Alowances 337 Managed Recharges Frm Other Directorates 337 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Income from other Directorates (608) Managed Expenditure (107) Income - Grants (107) DCLG Grants (107)			
Premises 70 Buildings Maintenance 70 Supplies & Services 70 Materials and Equipment 6 Stationery and Postage 16 Advertising 68 If and telecommunications 119 Insurance 26 Professional Services and Subscriptions 22 Grants and Contributions 6 Allowances 1 Consultancy Services 41 Other Hired and Contracted Services 256 Transport 560 Vehicles And Plant Related Expenditure 77 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Internal Income (6008) Internal Income (1007) Income from other Directorates (388) Garants (388) Garants (388) Other Income (388) Internal Income (388) Income - Grants (388) Other			8,40
Supplies & Services 70 Materials and Equipment 6 Stationery and Postage 68 Advertising 68 IT and telecommunications 119 Insurance 26 Professional Services and Subscriptions 22 Grants and Contributions 6 Alowances 1 Consultancy Services 41 Other Hired and Contracted Services 256 Fransport 26 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Maraged Recharges Frm Other Directorates 337 Managed Recharges Frm Other Directorates 337 Managed Recharges Frm Other Directorates 6009 Income from other Directorates 6009 Managed Recharges Frm Other Directorates 6009 Income of Grants (107) DCLG Grants (107) Corone - Charges (388) Sale of Goods and Services (388) Garats (207) Other income (6055)	Premises		
Supplies & Services 6 Materials and Equipment 6 Stationery and Postage 16 Advertising 68 IT and telecommunications 119 Insurance 26 Professional Services and Subscriptions 22 Grants and Contributions 6 Alovertising 6 Consultancy Services 11 Other Hired and Contracted Services 256 Transport 27 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9219 Internal Charges (6008) Managed Expenditure 9219 Income from other Directorates (6008) Income from other Directorates (6008) Income - Grants (107) DCLG Grants (107) Income - Sales (388) Sale of Goods and Services (388) Income - Charges (388) Fees and charges	Buildings Maintenance	70	7
Materials and Equipment 6 Stationery and Postage 16 Advertising 119 IT and telecommunications 119 Insurance 26 Professional Services and Subscriptions 22 Grants and Contributions 6 Allowances 1 Consultancy Services 216 Other Hired and Contracted Services 256 Transport 560 Vehicks And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9219 Income from other Directorates 337 Managed Expenditure 9219 Income from other Directorates 6008) Other Directorates 337 Managed Income (0009) Income from other Directorates 388 Sale of Goods and Services 388 Gasta (107) Income - Charges (6025) Fees and charges (210) Fees and charges		70	7
Stationery and Postage 16 Advertising 68 IT and telecommunications 119 Insurance 26 Professional Services and Subscriptions 22 Grants and Contributions 6 Allowances 1 Consultancy Services 411 Other Hired and Contracted Services 256 Transport 560 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Income from other Directorates 608 Monaged Expenditure 9,219 Income - Grants (107) DCLG Grants (107) Income - Grants (107) Sale of Goods and Services (388) Income - Charges (388) Fees and charges (6055) Other income (210) Income - Charges (6,255) Fees and charges (6,55) Grants (6,255)			
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IT and telecommunications 119 11 Insurance 26 3 Professional Services and Subscriptions 22 3 Grants and Contributions 6 1 Allowances 1 1 Consultancy Services 41 2 Other Hired and Contracted Services 256 22 Fransport 256 27 Vehicles And Plant Related Expenditure 27 27 Travel Allowances 105 11 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,44 nternal Income (608) (4 Income from other Directorates (608) (4 ncome - Grants (107) (1 DCLG Grants (107) (1 ncome - Charges (388) (3 Sale of Goods and Services (388) (3 Other income (210) (2 Geass (6,265) (6,5 Grants (210) (2 Goods and Services (6,265) (6,5 <			1
Insurance 26 22 Professional Services and Subscriptions 22 22 Grants and Contributions 6 1 Allowances 1 1 Consultancy Services 41 41 Other Hired and Contracted Services 256 22 Transport 256 21 Vehicles And Plant Related Expenditure 27 27 Travel Allowances 78 105 Internal Charges 105 11 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,44 Internal Income (608) (4 Income from other Directorates (608) (4 Income - Grants (107) (1 DCLG Grants (107) (1 Income - Charges (888) (3 Sale of Goods and Services (888) (3 Income - Charges (6,055) (6,33 Fees and charges (6,055) (6,35 Other income	5	68	6
Professional Services and Subscriptions 22 2 Grants and Contributions 6 1 Allowances 1 1 Consultancy Services 256 22 Other Hired and Contracted Services 256 22 Transport 560 55 Vehicles And Plant Related Expenditure 27 5 Travel Allowances 105 110 Managed Recharges Frm Other Directorates 337 33 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,42 ncome from other Directorates (608) (4 income form other Directorates (608) (4 income - Grants (107) (1 DCLG Grants (107) (1 noome - Sales (388) (3 Sale of Goods and Services (388) (3 noome - Charges (6,055) (6,38) (3 noome - Charges (6,055) (6,35) (6,35) Geast of Goods and Services </td <td>IT and telecommunications</td> <td>119</td> <td>11</td>	IT and telecommunications	119	11
Grants and Contributions 6 Allowances 1 Consultancy Services 256 Other Hired and Contracted Services 256 Fransport 256 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Managed Expenditure 9,219 Income from other Directorates 6608 Monaged Expenditure 9,219 OtLG Grants (1077) Income - Grants (1077) Druce - Sales (388) Sale of Goods and Services (388) Fees and charges (6,055) Geast (6,055) Geast (6,265) Geast	Insurance	26	3
Allowances 1 Consultancy Services 256 Other Hired and Contracted Services 256 Transport 560 Vehicles And Plant Related Expenditure 27 Travel Allowances 78 Managed Recharges Frm Other Directorates 337 Managed Recharges Frm Other Directorates 337 Managed Expenditure 9,219 Income from other Directorates 6608 Managed Expenditure 9,219 Income from other Directorates (608) Managed Expenditure 9,219 Income from other Directorates (107) Income - Grants (107) DCLG Grants (107) Income - Charges (388) Fees and charges (388) Gates (388) Gates (210) Income (6,265) Fees and charges (6,265) Gates (6,265) Gates (210) Income - Charges (6,265) Fees and charges (6,265) Other income (6,265) Income	Professional Services and Subscriptions	22	2
Consultancy Services 41 - Other Hired and Contracted Services 256 24 Transport 560 55 Vehicles And Plant Related Expenditure 27 2 Travel Allowances 78 - Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,44 nternal Income - - Income from other Directorates 6608) (4 ncome - Grants - - DCLG Grants - - ncome - Sales 388) - Sale of Goods and Services 388) - Other income - - Concer - Charges - - Fees and charges - - Other income - - Anaged Income - - Anaged Income - - - - - - - - - - -	Grants and Contributions	6	
Other Hired and Contracted Services 256 24 560 55 Transport 27 27 Vehicles And Plant Related Expenditure 27 27 Travel Allowances 78 105 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,42 nternal Income (608) (4 Income from other Directorates (608) (4 ncome - Grants (107) (1 DCLG Grants (107) (1 ncome - Sales (388) (3 Sale of Goods and Services (388) (3 ncome - Charges (6,055) (6,338) Fees and charges (6,055) (6,338) Other income (210) (2 (210) (2 (210) (210) (2 (6,255)	Allowances	1	
Other Hired and Contracted Services 256 24 560 55 Transport 27 27 Vehicles And Plant Related Expenditure 27 27 Travel Allowances 78 105 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,42 Internal Income (608) (4 Income from other Directorates (608) (4 Income - Grants (107) (1 DCLG Grants (107) (1 Income - Sales (388) (3 Sale of Goods and Services (388) (3 Income - Charges (6,055) (6,338) Fees and charges (6,055) (6,338) Other income (210) (2 (210) (2 (210) (210) (2 (6,255)	Consultancy Services	41	4
Transport 560 5 Vehicles And Plant Related Expenditure 27 2 Travel Allowances 78 105 nternal Charges 337 33 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,42 nternal Income (608) (4 income from other Directorates (608) (4 income from other Directorates (107) (1 ncome - Grants (107) (1 DCLG Grants (107) (1 ncome - Sales (388) (3 Sale of Goods and Services (388) (3 income - Charges (6,055) (6,33 Fees and charges (6,055) (6,33 Other income (210) (2 (210) (2 (2,05) (6,265) (6,5,5) (6,5,5) Managed Income (7,368) (7,368)			20
Vehicles And Plant Related Expenditure 27 27 Travel Allowances 78 105 10 Internal Charges 337 33 33 Managed Recharges Frm Other Directorates 337 33 33 Managed Expenditure 9,219 9,41 Income from other Directorates (608) (4 Income from other Directorates (608) (4 Income from other Directorates (107) (1 Income - Grants (107) (1 DCLG Grants (107) (1 Income - Sales (388) (3 Sale of Goods and Services (388) (3 Income - Charges (6,055) (6,055) Fees and charges (6,055) (6,32 Other income (210) (2 (210) (2 (6,265) Managed Income (7,368) (7,48)		560	51
Travel Allowances 78 Internal Charges 105 10 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,43 Internal Income 9,219 9,43 Income from other Directorates (608) (4 Income from other Directorates (608) (4 Income from other Directorates (107) (11 DCLG Grants (107) (11 Income - Sales (388) (3 Sale of Goods and Services (388) (3 Income - Charges (6,055) (6,355) Fees and charges (6,265) (6,57) Other income (210) (2 (6,265) (6,57) (6,265) Managed Income (7,368) (7,368)	•		
Internal Charges10511Managed Recharges Frm Other Directorates 337 33Managed Expenditure $9,219$ $9,43$ Internal Income (608) (4) Income from other Directorates (608) (4) Income - Grants (107) (1) DCLG Grants (107) (1) Income - Sales (388) (3) Sale of Goods and Services $(6,055)$ $(6,055)$ Fees and charges $(6,055)$ $(6,055)$ Other income (210) (2) Managed Income $(7,368)$ $(7,40)$			2
Internal Charges 337 33 Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,40 Internal Income 9,219 9,40 Income from other Directorates (608) (4 Income from other Directorates (608) (4 Income - Grants (107) (11 DCLG Grants (107) (11 Income - Sales (388) (3 Sale of Goods and Services (388) (3 Income - Charges (6,055) (6,33) Fees and charges (6,055) (6,33) Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,46)	Travel Allowances	78	7
Managed Recharges Frm Other Directorates 337 33 Managed Expenditure 9,219 9,40 Internal Income (608) (4 Income from other Directorates (608) (4 Income other Directorates (608) (4 Income - Grants (107) (1 DCLG Grants (107) (1 Income - Sales (388) (3 Sale of Goods and Services (388) (3 Income - Charges (6,055) (6,33) Fees and charges (6,055) (6,32) Other income (210) (2 Managed Income (7,368) (7,49)		105	10
337 337 <td>0</td> <td></td> <td></td>	0		
Anaged Expenditure 9,219 9,42 Internal Income (608) (4 Income from other Directorates (608) (4 Income - Grants (107) (11 DCLG Grants (107) (11 Income - Sales (107) (11 Sale of Goods and Services (388) (3 Income - Charges (388) (3 Fees and charges (6,055) (6,355) Other income (210) (2 Income (7,368) (7,46)	Managed Recharges Frm Other Directorates		
Income (608) (4 income from other Directorates (608) (4 income - Grants (107) (1 DCLG Grants (107) (1 income - Sales (107) (1 Sale of Goods and Services (388) (3 income - Charges (388) (3 Fees and charges (6,055) (6,34) Other income (7,368) (7,44)			
Income from other Directorates (608) (4 income - Grants (608) (4 DCLG Grants (107) (1 income - Sales (107) (1 Sale of Goods and Services (388) (3 income - Charges (388) (3 Fees and charges (6,055) (6,34) Other income (6,265) (6,34) Anaged Income (7,368) (7,44)		9,219	9,43
income - Grants (608) (4 DCLG Grants (107) (1 ncome - Sales (107) (1 sale of Goods and Services (388) (3 ncome - Charges (388) (3 Fees and charges (6,055) (6,30 Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,48)			
Income - Grants (107) (117) DCLG Grants (107) (117) Income - Sales (388) (338) Sale of Goods and Services (388) (338) Income - Charges (6,055) (6,35) Fees and charges (6,055) (6,35) Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,44)	Income from other Directorates		•
DCLG Grants (107) (1 ncome - Sales (107) (1 Sale of Goods and Services (388) (3 ncome - Charges (388) (3 Fees and charges (6,055) (6,33 Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,44)		(608)	(48
Image Image <th< td=""><td></td><td>(407)</td><td>140</td></th<>		(407)	140
Income - Sales (388) (3 Sale of Goods and Services (388) (3 (388) (3 (3 income - Charges (6,055) (6,30 Fees and charges (6,055) (6,30 Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,44)	DULG Grants		•
Sale of Goods and Services (388) (3 Income - Charges (388) (3 Fees and charges (6,055) (6,33 Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,44)	ncome - Sales	(107)	(IC
(388) (388) ncome - Charges (6,055) Fees and charges (6,055) Other income (210) (210) (2 (6,265) (6,55) Managed Income (7,368)		(388)	(38
Fees and charges Other income (6,055) (210) (6,30) (210) Managed Income (7,368) (7,44)			(38
Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,45)	ncome - Charges		、
Other income (210) (2 (6,265) (6,55) (6,55) Managed Income (7,368) (7,45)		(6,055)	(6,30
(6,265) (6,5) Managed Income (7,368) (7,49)		. ,	(21
		, ,	(6,51
let Menowed Dudget	Managed Income	(7,368)	(7,49

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		745	815
		745	815
Other Internal Adjustments	—		
Internal Reallocations Charges		137	137
Internal Reallocations Income		(281)	(281)
	_	(143)	(143)
Managed Outside the Service		601	671
Net Cost of Service		2,453	2,617

Budget Manager : Chief Officer Economic Development

£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	1,109	1,14
National Insurance Contributions	122	12
Superannuation Costs	176	18
Other Pension Costs	37	
Other Employee Related Costs	1	
Training And Development	5	
Supplies & Services	1,450	1,47
Materials and Equipment	2	
Stationery and Postage	2	
IT and telecommunications	1	
	28	2
Professional Services and Subscriptions Allowances	20	2
Other Hired and Contracted Services	575	54
Publication and Promotion	1	<u> </u>
Fubication and Fromotion	608	57
Transport		
Vehicles And Plant Related Expenditure	0	
Travel Allowances	18 18	
Managed Expenditure	2,075	2,07
Income from other Directorates	(63)	(*
	(63)	(*
Income - Grants		
Government Grants	(204)	(20
Income - Charges	(204)	(20
Fees and charges	0	
Other income	(270)	(21
	(270)	(2
Managed Income	(538)	(43
Net Managed Budget	1,537	1,64
Accounting Adjustments		
IAS 19 Pensions Costs	101	15
Capital Charges	1,130	84
	1,231	99
Central Recharges		
Corporate & Democratic Core Income	(8)	(4
	(8)	(4
Other Internal Adjustments		
Internal Reallocations Charges	89	3
Internal Reallocations Income	(180)	(18 — 47 — — — — — — — — — — — — — — — — — —
	(90)	((
Managed Outside the Service	1,133	86

Budget Manager : Chief Officer Economic Development

Economic Development		
£000	Budget 2018/19	Budget 2019/20
Net Cost of Service	2,670	2,505

Budget Manager : Chief Officer for Asset Management & Regeneration

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		4,008	4,720
National Insurance Contributions		444	51
Superannuation Costs		640	76
Other Pension Costs		42	34
Other Employee Related Costs		116	
Training And Development		23	1
Premises	_	5,274	6,06
		172	15
Buildings Maintenance		173	15
Grounds Maintenance		8	8
Building Security		17	1
Cleaning And Workplace Refuse		41	1
Gas		15	1
Electricity		98	14
Other Utilities		42	3
Rents		4,026	3,65
NNDR		143	12
Accommodation Charges		0	
Premises Related Insurance	_	147 4,712	16 4,40
Supplies & Services	_	4,712	4,40
Materials and Equipment		15	
Stationery and Postage		13	
Advertising		18	1
IT and telecommunications		86	5
Insurance		88	6
Professional Services and Subscriptions		522	27
Grants and Contributions		75	
Recycling and Reuse		4	
Consultancy Services		52	16
Security Services		4	
Other Hired and Contracted Services		356	54
Publication and Promotion		9	0-1
	_	1,242	1,12
Transport	_		
Vehicles And Plant Related Expenditure		14	1
Travel Allowances	_	18	1
nternal Charges	-	31	2
Managed Recharges Frm Other Directorates		4,095	5,44
managoa noonargoo rinn Ouror Dirociorateo		4,095	5,44
Fransfer Payments			
Disrepair Provision		(116)	(13
		(116)	(13
Managed Expenditure		15,237	16,91
nternal Income			49 (=
Income from other Directorates		(405)	(53
Recharge Income from Capital		(187)	(3,04

Budget Manager : Chief Officer for Asset Management & Regeneration

£000	Budget 2018/19	Budget 2019/20
Internal Income		
Charges to / from HRA	(1,015)	(1,039)
-	(1,607)	(4,611)
Income - Sales		
Sale of Goods and Services	(1,150)	(600)
	(1,150)	(600)
Income - Charges		
Fees and charges	(448)	(503)
Contributions	(26)	(28)
Other income	(1,941)	(1,529)
Rents	(11,489)	(11,786)
_	(13,904)	(13,846)
Income - Other		
Interest and Dividends	0	(1,100)
_	0	(1,100)
Managed Income	(16,661)	(20,157)
Net Managed Budget	(1,424)	(3,242)
Accounting Adjustments		
IAS 19 Pensions Costs	520	592
Capital Charges	5,056	5,849
	5,576	6,440
Other Internal Adjustments		
Internal Reallocations Charges	85	85
Internal Reallocations Income	(142)	(142
	(57)	(57
Managed Outside the Service	5,519	6,384
Net Cost of Service	4,095	3,142

Budget Manager : Chief Officer Employment and Skills

£000	Budget 2018/19	Budge 2019/
Employees		
Direct Pay Costs	1,204	1,92
National Insurance Contributions	130	20
Superannuation Costs	191	3
Other Pension Costs	136	1(
Other Employee Related Costs	1	
	1,661	2,53
Premises	2	
Electricity	2	
Other Utilities	1	
NNDR	7	
Supplies & Services	10	
Materials and Equipment	7	
Stationery and Postage	1	
IT and telecommunications	11	
Insurance	2	
Professional Services and Subscriptions	1,792	3,17
Commissioned Services	60	(
Other Hired and Contracted Services	237	72
Publication and Promotion	0	1(
-	2,109	4,08
Transport	_	
Vehicles And Plant Related Expenditure	0	
Travel Allowances	13 13	
nternal Charges	13	
Managed Recharges Frm Other Directorates	87	8
	87	8
Appropriations		
Transfers to/from Earmarked Reserves	0	()
	3,881	6,60
ncome - Grants	0,001	0,00
Government Grants	(2,166)	(3,80
	(2,166)	(3,80
ncome - Charges		
Fees and charges	0	(5
Contributions	0	(5)
	0	(1,17
Managed Income	(2,166)	(4,97
Net Managed Budget	1,715	1,69
Accounting Adjustments		
IAS 19 Pensions Costs	26	17
Capital Charges	2	
	-	51

Budget Manager : Chief Officer Employment and Skills

Employment and Skills		
£000	Budget 2018/19	Budget 2019/20
Managed Outside the Service	27	172
Net Cost of Service	1,742	1,867

Budget Manager : Chief Officer Highways

£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	15,614	16,52
National Insurance Contributions	1,527	1,62
Superannuation Costs	2,473	2,66
Other Pension Costs	24	2
Other Employee Related Costs	59	4
Training And Development	134	13
Premises	19,832	21,01
Buildings Maintenance	606	60
Grounds Maintenance	78	
Building Security	117	1:
Cleaning And Workplace Refuse	7	
Gas	12	
Electricity	5,447	6,86
Other Utilities	360	2
Rents	0	-
NNDR	201	20
Highways Maintenance	7,079	7,27
Premises Related Insurance	4	1,21
Fiemises Related insurance	13,911	15,23
Supplies & Services		
Materials and Equipment	4,833	5,52
Stationery and Postage	7	
Advertising	88	12
IT and telecommunications	341	36
Insurance	1,019	75
Professional Services and Subscriptions	122	9
Recycling and Reuse	20	2
Waste Disposal and Landfill Tax	61	
Allowances	3	
Consultancy Services	18	
Other Hired and Contracted Services	1,300	1,29
Publication and Promotion	14	
PFI Unitary Charges	13,315	13,71
ransport	21,141	22,00
Vehicles And Plant Related Expenditure	4,030	4,96
Travel Allowances	4,030	4,90
Fuel	332	34
	68	
Transport Related Insurance	4,557	5,50
nternal Charges		
Managed Recharges Frm Other Directorates	1,870	1,78
	1,870	1,78
Nanaged Expenditure	61,311	65,54
nternal Income	(15 400)	53 (17.1)
Income from other Directorates Recharge Income from Capital	(15,429) (15,458)	(17,14 (16,08

Budget Manager : Chief Officer Highways

£000	Budget 2018/19	Budget 2019/20
Internal Income		
	(30,887)	(33,223)
Income - Grants	<i></i>	<i></i>
Government Grants	(7,676)	(7,676)
	(7,676)	(7,676)
Income - Sales	(2,400)	(2,700)
Sale of Goods and Services	(3,469) (3,469)	(3,788) (3,788)
Income - Charges	(3,409)	(3,760)
Fees and charges	(1,126)	(1,185)
Contributions	(598)	(648)
Other income	(2,696)	(1,914)
	(4,420)	(3,748)
Managed Income	(46,452)	(48,434)
Net Managed Budget	14,859	17,115
Accounting Adjustments		
IAS 19 Pensions Costs	2,055	2,316
Capital Charges	36,170	39,472
	38,224	41,789
Other Internal Adjustments	,	,
Internal Reallocations Charges	934	934
Internal Reallocations Income	(773)	(773)
	161	161
Managed Outside the Service	38,386	41,950
Net Cost of Service	53,244	59,065

Direct Pay Costs 6,217 6,417 National insurance Contributions 547 55 Superannuation Costs 974 1,00 Other Employee Related Costs 21 - Training And Development 7,855 8,14 *remises 7,855 8,14 Buildings Maintenance 6 6 Buildings Maintenance 6 6 Building Security 668 6 Gas 177 11 Electricity 333 5 Other Employee Related Insurance 92 - Rents 1 1 NNDR 1,010 1,010 1,010 Premises Related Insurance 37 - Materiaks and Equipment 971 8 Stationery and Postage 37 - Acteriang Services 101 101 In and telecommunications 101 101 Insurance 2 2 - Profestional Acutif Fees 2	£000	Budget 2018/19	Budge 2019/2
Direct Pay Costs 6,217 6,417 National Insurance Contributions 5,477 55 Superanuation Costs 974 1,00 Other Fension Costs 60 12 Training And Development 37 5 Premises 7,855 8,11 Buildings Maintenance 19 2 Crounds Maintenance 6 78 Crounds Maintenance 78 6 Building Security 68 4 Cleaning And Workplace Reluse 78 1 Cast 177 11 Electricity 333 5 Other Emplotes Related Insurance 344 4 Stationery and Postage 37 1 NNDR 1,010 1,00 1,00 NNDR 1,010 1,01 1,01 NNDR 1,010 1,01 1,01 NNDR 1,010 1,00 1,00 NNDR 1,010 1,01 1,01 Instrand Elecommunication	Employees		
Superannuation Costs 974 1,00 Other Pension Costs 60 1 Other Pension Costs 21 - Training And Development 7,865 8,14 *remises 19 - Buildings Maintenance 6 - Building Society 68 4 Cleaning And Workplace Refuse 78 5 Gas 177 11 Electricity 333 5 Other Employee Related Insurance 92 - Rentis 1 1 - Other Utilities 92 - - Rentis 1 10 10 10 NNDR 1010 10 10 10 10 Premises Related Insurance 21 2 - - Subtemain Audi Ensurance 971 8 - - Materials and Equipment 21 2 - - - Subtemain Audit Fees 21 2 <td>Direct Pay Costs</td> <td>6,217</td> <td>6,42</td>	Direct Pay Costs	6,217	6,42
Other Pension Costs 60 1 Other Employee Related Costs 21 1 Training And Development 37 2 Premises 19 2 Buildings Maintenance 6 6 Building Security 68 6 Caunds Maintenance 78 3 Gas 1177 11 Electricity 333 5 Other Utilities 92 - Rents 1 1 NNDR 1010 100 Premises Related Insurance 344 4 Stationery and Postage 37 3 Advertising 21 2 If and telecommunications 101 11 Insurance 79 1 Professional Services and Subscriptions 21.40 2 Consultancy Services 9 2 Other Hired and Contracted Services 33 1 Consultancy Services 21 2 Other Hired and Contracted Services<	National Insurance Contributions	547	58
Other Pension Casts 60 21 Other Employee Related Costs 21 37 Training And Development 77.855 8.14 Yermises 77.855 8.14 Building Skaintenance 6 6 Grounds Maintenance 68 6 Building Security 68 6 Cleaning And Workplace Refuse 78 5 Gas 177 11 Electricity 333 5 Other Utilities 92 - Reints 1 1 NNDR 1010 100 Professional Equipment 344 4 Stationery and Postage 37 3 Acterning Services 101 11 Insurance 233 2 Grants and Contributions 21.40 21.4 Atterning Services 21.40 21.4 Acterning Services 22.1 2 Other Hired and Contracted Services 22.1 2 Othymances	Superannuation Costs	974	1,02
Other Employee Related Costs 21 37 37 Training And Development 37 35 8,14 Permises Buildings Maintenance 68 41 Grounds Maintenance 68 42 78 55 Gailding Security 68 42 78 55 Gas 177 111 50 50 51 <t< td=""><td>•</td><td>60</td><td>5</td></t<>	•	60	5
Training And Development 37 37 Yemises 7,855 8,11 Buildings Maintenance 68 19 37 Grounds Maintenance 68 19 333 Cleaning And Workplace Reluse 68 177 11 Electricity 68 177 11 Electricity 333 55 92 7 Other Utilities 92 7 11 1 NNDR 1010 100 100 100 Professional Services 2189 2,44 44 44 Aupplies & Services 971 88 88 37 33 21 21 21 24 37 33 32 32 32 32 32 32 33 32 <t< td=""><td>Other Employee Related Costs</td><td></td><td>1</td></t<>	Other Employee Related Costs		1
remises Buildings Maintenance Building Skaintenance Building Skaintenance Grounds Maintenance Building Security Grass Maintenance Building Security Gas Cleaning And Workplace Refuse Gas Cleaning And Workplace Refuse Gas Travel Allowances Travel Allowances Travel Allowances Travel Allowances Travel Allowances Travel Allowances Materials and Point Cleaning Travel Allowances Travel Allowances Materials and Point Cleaning Materials and Point Cleaning Materials and Point Cleaning Materials and Subscriptions Travel Allowances Cleaning And Point Cleaning Materials and Point Cleaning Materials and Subscriptions Travel Allowances Cleaning Materials and Point Cleaning Materials and Point Cleaning Materials and Subscriptions Travel Allowances Cleaning Materials and Point Cleaning Materials Materials and Point Cleaning Materials Materia		37	3
Buildings Maintenance 19 1 Grounds Maintenance 6 6 Building Security 68 68 Cleaning And Workplace Refuse 78 9 Gas 1177 11 Electricity 333 5 Other Utilities 92 6 Rents 1 1 NNDR 1,010 1,000 Premises Related Insurance 2,189 2,44 upplies & Services 37 3 Materials and Equipment 971 8 Stationery and Postage 37 3 Adventising 21 2 If and telecommunications 101 11 Insurance 79 3 Professional Services 23 2 Grants and Contributions 2,140 2,140 Catering Services 2 2 Security Services 2 2 Other Hired and Contracted Services 3,162 4,101 Licences <t< td=""><td>Premises</td><td>7,855</td><td>8,14</td></t<>	Premises	7,855	8,14
Grounds Maintenance 6 Building Security 68 Cleaning And Workplace Refuse 78 Gas 177 Electricity 393 Other Utilities 92 Rents 1 NNDR 1,010 Premises Related Insurance 344 Applies & Services 2,189 Materials and Equipment 2,119 Stationery and Postage 37 Advertising 21 IT and telecommunications 101 Insurance 79 Professional Services and Subscriptions 2,140 Carents and Contributions 2,140 Consultancy Services 9 External Audit Fees 2 Security Services 2 Other Utilize And Prantelet Expenditure 98 Travel Allowances 2,162 Vehicelaneous 1 Travel Allowances 2,162 Security Services 24 Vehiceation and Promotion 109 Miscellaneous 1 <td></td> <td>19</td> <td>2</td>		19	2
Building Security 668 668 Cleaning And Workplace Refuse 78 9 Gas 177 11 Electricity 393 55 Other Utilities 92 - Rents 1 1 NNDR 1,010 1,000 Premises Related Insurance 344 4 Auterials and Equipment 371 - Stationery and Postage 37 - Advertising 211 - - IT and telecommunications 1001 101 11 Insurance 79 - - Professional Services and Subscriptions 233 2 - Catering Service 10 - - - Allowances 2 - - - - Consultancy Services 2 2 - - - - - - - - - - - - - - -			2
Cleaning And Workplace Refuse 78 177 11 Cas 177 11 11 Electricity 393 55 Other Utilities 92 1 NNDR 1010 100 Premises Related Insurance 344 4 upplies & Services 37 2 Materials and Equipment 971 88 Stationery and Postage 37 2 IT and telecommunications 101 101 In and telecommunications 2,140 2,14 Professional Services and Subscriptions 2,33 2 Grants and Contributions 2,140 2,14 Consultancy Services 13 1 Allowances 2 2 Other Hired and Contracted Services 2,140 2,140 Publication and Promotion 109 10 Miscellaneaus 1 1 ransport 2 2 2 Vehicles And Plant Related Expenditure 98 2			
Gas 177 11 Electricity 333 5 Other Utilities 92 - Rents 1 1 NNDR 1,010 1,00 Premises Related Insurance 2,189 2,44 Jupples & Services 2,189 2,44 Materials and Equipment 371 3 Stationery and Postage 377 3 Advertising 211 1 If and telecommunications 1001 101 Insurance 79 3 Professional Services and Subscriptions 233 2 Grants and Contributions 2,140 2,140 Adventise 9 2 Allowances 2 2 Consultancy Services 9 2 Other Hired and Contracted Services 2 2 Other Hired and Contracted Services 2,14 2 Publication and Promotion 109 1 Miscellaneous 1 1 Transport <td></td> <td></td> <td></td>			
Electricity 393 5 Other Utilities 92 4 NNDR 1 1 NNDR 1,010 1,000 Premises Related Insurance 344 4 Supples & Services 37 2 Materials and Equipment 971 88 Stationery and Postage 37 2 Advertising 211 1 1 IT and telecommunications 101 101 11 Insurance 79 2 2 Professional Services and Subscriptions 2,140 2,140 2,140 Consultancy Services 9 0 10 10 Alovances 2,140	-		
Other Utilities 92 Rents 1 NNDR 1,010 Premises Related Insurance 344 upplies & Services 2,189 Materials and Equipment 971 Stationery and Postage 37 Advertising 101 IT and tlecommunications 101 Insurance 79 Professional Services and Subscriptions 2,140 Grants and Contributions 2,140 Catering Service 10 Alowances 23 Consultancy Services 9 External Audit Fees 2 Security Services 221 Other Hired and Contracted Services 3,162 Ublication and Promotion 109 Miscellaneous 1 Trasport 9 Vehicles And Plant Related Expenditure 98 Trasport Related Insurance 0 Trasport Related Insurance 0 Trasport Related Insurance 0 Wanaged Recharges Frm Other Directorates 28			
Rents 1 NNDR 1.010 1.010 Premises Related Insurance 344 44 upples & Services 2,189 2,44 Materials and Equipment 371 8 Stationery and Postage 37 21 Advertising 21 21 IT and telecommunications 1011 11 Insurance 233 22 Grants and Contributions 2,140 2,140 Catering Service 10 11 Allowances 23 2 Consultancy Services 9 2 Security Services 9 2 Consultancy Services 21 2 Other Hired and Contracted Services 21 2 Consultancy Services 21 2 Vehicles And Plant Related Expenditure 38 4 Travel Allowances 24 2 Fuel 9 1 1 Publication and Promotion 109 1 Miscelaneou			
NNDR 1,010 1,010 1,000 Premises Related Insurance 344 4 upplies & Services 2,189 2,44 upplies & Services 971 88 Materials and Equipment 971 81 Stationery and Postage 37 1 Advertising 101 101 IT and telecommunications 101 101 Insurance 79 23 Grants and Contributions 2,140 2,140 Allowances 10 101 Consultancy Services 9 13 Consultancy Services 221 2 Other Hired and Contributions 3,162 4,16 Licences 21 2 Other Hired and Contracted Services 221 2 Other Hired and Pomotion 109 10 Miscellaneous 1 1 rravel Allowances 24 2 Fuel 9 1 1 Publication and Promotion 0 <			2
Premises Related Insurance 344 4 upplies & Services 2,189 2,44 Materials and Equipment 971 8 Stationery and Postage 37 3 Advertising 21 3 IT and telecommunications 101 101 Insurance 79 3 Professional Services and Subscriptions 233 2 Grants and Contributions 2,140 2,14 Catering Services 23 2 Ornsultancy Services 9 10 Consultancy Services 2,21 2 Other Hired and Contracted Services 2,21 2 Other Hired and Contracted Services 2,21 2 Other Hired and Contracted Services 2,140 10 Licences 2,145 4,10 Travel Allowances 2,21 2 Travel Allowances 2,44 2 Fuel 9 1 1 Travel Allowances 24 2 Fuel 0 </td <td></td> <td></td> <td></td>			
Advertisis Materials and Equipment2,1892,44Materials and Equipment97188Stationery and Postage3721Advertising2121IT and telecommunications10111Insurance79233Professional Services and Subscriptions2,1402,140Grants and Contributions2,1402,1402,140Catering Service101010Allowances2322Consultancy Services922Security Services2222Other Hired and Contracted Services2,1402,140Licences222Other Hired and Contracted Services2,1404,14Licences222Other Hired and Contracted Services2,1404,14Licences222Other Hired and Contracted Services2,1404,14Licences222Other Hired and Contracted Services2,1404,14Licences222Other Hired and Contracted Services2,1404,14Licences914,14Vehicles And Plant Related Expenditure984,14Trasport911Vehicles And Plant Related Expenditure91Trasport Related Insurance01Iternal Charges28322Managed Recharges Frm Other Directorates28322			
Supplies & Services971Materials and Equipment971Stationery and Postage37Advertising21IT and telecommunications101Insurance79Professional Services and Subscriptions233Grants and Contributions2,140Catering Service10Alowances13Consultancy Services9External Audit Fees221Security Services221Other Hired and Contracted Services3,162Publication and Promotion109Miscellaneous1Transport98Vehicles And Plant Related Expenditure98Fuel9Private Hire0Transport Related Insurance0Transport Related Insurance0Managed Recharges Frm Other Directorates283ygency Payments283ygency Payments283	Premises Related Insurance		
Stationery and Postage37Advertising21IT and telecommunications101Insurance79Professional Services and Subscriptions233Grants and Contributions2,140Catering Service10Allowances13Consultancy Services9External Audit Fees2Security Services221Other Hired and Contracted Services3,162Other Hired and Contracted Services3,162Uicences47Publication and Promotion109Miscellaneous1Travel Allowances24Fuel9Private Hire0Transport131Vehicles And Plant Related Expenditure98Fuel9Private Hire0Transport Related Insurance0Managed Recharges Frm Other Directorates283gency Payments283	Supplies & Services	2,103	2,77
Stationery and Postage 37 21 Advertising 21 21 IT and telecommunications 101 101 Insurance 79 23 Professional Services and Subscriptions 233 22 Grants and Contributions 2,140 2,140 Catering Service 10 11 Allowances 13 11 Consultancy Services 9 221 22 Other Hired and Contracted Services 2,140 2,140 2,140 Security Services 9 2 2 2 Other Hired and Contracted Services 2,21 2 2 Other Hired and Promotion 109 10 1 Licences 47 4 4 4 Publication and Promotion 109 10 1 4 Travel Allowances 24 2 2 2 4 2 Fuel 9 9 1 1 1 1 1 1	Materials and Equipment	971	85
Advertising 21 21 IT and telecommunications 101 101 Insurance 79 79 Professional Services and Subscriptions 233 22 Grants and Contributions 2,140 2,140 Catering Service 10 11 Allowances 13 10 Consultancy Services 21 2 Security Services 221 2 Other Hired and Contracted Services 2,140 4,10 Licences 3,162 4,10 Publication and Promotion 109 11 Miscellaneous 1 1 Travel Allowances 24 2 Fuel 98 44 Fuel 98 44 Travel Allowances 24 24 Fuel 9 1 1 Travel Allowances 24 24 24 Fuel 9 1 1 1 Travel Allowances 28 22 28 22 Grantsport Related Insurance 0 1		37	3
IT and telecommunications 101 101 Insurance 79 79 Professional Services and Subscriptions 233 22 Grants and Contributions 2,140 2,140 Catering Service 10 10 Allowances 13 10 Consultancy Services 9 12 Security Services 22 2 Other Hired and Contracted Services 3,162 4,10 Licences 3,162 4,10 Publication and Promotion 109 11 Miscellaneous 1 10 Travel Allowances 24 2 Fuel 98 24 2 Protices And Plant Related Expenditure 98 24 2 Travel Allowances 24 2 2 Fuel 9 9 1 1 Private Hire 0 1 1 1 Travel Allowances 24 2 2 2 2 Fuel 9 9 1 1 1 1 1 <td></td> <td>21</td> <td>2</td>		21	2
Insurance79Professional Services and Subscriptions23322Grants and Contributions2,1402,140Catering Service1010Allowances1313Consultancy Services922Security Services2222Other Hired and Contracted Services3,1624,16Licences31,624,16Publication and Promotion10910Miscellaneous110Travel Allowances242Travel Allowances242Travel Allowances91Travel Allowances01Travel Allowances01Travel Allowances01Fuel91Private Hire01Transport1311Managed Recharges Frm Other Directorates28322wgency Payments28322	•		10
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Catering Service 10 Allowances 13 Consultancy Services 9 External Audit Fees 2 Security Services 221 Other Hired and Contracted Services 3,162 Licences 47 Publication and Promotion 109 Miscellaneous 11 Transport 7,156 Vehicles And Plant Related Expenditure 98 Travel Allowances 24 Fuel 9 Private Hire 0 Transport Related Insurance 0 Managed Recharges Frm Other Directorates 283 gency Payments 283	·		
Allowances13Consultancy Services9External Audit Fees2Security Services221Other Hired and Contracted Services3,162Licences47Publication and Promotion109Miscellaneous1Travel Allowances24Fuel9Private Hire9Transport Related Insurance0Transport Related Insurance11Managed Recharges Frm Other Directorates283Vegency Payments283			_,
Consultancy Services9External Audit Fees2Security Services221Other Hired and Contracted Services3,162Licences47Publication and Promotion109Miscellaneous1Travel Allowances24Fuel9Private Hire0Transport Related Insurance0Transport Related Insurance11Managed Recharges Frm Other Directorates283gency Payments283			1
External Audit Fees2Security Services22122Other Hired and Contracted Services3,1624,16Licences4747Publication and Promotion10910Miscellaneous17,1568,00Transport982422Fuel99910Private Hire01111Transport Related Insurance013111Internal Charges Managed Recharges Frm Other Directorates28322gency Payments			
Security Services22122Other Hired and Contracted Services3,1624,16Licences4747Publication and Promotion10910Miscellaneous17,1568,00ransport7,1568,004224Travel Allowances24242424Fuel9991111Private Hire00111111Internal Charges131111111Managed Recharges Frm Other Directorates2832424gency Payments55242424		-	
Other Hired and Contracted Services3,1624,16Licences4747Publication and Promotion10910Miscellaneous11ransport7,1568,00Vehicles And Plant Related Expenditure984Travel Allowances2424Fuel91Private Hire01Transport Related Insurance01Managed Recharges Frm Other Directorates28322gency Payments			2
Licences47Publication and Promotion109Miscellaneous17,1568,00Transport7,156Vehicles And Plant Related Expenditure98Travel Allowances24Fuel99Private Hire0Transport Related Insurance0Managed Recharges Frm Other Directorates283Agency Payments-	•		
Publication and Promotion 109 100 Miscellaneous 1 1 1 Transport 7,156 8,00 1			
Miscellaneous17,1568,007,1568,00Vehicles And Plant Related Expenditure98Travel Allowances24Fuel99Private Hire0Transport Related Insurance0Managed Recharges Frm Other Directorates283Agency Payments55			
Transport7,1568,00Vehicles And Plant Related Expenditure984Travel Allowances2424Fuel999Private Hire00Transport Related Insurance0131Internal Charges Managed Recharges Frm Other Directorates28324agency Payments013114			
Transport 98 8 Vehicles And Plant Related Expenditure 98 8 Travel Allowances 24 24 Fuel 99 9 Private Hire 00 0 Transport Related Insurance 0 131 Internal Charges 283 22 Managed Recharges Frm Other Directorates 283 22 agency Payments 0 0	Miscellaneous	-	8.00
Travel Allowances24Fuel9Private Hire00Transport Related Insurance00Internal Charges283Managed Recharges Frm Other Directorates2832835528355	ransport	.,	0,00
Fuel 9 Private Hire 0 Transport Related Insurance 0 Internal Charges 131 Managed Recharges Frm Other Directorates 283 283 55 agency Payments 1	Vehicles And Plant Related Expenditure	98	8
Private Hire 0 Transport Related Insurance 0 Internal Charges 131 Managed Recharges Frm Other Directorates 283 283 25 Agency Payments 0	Travel Allowances	24	2
Transport Related Insurance 0 Internal Charges 131 Managed Recharges Frm Other Directorates 283 283 25 agency Payments 0	Fuel	9	
131 1 Internal Charges 283 28 Managed Recharges Frm Other Directorates 283 28 Agency Payments 0 0	Private Hire	0	
Internal Charges 283 283 Managed Recharges Frm Other Directorates 283 283 Agency Payments 0 0	Transport Related Insurance	-	
Managed Recharges Frm Other Directorates28328328355283Agency Payments28355	nternal Charges	131	11
Agency Payments		283	28
			00
	Agency Payments		

£000	Budget 2018/19	Budget 2019/20
Agency Payments		
Contributions to Partnerships	152	152
	152	152
Managed Expenditure	17,766	19,147
Internal Income		
Income from other Directorates	(684)	(680
	(684)	(680
Income - Grants		
Government Grants	(1,590)	(1,590)
	(1,590)	(1,590
Income - Sales		
Sale of Goods and Services	(1,563)	(1,597
	(1,563)	(1,597
Income - Charges	(0.070)	(0.070
Fees and charges	(3,072)	(2,976
Contributions Other income	(71) (270)	(71
Rents	(270)	(1,020 (349
Trents -	(3,642)	(343)
	(7,480)	(8,284
Net Managed Budget	10,286	10,864
Accounting Adjustments		
IAS 19 Pensions Costs	761	843
Capital Charges	627	6,025
-	1,387	6,868
Other Internal Adjustments		
Internal Reallocations Charges	158	158
	158	158
Managed Outside the Service	1,546	7,026
Net Cost of Service	11,832	17,890

£000	Budget 2018/19	Budg 2019
mployees		
Direct Pay Costs	10,165	10,5
National Insurance Contributions	821	8
Superannuation Costs	1,307	1,4
Other Pension Costs	25	
Other Employee Related Costs	9	
Training And Development	55	
remises	12,382	12,9
Buildings Maintenance	46	
Grounds Maintenance	35	
Building Security	22	
Cleaning And Workplace Refuse	105	1
Gas	502	8
Electricity	683	0 1,1
Other Utilities	331	2
NNDR		
	1,866	1,8
Premises Related Insurance	53 3,641	4,3
upplies & Services		
Materials and Equipment	819	8
Stationery and Postage	3	
Advertising	3	
IT and telecommunications	120	1
Insurance	38	
Professional Services and Subscriptions	156	1
Grants and Contributions	10	
Allowances	1	
External Audit Fees	2	
Security Services	34	
Other Hired and Contracted Services	249	3
Licences	100	1
Publication and Promotion	116	1
PFI Unitary Charges	6,174	5,8
Miscellaneous	0	
	7,824	7,5
ransport		
Vehicles And Plant Related Expenditure	9	
Travel Allowances	24	
Fuel	2	
nternal Charges		
Managed Recharges Frm Other Directorates	415 415	3
gency Payments	415	3
Services provided by other organisations	145	1
Contributions to Partnerships	40	•
	185	57 2

£000	Budget 2018/19	Budget 2019/20
Internal Income		
Income from other Directorates	(971)	(852)
Redistribution of grants income	(793)	(809)
	(1,763)	(1,661)
Income - Grants		
Government Grants	(136)	(213
DCLG Grants	(4,331)	(4,331)
_	(4,467)	(4,544)
Income - Sales		
Sale of Goods and Services	(297)	(301
	(297)	(301
Income - Charges		(
Fees and charges	(12,987)	(13,486
Contributions	(60)	(60
Other income	(34)	(24
Rents	(300)	(303
-	(13,381)	(13,873)
Managed Income	(19,909)	(20,380)
Net Managed Budget	4,573	5,139
Accounting Adjustments		
IAS 19 Pensions Costs	1,094	1,291
Capital Charges	2,674	2,559
	3,768	3,850
Other Internal Adjustments		
Internal Reallocations Charges	254	254
Internal Reallocations Income	(42)	(42
	212	212
Managed Outside the Service	3,980	4,062
Net Cost of Service	8,553	9,201

£000) Budget	Budget
	2018/19	2019/20
Employees		
Direct Pay Costs	623	543
National Insurance Contributions	45	39
Superannuation Costs	62	51
Other Pension Costs	44	44
Other Employee Related Costs	9	g
Training And Development	42	42
	825	729
Supplies & Services		
Materials and Equipment	9	9
Stationery and Postage	61	61
IT and telecommunications	90	90
Insurance	2	2
Professional Services and Subscriptions	56	56
Allowances	4	2
Other Hired and Contracted Services	72	72
	292	291
Transport		
· Vehicles And Plant Related Expenditure	0	0
Travel Allowances	3	1
Transport Related Insurance	1	1
	5	3
Internal Charges		
Managed Recharges Frm Other Directorates	3	3
	3	3
Managed Expenditure	1,126	1,026
Net Managed Budget	1,126	1,026
Accounting Adjustments		
IAS 19 Pensions Costs	8	1
Capital Charges	280	526
Capital Charges		
	288	527
Central Recharges		
Corporate & Democratic Core Income	(564)	(617
	(564)	(617
Other Internal Adjustments		
Internal Reallocations Charges	837	837
Internal Reallocations Income	(1,079)	(1,079
	(242)	(242
		`
Managed Outside the Service	(518)	(332

Direct Pay Costs 741 814 National Insurance Contributions 75 83 Superannuation Costs 0 1144 122 Other Pension Costs 0 183 1	National Insurance Contributions Superannuation Costs	75 114	816
National insurance Contributions 75 88 Superannuation Costs 0 114 122 Other Employee Related Costs 931 1.04 Premises 931 1.04 Buildings Maintenance 187 188 Building Security 66 277 Cleaning And Workplace Refuse 449 466 Electricity 196 224 NINDR 223 1 Premises Related Insurance 12 22 Supplies & Services 1172 1.446 Materials and Equipment 9 9 Supplies & Services 1 1 Materials and Equipment 9 9 Supplies & Services 73 77 Other Hired and Contracted Services 73 77 Other Hired and Contracted Services 11 1 Publication and Promotion 152 144 Miscellaneous 366 387 Transport 8 3 Vehicles And Plant Related Expen	National Insurance Contributions Superannuation Costs	75 114	
Superannuation Costs 114 122 Other Pension Costs 0 11 Other Employee Related Costs 931 1,044 Premises 931 1,044 Buildings Maintenance 187 188 Building Security 663 227 Cleaning And Workplace Refuse 449 446 Electricity 196 224 Other Utilities 223 14 NNDR 239 244 Premises Related Insurance 1172 1,444 Supplies & Services 1,172 1,444 Supplies & Services 0 0 0 Materials and Equipment 9 9 9 Stationery and Postage 0 0 0 Professional Services and Subscriptions 1 1 0 Allowances 0 0 0 0 Supplies & And Paint Related Expenditure 1 1 1 1 Transport 11 1 1 1	Superannuation Costs	114	
Other Pension Costs 0 13 Other Employee Related Costs 931 1.044 Premises 931 1.044 Buildings Maintenance 187 187 Buildings Anal Workplace Refuse 449 466 Electricity 66 277 Cleaning And Workplace Refuse 239 244 Premises Related Insurance 239 244 NNDR 239 244 Premises Related Insurance 11 22 Stationery and Postage 0 0 Materials and Equipment 9 9 Stationery and Postage 0 0 Professional Services 11 1 Allowances 30 66 Security Services 11 1 Other Hired and Contracted Services 11 1 Vehicke And Plant Related Expenditure 1 1 Trasport 400 30,004 3410 Vehicke And Plant Related Expenditure 1 1 1 <	•		82
Other Employee Related Costs 1	Other Pension Costs	0	127
931 1,044 Buildings Maintenance 931 1,044 Buildings Maintenance 137 188 Buildings Security 68 277 Cleaning And Workplace Refuse 1449 4460 Electricity 196 22 Other Utilities 22 1.1 NNDR 239 244 Premises Related Insurance 12 22 Supplies & Services 1.172 1.445 Materials and Equipment 9 9 9 Stationery and Postage 0 0 0 Insurance 33 66 380 Professional Services and Subscriptions 1 1 1 Allowances 73 37 7 Other Hired and Contracted Services 11 1 1 Publication and Promotion 152 14 Miscellaneous 80 80 8 Transport 1 527 527 Managed Recharges Frm Other Directorates		0	19
Premises 187 187 Buildings Maintenance 187 187 Building Security 68 277 Cleaning And Workplace Refuse 449 460 Electricity 196 244 Other Utilities 222 1,1 NNDR 239 244 Premises Related Insurance 12 22 Supplies & Services 9 9 9 Stationery and Postage 0 0 0 Insurance 39 60 0 0 Security Services and Subscriptions 1 1 - Allowances 0 0 0 0 Security Services 73 77 0 11 1 1 Publication and Promotion 152 14 4 8 8 8 Niscellaneous 306 38 8 8 8 8 8 8 8 8 8 8 8 8 8	Other Employee Related Costs	•	1
Buildings Maintenance 187 188 Building Security 68 277 Cleaning And Workplace Refuse 196 244 Other Utilities 22 1 NNDR 223 224 Premises Related Insurance 12 223 Supplies & Services 1,172 1,444 Supplies & Services 0 0 Materials and Equipment 9 9 Stationery and Postage 0 0 Insurance 30 0 0 Insurance 73 37 7 Other Hired and Contracted Services 73 37 7 Other Hired and Contracted Services 11 11 11 Publication and Promotion 152 144 366 386 Transport 8 2 2 527 527 527 Managed Recharges Frm Other Directorates 527 527 527 527 527 527 527 527 527 527 <td< td=""><td>Promises</td><td>931</td><td>1,046</td></td<>	Promises	931	1,046
Building Security 68 273 Cleaning And Workplace Refuse 449 460 Electricity 196 244 Other Utilities 22 14 NNDR 239 244 Premises Related Insurance 12 22 Supples & Services 1,172 1,440 Supples & Services 9 9 Materials and Equipment 9 9 Stationery and Postage 0 0 0 Insurance 9 9 9 9 Professional Services and Subscriptions 1 1 1 1 Allowances 0 0 0 0 0 Security Services 73 77 0 1<		187	187
Cleaning And Workplace Refuse 449 440 Electricity 196 244 Other Ulities 22 14 NNDR 239 244 Premises Related Insurance 12 22 Supplies & Services 1172 1.441 Supplies & Services 9 9 9 Materials and Equipment 9 9 9 Subitionery and Postage 0 0 0 Insurance 39 66 0	-		
Electricity 196 241 Other Utilities 22 11 NNDR 12 22 Premises Related Insurance 12 22 Supplies & Services 11.72 1.443 Supplies & Services 9 9 Materials and Equipment 9 0 Stationery and Postage 0 0 Insurance 73 73 Allowances 0 0 0 Allowances 0 0 0 Stationery and Postage 0 0 0 Allowances 0 0 0 0 Allowances 39 66 38 36 38 Transport 152 144 1 <td></td> <td></td> <td></td>			
Other Utilities 22 1 NNDR 239 243 Premises Related Insurance 12 22 Supplies & Services 1,172 1,443 Materials and Equipment 9 6 Stationery and Postage 0 0 Insurance 39 66 Professional Services and Subscriptions 1			
NNDR 239 244 Premises Related Insurance 12 22 Supplies & Services 1,172 1,441 Supplies & Services 9 9 Materials and Equipment 9 9 Stationery and Postage 0 0 Insurance 9 60 Professional Services and Subscriptions 1	•		
Premises Related Insurance 12 22 Supplies & Services 1,172 1,444 Materials and Equipment 9 9 Stationery and Postage 0 0 Insurance 39 66 Professional Services and Subscriptions 1 1 Allowances 0 0 0 Security Services 73 77 7 Other Hired and Contracted Services 11 1 1 Publication and Promotion 152 144 Miscellaneous 80 88 Transport 80 88 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 2 Managed Recharges Frm Other Directorates 527 527 Managed Expenditure 1 1 1 Internal Income (114) (114) 1 Income from other Directorates (114) (114) 1 Income from other Directorates (11728) (1,728) (1,728)			
Supplies & Services 1,172 1,443 Materials and Equipment 9 9 Stationery and Postage 0 0 Insurance 39 66 Professional Services and Subscriptions 1 - Allowances 0 0 0 Security Services 73 37 - Other Hired and Contracted Services 11 1 1 Publication and Promotion 152 14 - Miscellaneous 80 80 80 Transport 8 66 38 Vehicles And Plant Related Expenditure 1 - - Travel Allowances 8 6 - Managed Recharges Frm Other Directorates 527 527 527 Managed Expenditure 3,004 3,410 - Internal Income (114) (114) - Income from other Directorates (114) (114) - Income - Charges (1,728) (1,728) - <td></td> <td></td> <td></td>			
Supplies & Services 9 9 Materials and Equipment 9 9 Stationery and Postage 0 0 Insurance 39 66 Professional Services and Subscriptions 1 0 Allowances 0 0 0 Security Services 73 77 0 Other Hired and Contracted Services 11 1 1 Publication and Promotion 152 14 1 Miscellaneous 80 80 80 Transport Vehicles And Plant Related Expenditure 1 1 1 Travel Allowances 8 2 2 527 522 Managed Recharges Frm Other Directorates 527 522 527 522 Managed Recharges Frm Other Directorates (114) (114) (114) (114) Income from other Directorates (114) (1172) (1721) (1722) (1722) (1722) (1724) (1724) (1726) (1726) (1726) (1			1,447
Stationery and Postage 0 0 Insurance 339 66 Professional Services and Subscriptions 1 1 Allowances 0 0 0 Security Services 73 77 77 Other Hired and Contracted Services 11 11 11 Publication and Promotion 152 144 Miscellaneous 366 38 Transport 366 38 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 2 Managed Recharges Frm Other Directorates 527 522 Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (11 Income from other Directorates (11,728) (1,728) Grapes (1,676) (1,766) (1,766) Income (1,676) (1,766) (1,766) Managed Income (3,593) (3,688) <	Supplies & Services		
Insurance 39 66 Professional Services and Subscriptions 1 1 Allowances 0 0 0 Security Services 73 77 Other Hired and Contracted Services 11 11 Publication and Promotion 152 141 Miscellaneous 366 381 Transport 366 383 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Managed Recharges Frm Other Directorates 527 527 Managed Recharges Frm Other Directorates 527 527 Managed Recharges Frm Other Directorates 1 1 Internal Income 1 1 1 Income from other Directorates (114) (1 1 Income from other Directorates (1,728) (1,728) Other income (1,676) (1,766) (1,766) Internal Income (1,676) (1,766) (1,766) Rents (1,728) (1,728)	Materials and Equipment	9	9
Professional Services and Subscriptions 1 1 Allowances 0 0 Security Services 73 77 Other Hired and Contracted Services 11 11 Publication and Promotion 152 144 Miscellaneous 80 80 Transport 1 366 383 Vehicles And Plant Related Expenditure 1 1 366 383 Transport 1 1 1 366 383 Internal Charges 8	Stationery and Postage	0	C
Allowances 0 0 Security Services 73 73 Other Hired and Contracted Services 111 11 Publication and Promotion 152 144 Miscellaneous 80 80 Transport 86 386 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Managed Recharges Frm Other Directorates 527 522 Managed Recharges Frm Other Directorates 1 1 Internal Income (114) (114) Income from other Directorates (114) (114) Income from other Directorates (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (190) Rents (1,676) (1,766) (1,573) (3,688) (3,708)	Insurance	39	66
Security Services 73 73 Other Hired and Contracted Services 11 11 Publication and Promotion 152 14 Miscellaneous 366 381 Transport 366 381 Vehicles And Plant Related Expenditure 1 366 Travel Allowances 8 8 Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (1190) (190) (190) Rents (3,593) (3,688) Managed Income (3,708) (3,708)	Professional Services and Subscriptions	1	1
Other Hired and Contracted Services 11 11 Publication and Promotion 152 141 Miscellaneous 80 80 Transport 366 381 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Internal Charges 8 8 Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (1,676) (1,766) (1,766) Rents (1,676) (1,766) (1,766) Managed Income (3,708) (3,708) (3,708)	Allowances	0	0
Publication and Promotion 152 141 Miscellaneous 366 381 Transport 366 381 Vehicles And Plant Related Expenditure 1 366 381 Travel Allowances 8 8 8 Internal Charges 8 8 8 Managed Recharges Frm Other Directorates 527 522 527 Managed Expenditure 3,004 3,410 114 (114) (114) Internal Income (1144) (1144) (11	Security Services	73	73
Miscellaneous 80 88 Transport 366 383 Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Managed Recharges Frm Other Directorates 527 527 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (114) (11728) Other income (11728) (1,728) Rents (1,676) (1,676) Managed Income (3,708) (3,708)	Other Hired and Contracted Services	11	11
Transport Vehicles And Plant Related Expenditure Travel Allowances 366 387 Internal Charges Managed Recharges Frm Other Directorates 8 8 Managed Recharges Frm Other Directorates 527 522 527 527 522 Managed Expenditure $3,004$ $3,410$ Internal Income Income from other Directorates (114) (114) Income from other Directorates (114) (114) Income - Charges Fees and charges Other income $(1,728)$ $(1,728)$ Income - Charges Fees and charges Other income $(1,676)$ $(1,766)$ Income from other Directorates $(1,676)$ $(1,766)$ Managed Income $(3,708)$ $(3,702)$	Publication and Promotion	152	147
Transport Vehicles And Plant Related Expenditure Travel Allowances111 <td>Miscellaneous</td> <td>80</td> <td>80</td>	Miscellaneous	80	80
Vehicles And Plant Related Expenditure 1 1 Travel Allowances 8 8 Internal Charges 8 8 Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (1,728) (1,728) Fees and charges (1,728) (1,728) Other income (1,676) (1,766) Rents (1,676) (1,766) Managed Income (3,708) (3,702)		366	387
Travel Allowances 8			
$\begin{tabular}{ c c c c c } \hline & & & & & & & & & & & & & & & & & & $	·		1
Internal Charges 527 522 Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (199) Rents (1,676) (1,766) Managed Income (3,708) (3,708)	Travel Allowances		8
Managed Recharges Frm Other Directorates 527 522 Managed Expenditure 3,004 3,410 Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (190) Rents (1,676) (1,766) Managed Income (3,708) (3,708)	Internal Charges	8	8
527 527 Managed Expenditure 3,004 3,410 Internal Income (114) (119) Income from other Directorates (114) (119) Income - Charges (1,728) (1,728) Fees and charges (1,728) (1,728) Other income (190) (199) Rents (1,676) (1,766) Managed Income (3,708) (3,702)		527	522
Internal Income (114) (114) Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (190) Rents (1,676) (1,766) Managed Income (3,708) (3,702)			522
Income from other Directorates (114) (114) Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (199) Rents (1,676) (1,766) Managed Income (3,708) (3,702)	Managed Expenditure	3,004	3,410
Income - Charges (114) (114) Fees and charges (1,728) (1,728) Other income (190) (190) Rents (1,676) (1,766) Managed Income (3,708) (3,702)	Internal Income		
Income - Charges (1,728) (1,728) Fees and charges (190) (190) Other income (1,676) (1,766) Rents (3,593) (3,683) Managed Income (3,708) (3,702)	Income from other Directorates	. ,	(19
Fees and charges (1,728) (1,728) Other income (190) (190) Rents (1,676) (1,766) Managed Income (3,708) (3,702)		(114)	(19
Other income (190) (190) Rents (1,676) (1,760) (3,593) (3,683) Managed Income (3,708) (3,702)	-	(4 700)	14 700
Rents (1,676) (1,760) (3,593) (3,683) (3,683) Managed Income (3,708) (3,702)			
(3,593) (3,683) Managed Income (3,708) (3,708) (3,702)			
Managed Income (3,708) (3,702	Kenis		
	Managed Income		
		(3,708)	(3,702

Markets and City Centre			
	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		96	93
Capital Charges		29	31
	-	125	124
Other Internal Adjustments	-		
Internal Reallocations Charges		584	584
Internal Reallocations Income		(584)	(584
		0	0
Managed Outside the Service		125	124
Net Cost of Service		(578)	(169

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Item 4

Resources and Housing

63

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Service (222	
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Budget Manager	Service	Total	Mana	Managed by the Service	0)	Managed	Total
		2018/19	Spending	Income	Net	Service	2019/20
Chief Officer Strategy and Improvement	Strategy and Improvement	5,526	6,067	(1,095)	4,973	72	5,045
Chief Officer Financial Services	Finance	6,122	12,825	(5,688)	7,138	(465)	6,672
Chief Officer HR	Human Resources	5,935	7,073	(382)	6,089	394	6,483
Chief Digital & Information Officer	Digital and Information Service	26,498	30,801	(10,473)	20,328	7,662	27,990
Chief Officer Financial Services	Procurement and Commercial Services	1,540	2,227	(803)	1,324	66	1,390
City Solicitor	Legal Services	3,018	5,418	(2,523)	2,895	339	3,234
City Solicitor	Democratic Services	94	4,996	(7)	4,989	(4,998)	(10)
Director of Resources and Housing	General Fund Support Services	0	0	0	0	0	0
Chief Officer Property and Contracts	Leeds Building Services	(6,527)	55,566	(66,575)	(11,009)	3,323	(7,687)
Director of Resources and Housing	Supporting People Contracts	6,125	9,984	(3,901)	6,083	44	6,127
Chief Officer Housing Management	Strategic Housing Partnership & Support	11,645	8,885	(2,793)	1,091	1,406	2,497
Chief Officer Property and Contracts	Corporate Property Management	6,088	6,716	(546)	6,170	404	6,574
Chief Officer Shared Services	Shared Services	21,380	26,655	(7,466)	19,189	2,097	21,286
Chief Officer Civic Enterprise Leeds	Commercial Services	6,802	68,332	(63,951)	4,382	5,692	10,073
Chief Officer Civic Enterprise Leeds	Facilities Management	8,483	12,076	(3,832)	8,244	1,845	10,089
Director of Resources and Housing	Sustainable Energy & Air Quality	1,178	1,820	(1,487)	332	459	791
Net Cost of Service		103,906	259,440	(177,224)	82,216	18,338	100,554
	Transfers to and from earmarked reserves	(11,919)	0	0	0	(13,379)	(13,379)
Net Revenue Charge		91,987	259,440	(177,224)	82,216	4,958	87,174

	2000 2018/19	2019/2
Employees		
Direct Pay Costs	119,208	123,33
Agency And Temporary Staff	471	76
National Insurance Contributions	10,433	10,55
Superannuation Costs	17,285	18,30
Other Pension Costs	2,518	2,57
Other Employee Related Costs	1,175	1,06
Training And Development	490	64
Premises	151,581	157,23
Buildings Maintenance	5,553	6,01
Grounds Maintenance	130	13
Building Security	431	42
Cleaning And Workplace Refuse	1,352	1,30
Gas	573	67
Electricity	1,220	1,70
Other Utilities	425	26
Rents	1,394	1,52
NNDR	3,638	3,65
Accommodation Charges	3,038	
Premises Related Insurance	167	21
Fremises Related insurance	14,888	15,90
Supplies & Services		
Materials and Equipment	18,564	18,88
Stationery and Postage	1,358	1,40
Advertising	49	7
IT and telecommunications	7,858	8,99
Insurance	108	17
Professional Services and Subscriptions	1,104	1,16
Grants and Contributions	239	23
Catering Service	0	
Recycling and Reuse	0	
Waste Disposal and Landfill Tax	6	28
Allowances	12	
Consultancy Services	20	
External Audit Fees	181	17
Security Services	327	33
Other Hired and Contracted Services	19,757	20,07
Licences	9	_0,01
Publication and Promotion	22	2
Miscellaneous	22	2
	49,640	51,89
ransport		
Vehicles And Plant Related Expenditure	5,858	6,71
Travel Allowances	525	51
Fuel	5,295	4,99
Private Hire	7,817	7,82
Transport Related Insurance	212	30 20,35
nternal Charges	19,706	20,35

£000	Budget 2018/19	Budget 2019/20
Internal Charges		
Charges To/From HRA	739	748
	4,105	4,774
Agency Payments		
Services provided by other organisations	9,972	9,972
Services provided by Voluntary Sector	28	28
Contributions to Partnerships	19	19
	10,020	10,020
Transfer Payments		
Civic Allowances	57	57
	57	57
Appropriations		
Transfers to/from Earmarked Reserves	(40)	(793
	(40)	(793
Managed Expenditure	249,958	259,440
Internal Income	· · ·	, -
Income from other Directorates	(136,679)	(139,971
Recharge Income from Capital	(130,079) (6,421)	(139,971) (9,306)
Charges to / from HRA	(7,613)	(9,300) (8,455)
Redistribution of grants income	(268) (150,981)	(268) (157,999
Income - Grants	(150,901)	(157,999
Government Grants	(1,114)	(1,532
DCLG Grants	(3,167)	(1,552)
DOLG Grants	(4,281)	(4,473
Income - Sales	(4,201)	(+,+75
Sale of Goods and Services	(2,663)	(2,990
	(2,663)	(2,990
Income - Charges	(_,,	(_,,
Fees and charges	(5,020)	(6,562
Contributions	(786)	(738
Other income	(3,769)	(3,895
Rents	(504)	(554
Income Received From ALMOs/BITMO	(21)	. (12
	(10,100)	(11,761
Income - Other		
Interest and Dividends	(2)	(2
	(2)	(2
Managed Income	(168,026)	(177,224
Net Managed Budget	81,932	82,216
Accounting Adjustments		
IAS 19 Pensions Costs	11,919	13,379
Transfers to/from Statutory Reserves	(11,919)	(13,379
Capital Charges	18,300	13,593
	18,300	13,593
Central Recharges		
Corporate & Democratic Core Income	(8,245)	(8,635
	(8,245)	(8,635
	· ·	(8,035) 67

	£000	Budget 2018/19	Budget 2019/20
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		10,055	4,958
Net Cost of Service		91,987	87,174

Budget Manager : Chief Officer Strategy and Improvement

£00	00	Budget 2018/19	Budget 2019/20
Employees			
Direct Pay Costs		3,761	4,129
National Insurance Contributions		512	418
Superannuation Costs		683	626
Other Pension Costs		208	127
Other Employee Related Costs		7	7
Training And Development		14	14
Premises		5,184	5,322
Cleaning And Workplace Refuse		0	(
Accommodation Charges		0	(
Supplies & Services	_	1	
Materials and Equipment		36	32
Stationery and Postage		5	52
Advertising		25	2
IT and telecommunications		67	2. 9 [.]
Insurance		3	(
Professional Services and Subscriptions		369	383
Allowances		2	
Other Hired and Contracted Services		162	123
		669	664
Transport			
Vehicles And Plant Related Expenditure		2	4
Travel Allowances		13	13
Fuel		0	(
Transport Related Insurance	-	0	(16
Internal Charges	_		
Managed Recharges Frm Other Directorates		63 63	64 64
Managed Expenditure		5,932	6,067
		5,952	0,007
Internal Income Income from other Directorates		(424)	(40)
		(424) (492)	(49)
Charges to / from HRA	-	(916)	(56)
Income - Charges	-	(310)	(1,000
Fees and charges		(54)	(3
		(54)	(38
Managed Income		(970)	(1,095
Net Managed Budget		4,962	4,973
Accounting Adjustments			
IAS 19 Pensions Costs		312	422
Capital Charges		2,076	1,730
	F	-	
		2,388	2,15

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement		
£000	Budget 2018/19	Budget 2019/20
Central Recharges		
Corporate & Democratic Core Income	(1,825)	(2,080)
	(1,825)	(2,080)
Managed Outside the Service	563	72
Net Cost of Service	5,526	5,045

Budget Manager : Chief Officer Financial Services

	£000	Budget 2018/19	Budge 2019/2
		2018/19	2019/2
Employees			
Direct Pay Costs		8,547	8,46
National Insurance Contributions		870	85
Superannuation Costs		1,349	1,34
Other Pension Costs		684	76
Other Employee Related Costs		4	
Training And Development		46	:
		11,499	11,46
Premises			
Cleaning And Workplace Refuse		0	
Rents		5	
NNDR		0	
Supplies & Services	_	5	
Materials and Equipment		9	
Stationery and Postage		60	1
Advertising		3	
IT and telecommunications		223	3
Insurance		10	
Professional Services and Subscriptions		557	5
Allowances		0	0
External Audit Fees		181	1
Other Hired and Contracted Services		15	(
Licences		0	,
	-	1,059	1,28
ransport			
Vehicles And Plant Related Expenditure		1	
Travel Allowances		51	:
Private Hire		0	
		52	
nternal Charges			
Managed Recharges Frm Other Directorates		42	•
		42	
Ianaged Expenditure		12,656	12,82
nternal Income			
Income from other Directorates		(1,460)	(1,4
Recharge Income from Capital		(586)	(5
		(2,045)	(2,0
ncome - Grants		(4.005)	(4.0
DCLG Grants	-	(1,205) (1,205)	(1,2)
ncome - Sales	-	(1,200)	(1,2
Sale of Goods and Services		(108)	(1
		(108)	(1)
ncome - Charges		· · · /	、·
Fees and charges		(2,357)	(2,08
Other income		(249)	(2)
Income Received From ALMOs/BITMO		(15)	, , , , , , , , , , , , , , , , , , ,
		(2,621)	(2,3

Budget Manager : Chief Officer Financial Services

Finance		
£000	Budget 2018/19	Budget 2019/20
Managed Income	(5,980)	(5,688)
Net Managed Budget	6,676	7,138
Accounting Adjustments		
IAS 19 Pensions Costs	453	419
Capital Charges	147	205
	599	625
Central Recharges		
Corporate & Democratic Core Income	(1,154)	(1,090)
	(1,154)	(1,090)
Managed Outside the Service	(555)	(465
Net Cost of Service	6,122	6,672

Budget Manager : Chief Officer HR

1 7	000	Budget	Budget
		2018/19	2019/20
Employees			
Direct Pay Costs		4,747	4,791
Agency And Temporary Staff		71	62
National Insurance Contributions		490	48
Superannuation Costs		783	76
Other Pension Costs		239	23
Other Employee Related Costs		140	17
Training And Development	_	100	16
Premises	_	6,570	6,68
Cleaning And Workplace Refuse		1	
Accommodation Charges		3	
Accommodation on arges	-	4	
Supplies & Services	-		
Materials and Equipment		15	
Stationery and Postage		7	
IT and telecommunications		217	
Insurance		5	
Professional Services and Subscriptions		14	3
Other Hired and Contracted Services		137	25
		395	31
Transport			
Vehicles And Plant Related Expenditure		1	
Travel Allowances		29	2
Private Hire		0	
Internal Charges	_	31	2
Managed Recharges Frm Other Directorates		165	4
Manageu Necharges I III Other Directorates	-	165	4
Managed Expenditure		7,164	7,07
Internal Income		7,104	7,07
Income from other Directorates		(1,327)	(63
	-	(1,327)	(63
Income - Sales	-	(1,327)	(03
Sale of Goods and Services		(121)	(27
	-	(121)	(27
Income - Charges	-		
Fees and charges		(146)	(7
Other income		(8)	(
		(154)	(7
Managed Income		(1,601)	(98
Net Managed Budget		5,563	6,08
Accounting Adjustments			
IAS 19 Pensions Costs		421	43
Capital Charges		421	43
Capital Chalges		1	
		422	44

Budget Manager : Chief Officer HR

Human Resources		
£000	Budget 2018/19	Budget 2019/20
Central Recharges		
Corporate & Democratic Core Income	(50)	(50)
	(50)	(50)
Managed Outside the Service	372	394
Net Cost of Service	5,935	6,483

Budget Manager : Chief Digital & Information Officer

Digital and Information Service

Lood 2018/19 2019/20 Employees 16,815 17,247 Dired Pay Cosis 16,815 17,247 Agency And Temporary Staff 202 202 National Insurance Contributions 1,833 1,768 Superannuation Costs 369 395 Other Pension Costs 369 395 Other Pension Costs 366 56 Cleaning And Development 56 56 Stationery and Postage 1 1 1 Supples & Services 4 9 9 Materials and Equipment 3 3 3 Stationery and Postage 15 29 906 56 56 Other Hired and Contraded Services 228 308 53 656 8.298 Transpott 6 5 228 38 56 5 Vehicks And Plant Related Expenditure 15 15 15 15 Transport 28 38 655 8 28	Digital and Information Service		
Direct Pay Costs 16.615 17.247 Agency And Temporary Staff 202 202 National Insurance Contributions 1.683 1,768 Superannuation Costs 2.499 2.660 Other Employee Related Costs 4 9 Training And Development 56 56 Stoppies Related Costs 1 1 Cleaning And Workplace Refuse 1 1 Cleaning And Workplace Refuse 1 1 Supplies & Services 1 4 Materials and Equipment 3 3 Stationery and Postage 6 6 In and telecommunications 6312 7,9533 Insurance 15 29 Professional Services and Subscriptions 6 6 Vehicks And Plant Related Expenditure 15 15 Trasport 28 308 Fuel 28 365 Internal Charges 1 110 Managed Recharges Frm Other Directorates 28 365	£000	Budget 2018/19	Budget 2019/20
Direct Pay Costs 16.615 17.247 Agency And Temporary Staff 202 202 National Insurance Contributions 1.683 1,768 Superannuation Costs 2.499 2.660 Other Employee Related Costs 4 9 Training And Development 56 56 Stoppies Related Costs 1 1 Cleaning And Workplace Refuse 1 1 Cleaning And Workplace Refuse 1 1 Supplies & Services 1 4 Materials and Equipment 3 3 Stationery and Postage 6 6 In and telecommunications 6312 7,9533 Insurance 15 29 Professional Services and Subscriptions 6 6 Vehicks And Plant Related Expenditure 15 15 Trasport 28 308 Fuel 28 365 Internal Charges 1 110 Managed Recharges Frm Other Directorates 28 365	Employees		
National Insurance Contributions 1,683 1,768 Superannuation Costs 2,499 2,650 Other Employee Related Costs 4 9 Training And Development 56 56 Cleaning And Workplace Refuse 1 1 Supples & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 6 56 Other Hired and Contracted Services 15 29 Professional Services and Subscriptions 6 56 Other Hired and Contracted Services 228 308 Transport 5 8 Vehicks And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport 5 8 Materials and Equipment 5 8 Transport 5 5 Other Hired and Contracted Services 28 38 Transport 5 8 Fuel 1		16,615	17,247
National Insurance Contributions 1,683 1,768 Superannuation Costs 2,499 2,650 Other Employee Related Costs 4 9 Training And Development 56 56 Cleaning And Workplace Refuse 1 1 Supples & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 6 56 Other Hired and Contracted Services 15 29 Professional Services and Subscriptions 6 56 Other Hired and Contracted Services 228 308 Transport 5 8 Vehicks And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport 5 8 Materials and Equipment 5 8 Transport 5 5 Other Hired and Contracted Services 28 38 Transport 5 8 Fuel 1	-	202	202
Other Pension Costs 369 395 Other Employee Related Costs 4 9 Training And Development 56 56 21/427 22,327 Premises 1 1 Cleaning And Workplace Refuse 1 1 Supplies & Services 4 1 Materials and Equipment 3 3 Stationery and Postage 6 5 IT and telecommunications 6.312 7.953 Insurance 6.568 8.298 Transport 6 5 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 228 38 Fuel 4 4 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 110 Internal Income (6.569) (6.599) Income from other Directorates (6.569) (6.569) Sale of Goods and Services (145) (145) Income from Other Directorates (6.569) <td></td> <td>1,683</td> <td>1,768</td>		1,683	1,768
Other Pension Costs 369 395 Other Employee Related Costs 4 9 Training And Development 56 56 21/427 22,327 Premises 1 1 Cleaning And Workplace Refuse 1 1 Supplies & Services 4 1 Materials and Equipment 3 3 Stationery and Postage 6 5 IT and telecommunications 6.312 7.953 Insurance 6.568 8.298 Transport 6 5 Vehicles And Plant Related Expenditure 15 15 Transport Related Insurance 5 8 Fuel 4 4 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 110 Internal Income (6.569) (6.569) Income from other Directorates (6.569) (6.569) Sale of Goods and Services (1.50) (1.10) Internal Income (4.599)	Superannuation Costs	2,499	2,650
Training And Development 56 56 56 Premises 21,427 22,327 Cleaning And Workplace Refuse 1 1 Supplies & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 6 5 Other Hired and Contracted Services 228 308 Transport 6,568 8,298 Vehicles And Plant Related Expenditure 15 15 Transport 28 38 Fuel 4 4 Transport Related Insurance 5 8 Fuel 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30.801 Income from other Directorates (6,599) (6,592) Income from Capital (2,043) (1,800) Recharge Income from Capital (445) (145)	Other Pension Costs		
21,427 22,327 Premises 1 1 Cleaning And Workplace Refuse 1 1 Supplies & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Otherr Hired and Contracted Services 228 308 Transport 6,568 8.298 Vehicles And Plant Related Expenditure 15 15 Transport Related Insurance 28 38 Fuel 4 4 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 110 Managed Recharges Frm Other Directorates 1 110 Income from other Directorates (2,043) (1,800) Recharge Income from Captal (3,594) (5,959) (6,863) Income - Sales (45) (145) <t< td=""><td>Other Employee Related Costs</td><td>4</td><td>9</td></t<>	Other Employee Related Costs	4	9
Premises 1 1 Supplies & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 6,312 7,953 Insurance 6,312 7,953 Insurance 6,688 8,298 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Fuel 15 15 Travel Allowances 28 38 Fuel 53 655 Internal Charges 53 655 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income 28,049 30,801 Internal Income from other Directorates (4 4 Income from other Directorates (4,599) (5,521) Income from other Directorates (4,659) (6,599) Sate of Goods and	Training And Development	56	56
Cleaning And Workplace Refuse 1 1 Supplies & Services 1 1 Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6 5 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 110 Managed Recharges Frm Other Directorates 1 110 Income from other Directorates 28,049 30,801 Internal Income (3,554) (5,568) (5,683) Income form other Directorates (4,559) (6,683) Sale of Goods and Services (145) (145) Income - Charges <t< td=""><td></td><td>21,427</td><td>22,327</td></t<>		21,427	22,327
Supplies & Services 1 1 1 Materials and Equipment 3 3 3 Stationery and Postage 4 1 1 If and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6 5 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 1100 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,544) (5,921) Charges to / from HRA (44) (45) Geods and Services	Premises		
Supplies & Services 3 3 Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 15 15 Vehicles And Plant Related Expenditure 15 15 Transport Related Insurance 28 38 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 1 110 Managed Recharges Frm Other Directorates (2,043) (1,800) Recharge Income (2,043) (1,800) Internal Income (3,594) (3,594) (3,594) Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (3,594) (5,999) Contributions (414) (455) (145) (145)	Cleaning And Workplace Refuse	1	1
Materials and Equipment 3 3 Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 6 15 29 Professional Services and Subscriptions 6 6 5 Other Hired and Contracted Services 228 308 6,568 8,298 Transport 6 5 15 15 15 Vehicles And Plant Related Expenditure 15 15 15 15 Transport 28 38 8 6 6 6 6 Internal Charges 1 110 10 10 10 10 10 10 Managed Expenditure 28,049 30,801 1 110 10 </td <td></td> <td>1</td> <td>1</td>		1	1
Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6,568 8,298 Transport 15 15 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 15 15 Internal Charges 5 8 Managed Recharges Frm Other Directorates 1 1100 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Income - Sales (6,599) (8,853) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) <tr< td=""><td>Supplies & Services</td><td></td><td></td></tr<>	Supplies & Services		
Stationery and Postage 4 1 IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6,568 8,298 Transport 15 15 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 15 15 Internal Charges 5 8 Managed Recharges Frm Other Directorates 1 1100 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Income - Sales (6,599) (8,853) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) <tr< td=""><td>••</td><td>3</td><td>3</td></tr<>	••	3	3
IT and telecommunications 6,312 7,953 Insurance 15 29 Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6,568 8,298 Vehicles And Plant Related Expenditure 15 15 Transport 15 15 Vehicles And Plant Related Expenditure 28 308 Fuel 4 4 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 1100 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (36) Fees and charges (36)		4	1
Professional Services and Subscriptions 6 5 Other Hired and Contracted Services 228 308 Transport 6,568 8,229 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 228 338 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Internal Income 1 110 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (414) (85) </td <td></td> <td>6,312</td> <td>7,953</td>		6,312	7,953
Other Hired and Contracted Services 228 308 Transport 6,568 8,298 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 338 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 5 8 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (2,043) (1,800) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,45) (16,455)	Insurance	15	29
Transport 6,568 8,298 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 28 38 Transport Related Insurance 5 8 Managed Recharges Frm Other Directorates 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (6,599) (8,683) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (1,545)	Professional Services and Subscriptions	6	5
Transport 15 15 Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 53 65 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income 20,049 30,801 Internal Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,521) Charges to / from HRA (6,599) (8,683) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (1,264) (1,655)		228	308
Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 53 665 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (2,043) (1,800) Charges to / from HRA (6,599) (6,592) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (1,645)		6,568	8,298
Vehicles And Plant Related Expenditure 15 15 Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 53 665 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (2,043) (1,800) Charges to / from HRA (6,599) (6,592) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (1,645)	Transport		
Travel Allowances 28 38 Fuel 4 4 Transport Related Insurance 5 8 Internal Charges 53 65 Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (2,043) (1,800) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (36) (391) Contributions (36) (391) Contributions (414) (169) Managed Income (8,459) (10,473)		15	15
Transport Related Insurance 5 8 Internal Charges 53 65 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income 28,049 30,801 Income from other Directorates (2,043) (1,800) Recharge Income from Capital (2,043) (5,921) Charges to / from HRA (6599) (8,683) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (1,264) (1,164)	Travel Allowances	28	38
Internal Charges Managed Recharges Fm Other Directorates 53 65 1 110 Managed Expenditure 28,049 30,801 Internal Income Income from other Directorates (2,043) (1,800) Recharge Income from Capital Charges to / from HRA (2,043) (1,800) Income - Sales Sale of Goods and Services (6,599) (8,683) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,715) (1,645) Managed Income (1,715) (1,645)	Fuel	4	4
Internal Charges 1 110 Managed Recharges Frm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (6,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) (1,473)	Transport Related Insurance	5	8
Managed Recharges Fm Other Directorates 1 110 Managed Expenditure 28,049 30,801 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) (10,473)		53	65
Image of the system 1 110 Managed Expenditure 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Fees and charges (36) (391) Contributions (1,264) (1,169) Other income (1,264) (1,169) (1,715) (1,645)	Internal Charges		
Managed Expenditure 28,049 30,801 Internal Income 28,049 30,801 Internal Income (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (414) (85) Other income (1,715) (1,645) Managed Income (8,459) (10,473)	Managed Recharges Frm Other Directorates	1	110
Internal Income (2,043) (1,800) Income from other Directorates (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (145) (145) Sale of Goods and Services (145) (145) Income - Charges (36) (391) Contributions (1444) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)		1	110
Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (6,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)	Managed Expenditure	28,049	30,801
Income from other Directorates (2,043) (1,800) Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (6,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)	Internal Income		
Recharge Income from Capital (3,594) (5,921) Charges to / from HRA (962) (962) Income - Sales (16,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) (1,645)		(2.043)	(1.800)
Charges to / from HRA (962) (962) Income - Sales (6,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)		· /	• •
Income - Sales (6,599) (8,683) Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (144) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)		· /	• •
Income - Sales (145) (145) Sale of Goods and Services (145) (145) (145) (145) (145) Income - Charges (36) (391) Fees and charges (414) (85) Other income (1,264) (1,169) (1,715) (1,645) (10,473)			
Sale of Goods and Services (145) (145) Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) Managed Income (8,459) (10,473)	Income - Sales	(-,)	(-,•)
Income - Charges (145) (145) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) Managed Income (8,459) (10,473)		(145)	(145)
Income - Charges (36) (391) Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) Managed Income (8,459) (10,473)			• • •
Fees and charges (36) (391) Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) Managed Income (8,459) (10,473)	Income - Charges		()
Contributions (414) (85) Other income (1,264) (1,169) (1,715) (1,645) Managed Income (8,459) (10,473)		(36)	(391)
Other income (1,264) (1,169) (1,715) (1,645) Managed Income (8,459) (10,473)		· · ·	. ,
Managed Income (1,715) (10,473)		· · ·	. ,
Managed Income (8,459) (10,473)			
	Managed Income		
	Net Managed Budget	19,590	20,328

Budget Manager : Chief Digital & Information Officer

Digital and Information Service			
	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		1,731	1,929
Capital Charges		5,200	5,783
		6,931	7,712
Central Recharges			
Corporate & Democratic Core Income		(23)	(50)
		(23)	(50)
Managed Outside the Service		6,908	7,662
Net Cost of Service		26,498	27,990

Budget Manager : Chief Officer Financial Services

£000 Employees Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Income from other Directorates Recharge Income from Capital	Budget 2018/19 1,549 155 232 129 4 15 2,085 0 0 0 0 1 1 0 4 1 0 4 1 0 0 2 8 8 1 3 4	Budge 2019/2 1,57 17 25 14 1 2,16
Direct Pay Costs National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Expenditure Internal Income Income from other Directorates	155 232 129 4 15 2,085 0 0 0 1 0 1 0 4 1 0 4 1 0 0 2 2 8 8	17 25 14
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Expenditure Internal Income Income from other Directorates	155 232 129 4 15 2,085 0 0 0 1 0 1 0 4 1 0 4 1 0 0 2 2 8 8	17 25 14
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	232 129 4 15 2,085 0 0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	25 14 1 2,16
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	129 4 15 2,085 0 0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	14
Other Pension Costs Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates	129 4 15 2,085 0 0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	14
Other Employee Related Costs Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	4 15 2,085 0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	1 2,16
Training And Development Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	15 2,085 0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	1 16 4 5
Premises Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	2,085 0 0 1 0 4 1 0 0 2 8 1 3	2,16
Cleaning And Workplace Refuse Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances nternal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	0 0 1 0 4 1 0 4 1 0 0 2 8 8 1 3	
Supplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	0 1 0 4 1 0 0 0 2 8 8 1 3	
Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	1 0 4 1 0 0 2 8 8	
Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	0 4 1 0 0 2 8 8 1 3	
Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	4 1 0 0 2 8 1 3	
IT and telecommunications Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	1 0 0 2 8 1 3	
Insurance Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	1 0 0 2 8 1 3	
Professional Services and Subscriptions Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	0 0 2 8 1 3	
Allowances Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	0 2 8 1 3	
Other Hired and Contracted Services Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	2 8 1 3	
Transport Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	8 1 3	
Vehicles And Plant Related Expenditure Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	1 3	
Travel Allowances Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	3	
Internal Charges Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates		
Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates	4	
Managed Recharges Frm Other Directorates Managed Expenditure Internal Income Income from other Directorates		
Managed Expenditure Internal Income Income from other Directorates		
Internal Income Income from other Directorates	1	
Internal Income Income from other Directorates	1	
Income from other Directorates	2,098	2,22
Recharge Income from Capital	(100)	
i toohargo moomo nom oapital	(16)	(1:
Charges to / from HRA	0	()
	(116)	(20
Income - Charges Fees and charges	(51)	(
Other income	(409)	
	(409)	(6)
Managed Income	(576)	(90
Net Managed Budget	1,522	1,32
normanayou buuyor	1,322	1,54
Accounting Adjustments		
IAS 19 Pensions Costs	67	8
Capital Charges	3	
Central Recharges	69	8
Central Recharges Corporate & Democratic Core Income	(52)	(*
	(-)	(*

Budget Manager : Chief Officer Financial Services

Procurement and Commercial Services		
£000	Budget 2018/19	Budget 2019/20
Managed Outside the Service	17	66
Net Cost of Service	1,540	1,390

Budget Manager : City Solicitor

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	3,166	3,965
National Insurance Contributions	316	44(
Superannuation Costs	479	635
Other Pension Costs	46	119
Other Employee Related Costs	72	7′
Training And Development	30	30
Premises	4,110	5,262
Cleaning And Workplace Refuse	2	2
Supplies & Services	2	2
Materials and Equipment	68	6
Stationery and Postage	5	0
IT and telecommunications	37	1
Insurance	3	I
Professional Services and Subscriptions	4	
Allowances	1	
Other Hired and Contracted Services	17	
	136	9
Transport	07	
Travel Allowances	27	
Transport Related Insurance	0 27	
Internal Charges		
Managed Recharges Frm Other Directorates	307 307	4
Managed Expenditure	4,583	5,41
nternal Income	,	- ,
Income from other Directorates	(1,396)	(1,85
	(1,396)	(1,85
ncome - Sales		-
Sale of Goods and Services	(52)	(5
ncome - Charges	(52)	(5
Fees and charges	(93)	(12
Contributions	0	(12
Other income	(283)	(29
	(376)	(61
Managed Income	(1,824)	(2,52
Net Managed Budget	2,759	2,89
Accounting Adjustments		
IAS 19 Pensions Costs	358	43
Capital Charges	0	43
	U U	

Budget Manager : City Solicitor

Legal Services		
£000	Budget 2018/19	Budget 2019/20
Central Recharges		
Corporate & Democratic Core Income	(98)	(99)
	(98)	(99)
Managed Outside the Service	259	339
Net Cost of Service	3,018	3,234

Budget Manager : City Solicitor

	£000	Budget 2018/19	Budget 2019/20
Employees			
Direct Pay Costs		3,940	3,976
National Insurance Contributions		359	372
Superannuation Costs		241	273
Other Pension Costs		52	50
Other Employee Related Costs		2	
Training And Development		10	1
	-	4,603	4,684
Premises	-	.,	.,
Grounds Maintenance		1	
Building Security		1	
Cleaning And Workplace Refuse		0	
	-	2	
Supplies & Services	-		
Materials and Equipment		11	
Stationery and Postage		30	4
Advertising		4	
IT and telecommunications		119	9
Insurance		4	
Professional Services and Subscriptions		18	1
Allowances		7	
Other Hired and Contracted Services		26	4
Publication and Promotion		14	1
	-	233	23
Transport	-		
Vehicles And Plant Related Expenditure		3	
Travel Allowances		13	1
Fuel		5	
Transport Related Insurance		0	
·	-	22	2
nternal Charges	-		
Managed Recharges Frm Other Directorates		0	
		0	
Transfer Payments		67	-
Civic Allowances	_	57	5
		57	5
Managed Expenditure		4,917	4,99
ncome - Charges			
Fees and charges		(2)	(
Other income		(5)	(
		(7)	(
Managed Income		(7)	(
Net Managed Budget		4,910	4,98
Accounting Adjustments			
IAS 19 Pensions Costs		152	18
Capital Charges		7	
	-	159	18

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Budget Manager : City Solicitor

Democratic Services		
£000	Budget 2018/19	Budget 2019/20
Central Recharges		
Corporate & Democratic Core Income	(4,975)	(5,188)
	(4,975)	(5,188)
Managed Outside the Service	(4,816)	(4,998)
Net Cost of Service	94	(10)

Budget Manager : Chief Officer Property and Contracts

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	19,791	19,784
National Insurance Contributions	1,940	1,938
Superannuation Costs	3,133	3,145
Other Pension Costs	41	30
Other Employee Related Costs	91	44
Training And Development	85	85
	25,080	25,026
Premises		
Buildings Maintenance	105	105
Building Security	17	17
Cleaning And Workplace Refuse	294	294
Gas	6	6
Electricity	24	31
Other Utilities	12	12
NNDR	61	60
	518	526
Supplies & Services		
Materials and Equipment	10,997	11,217
Stationery and Postage	54	54
IT and telecommunications	207	205
	15	21
Professional Services and Subscriptions	17	17
Allowances	0	0
Other Hired and Contracted Services	17,072	16,420
Licences	3 28,366	3 27,937
Transport	20,300	27,937
Vehicles And Plant Related Expenditure	607	620
Travel Allowances	109	112
Fuel	436	460
Transport Related Insurance	91	146
	1,244	1,338
Internal Charges	,	,
Managed Recharges Frm Other Directorates	452	739
	452	739
Managed Expenditure	55,660	55,566
Internal Income	,	, -
Income from other Directorates	(65,201)	(66,505)
	(65,201)	(66,505)
Income - Charges		. , -,
Other income	(70)	(70)
	(70)	(70)
Managed Income	(65,271)	(66,575)
Net Managed Budget	(9,611)	(11,009)

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services		
£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments		
IAS 19 Pensions Costs	2,599	2,727
Capital Charges	489	596
	3,088	3,323
Central Recharges		
Corporate & Democratic Core Income	(4)	0
	(4)	0
Managed Outside the Service	3,084	3,323
Net Cost of Service	(6,527)	(7,687)

Budget Manager : Director of Resources and Housing

Supporting People Contracts		
£000	Budget 2018/19	Budget 2019/20
Supplies & Services		
Grants and Contributions	12	12
	12	12
Agency Payments		
Services provided by other organisations	9,972	9,972
	9,972	9,972
Managed Expenditure	9,984	9,984
Internal Income		
Income from other Directorates	(899)	(899
Recharge Income from Capital	(198)	(198
Charges to / from HRA	(2,804)	(2,804
	(3,901)	(3,901
Managed Income	(3,901)	(3,901
Net Managed Budget	6,083	6,083
Accounting Adjustments		
Capital Charges	42	44
	42	44
Managed Outside the Service	42	44
Net Cost of Service	6,125	6,127

Budget Manager : Chief Officer Housing Management

	£000	Budget	Budge
	2000	2018/19	2019/2
Employees			
Direct Pay Costs		5,846	5,01
National Insurance Contributions		586	50
Superannuation Costs		886	82
Other Pension Costs		12	
Other Employee Related Costs		2	
Training And Development		3	
Premises	-	7,334	6,34
Buildings Maintenance		113	1;
•		0	1.
Cleaning And Workplace Refuse Other Utilities		-	
		2	
Rents		40	:
NNDR		12	
Premises Related Insurance	_	1 169	1
Supplies & Services	-	109	10
Materials and Equipment		10	
Stationery and Postage		12	
Advertising		3	
IT and telecommunications		7	
Insurance		4	
Professional Services and Subscriptions		80	-
Grants and Contributions		167	10
Allowances		0	I.
Security Services		2	
Other Hired and Contracted Services		431	4
Miscellaneous		431	4
MISCEllar IEOUS	_	718	6
ransport	-		
Vehicles And Plant Related Expenditure		19	:
Travel Allowances		88	1(
Fuel		4	
Transport Related Insurance		1	
		111	1:
nternal Charges		1 0 4 0	4.0
Managed Recharges Frm Other Directorates		1,313 432	1,84 44
Charges To/From HRA	_	1,744	2,28
gency Payments	_	1,7	2,20
Contributions to Partnerships		19	
		19	
vpropriations			
Transfers to/from Earmarked Reserves		(40)	(7)
		(40)	(7
Ianaged Expenditure		10,056	8,88
nternal Income			
Income from other Directorates		(82)	(
Recharge Income from Capital		(1,510)	(1,8

Budget Manager : Chief Officer Housing Management

£000	Budget	Budget
±000	2018/19	2019/20
Internal Income		
Charges to / from HRA	(2,930)	(3,015
Redistribution of grants income	(268)	(268
	(4,789)	(5,155
Income - Grants		
DCLG Grants	(1,962)	(1,723
	(1,962)	(1,723
Income - Sales		
Sale of Goods and Services	(15)	(15
	(15)	(15
Income - Charges		
Fees and charges	(433)	(436
Other income	(103)	(104
Rents	(303)	(352
Income Received From ALMOs/BITMO	(6)	(6
	(844)	(899
Income - Other		
Interest and Dividends	(2)	(2
	(2)	(2
Managed Income	(7,612)	(7,793
Net Managed Budget	2,445	1,091
Accounting Adjustments		
IAS 19 Pensions Costs	735	714
Capital Charges	8,482	709
	9,218	1,424
Central Recharges	3,210	1,727
Corporate & Democratic Core Income	(18)	(18
	. ,	
	(18)	(18
Managed Outside the Service	9,200	1,406

Budget Manager : Chief Officer Property and Contracts

	£000	Budget 2018/19	Budget 2019/20
Employees			
Direct Pay Costs		682	708
National Insurance Contributions		90	75
Superannuation Costs		104	116
Other Pension Costs		26	20
Other Employee Related Costs		0	(
Training And Development		4	
Premises	_	907	93
Buildings Maintenance		4,865	5,15
Grounds Maintenance		-,005	5,150
Building Security		25	2
Gas		32	3
Electricity		47	6
Other Utilities		39	3
NNDR		246	28
Premises Related Insurance		7	20
Fremises Related insurance	_	5,266	5,61
Supplies & Services	_	5,200	5,010
Materials and Equipment		4	
IT and telecommunications		17	1
		2	
Insurance	-	23	2
Transport	-	0	
Vehicles And Plant Related Expenditure		2	
Travel Allowances		31	3
Fuel	_	<u> </u>	3
Internal Charges	-		
Managed Recharges Frm Other Directorates	_	146	11
		146	11
Managed Expenditure		6,377	6,71
Internal Income Recharge Income from Capital		(450)	(45
		(450)	(45
Income - Charges	_		
Other income		(96)	(9
	_	(96)	(9
Managed Income		(546)	(54
Net Managed Budget		5,831	6,17
Accounting Adjustments			
Accounting Adjustments IAS 19 Pensions Costs		62	7
		195	32
Capital Charges			
		257	40
Managed Outside the Service		257	40
Net Cost of Service		6,088	6,57

Budget Manager : Chief Officer Shared Services

	£000	Budget 2018/19	Budget 2019/20
mployees			
Direct Pay Costs		18,493	18,574
Agency And Temporary Staff		5	, (
National Insurance Contributions		1,648	1,650
Superannuation Costs		2,778	2,855
Other Pension Costs		493	394
Other Employee Related Costs		758	655
Training And Development		15	25
······································	_	24,189	24,152
Premises	_		
Buildings Maintenance		1	
Building Security		4	4
Cleaning And Workplace Refuse		6	Ę
Gas		10	9
Electricity		17	1
Other Utilities		6	
Rents		99	15
NNDR		32	3
		175	22
Supplies & Services			
Materials and Equipment		371	44
Stationery and Postage		1,167	1,16
Advertising		1	
IT and telecommunications		414	8
Insurance		9	2
Professional Services and Subscriptions		14	
Allowances		0	
Other Hired and Contracted Services		504	39
Publication and Promotion	_	1	
- · · ·	_	2,481	2,11
ransport		05	
Vehicles And Plant Related Expenditure		25	2
Travel Allowances		9	
Fuel		12	1
Transport Related Insurance	_	47	4
nternal Charges	_	4/	4
Managed Recharges Frm Other Directorates		52	11
	_	52	11
Nanaged Expenditure		26,943	26,65
nternal Income			
Income from other Directorates		(6,331)	(6,28
Recharge Income from Capital		(67)	(6
		(6,398)	(6,35
ncome - Sales			
Sale of Goods and Services		(357)	(26
ncome - Charges		(357)	(26

Budget Manager : Chief Officer Shared Services

Managed Outside the Service	(4)	(7)
Corporate & Democratic Core Income	(4)	(7)
Central Recharges	2,000	2,104
Capital Charges	140	32
IAS 19 Pensions Costs	1,860	2,073
Accounting Adjustments	1 000	
Net Managed Budget	19,384	19,189
Managed Income	(7,559)	(7,466
	(804)	(851
Income - Charges Other income	(385)	(361
Income Charges	2010/10	2010/20
£000	Budget 2018/19	Budget 2019/20

Budget Manager : Chief Officer Civic Enterprise Leeds

coolBudget 2019/20Budget 2019/20Employees Direct Pay Costs Agency And Temporary Staff Agency And Temporary Staff29,751 132,834Agency And Temporary Staff Other Pension Costs1,806 1,878Other Employee Related Costs3,794 14,4400Other Employee Related Costs83 102Training And Development102 194Premises11 1 1 1 Buildings MaintenanceBuildings Maintenance Grounds Maintenance64 59 11Buildings Maintenance Grounds Maintenance226 52 560Buildings Maintenance Grounds Maintenance29 12Buildings Maintenance14 4 7 16Buildings Related Insurance29 12Supples & Services575 543Supples & Services Materatis and Equipment Stationery and Postage11 1 21 13Advertiang If and telecommunications Materatis and Equipment Stationery and Postage11 1 21 21 21Premises 20011 21 21Professional Services Materated Contracted Services0 0 0 0 24 256Transport Vehices and Landtill Tax Advertiang Hereid and Contracted Services 110711,071 1,1477 1,1487 1,1487 1,1487Licences Publication and Promotion Miscelanecus24 26 26Transport Vehices And Pant Related Expenditure Transport Related Insurance5,174 4,884 4,828Internal Charges Managed Relaterinsurance244 344Internal Charges Managed Relaterinsurance344 <th>Commercial Services</th> <th></th> <th></th> <th></th>	Commercial Services			
Direct Pay Costs 29,751 32,834 Agency And Temporay Staff 193 498 National Insurance Contributions 1,008 1,578 Superannuation Costs 3,784 4,440 Other Employee Related Costs 83 85 Training And Development 102 194 Buildings Maintenance 64 59 Grounds Maintenance 1 1 Buildings Maintenance 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NDDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 67/7 6,774 Supples & Services 575 543 Supples & Services 11 (9) Materias and Equipment 6,717 6,774 Advertising 1 203 127 In and telecommunications 12 13 Advertising 1		£000	Budget 2018/19	Budget 2019/20
Agency And Temporary Staff 193 498 National Insurance Contributions 1,606 1,678 Superannuation Costs 3,784 4,440 Other Pension Costs 174 210 Other Employee Related Costs 83 85 Training And Development 102 194 Buildings Maintenance 64 59 Grounds Maintenance 14 7 Cleaning And Workplace Refuse 228 224 Gas 52 566 Electricity 14 7 Ocleaning And Workplace Refuse 229 129 Accommodation Charges 11 9 Other Employee 44 5 Supplies & Sendoes 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 12 13 Tran telecommunications 12 56 Other Hired and Contracted Services 10,071 1,467 Advertising 1 21 Advertising	Employees			
National Insurance Contributions 1.606 1.778 Superannuation Costs 3,784 4.440 Other Pension Costs 1.74 210 Other Employee Related Costs 8.3 8.5 Training And Development 102 194 Buildings Maintenance 64 59 Grounds Maintenance 1 1 Buildings Maintenance 226 224 Gas 52 56 Beddrings Maintenance 226 224 Gas 52 56 Deberchicky 55 59 Other Utilities 29 129 NDR 129 129 Accommodation Charges 11 (9) Premises Related Insurance 575 543 Supples & Services 575 543 Materias and Equipment 6,717 6,774 Stationery and Postage 11 21 IT and telecommunications 203 1277 Insurance 31 37 <t< td=""><td>Direct Pay Costs</td><td></td><td>29,751</td><td>32,634</td></t<>	Direct Pay Costs		29,751	32,634
Superannuation Costs 3,784 4,440 Other Pension Costs 174 210 Other Employee Related Costs 83 85 Training And Development 102 194 Buildings Maintenance 64 59 Grounds Maintenance 11 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 5692 Electricity 65 59 Other Utilities 29 122 NNDR 129 129 Accommodation Charges 1 9 Premises Related Insurance 4 5 Supplies & Services 575 543 Supplies & Services 12 13 Materials and Equipment 6,717 6,774 Stationery and Postage 12 13 Advertising 1 21 IT and telecommunications 12 56 Advertising 1 21 Pr	Agency And Temporary Staff		193	498
Other Ension Costs 174 210 Other Employee Related Costs 83 86 Training And Development 35.692 39.739 Premises 64 59 Buildings Maintenance 1 1 Buildings Maintenance 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NNDR 29 12 NNDR 199 199 Accommodation Charges 1 10(9) Premises Related Insurance 6.717 6.714 Materials and Equipment 6.717 6.714 Stationery and Postage 12 13 Advertising 1 21 Train dielecommunications 12 56 Catering Services and Subscriptions 12 56 Catering Services and Subscriptions 12 56 Catering Services 0 0 0 Other Hired and Contracted Services 10,071	National Insurance Contributions		1,606	1,678
Other Employee Related Costs 83 85 Training And Development 102 194 35692 39,739 Premises 64 59 Buildings Maintenance 1 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 55 59 Other Employee Related Insurance 1 9 NNDR 129 129 Accommodation Charges 1 9 Premises Related Insurance 6,717 6,774 Stationery and Postage 1 203 127 Insurance 31 37 7 Insurance 31 37 7 Pofessional Services and Subscriptions 12 56 Catering Service 0 0 0 Recycling and Reuse 0 0 0 Other Hired and Contracted Services 10,071 14,67 Other Hired and Contracted Services 1,071 14,67	Superannuation Costs		3,784	4,440
Training And Development 102 194 Premises 35.692 39.739 Buildings Maintenance 64 59 Grounds Maintenance 1 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supples & Services 575 543 Stupies & Services 6,717 6,774 Materials and Equipment 203 122 Advertising 1 21 13 Advertising 1 21 13 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Other Hired and Contracted Services 1,071 1,467 Licences 1,071 <td>Other Pension Costs</td> <td></td> <td>174</td> <td>210</td>	Other Pension Costs		174	210
Training And Development 102 194 Premises 35.692 39.739 Buildings Maintenance 64 59 Grounds Maintenance 1 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supples & Services 575 543 Stupies & Services 6,717 6,774 Materials and Equipment 203 122 Advertising 1 21 13 Advertising 1 21 13 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Other Hired and Contracted Services 1,071 1,467 Licences 1,071 <td>Other Employee Related Costs</td> <td></td> <td>83</td> <td>85</td>	Other Employee Related Costs		83	85
Premises 64 59 Ruiding Maintenance 1 1 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 55 59 Other Utilities 29 12 NNDR 29 129 Accommodation Charges 1 (9) Premises Related Insurance 6,717 6,774 Supplies & Services 6,717 6,774 Materials and Equipment 6,717 6,774 Stationery and Postage 1 21 Advertising 1 21 IT and telecommunications 12 56 Catering Service 0 0 0 Advertising 1 22 56 Catering Service 0 0 0 Numance 1 6 280 Alowances 1 6 280 Alowances 1 6 280 Other United and Poromotion<			102	194
Buildings Maintenance 64 59 Grounds Maintenance 1 1 Buildings Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supples & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 1 203 127 Insurance 31 37 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Aubertails and Equipment 6 280 Allowances 1 6 280 Adverting and Reuse 0 0 0 Other Hired and Contracted Services 1 6 280			35,692	39,739
Grounds Maintenance 1 1 Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 56 Electricity 55 59 Other Uillities 29 129 NNDR 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 12 13 Advertising 1 21 13 Advertising 1 21 13 Advertising 1 21 13 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Advertising 1 6 280 Alowances 1 6 280 Alowances 10 0 0 0 Alowances 107 1.467 24 25				
Building Security 14 7 Cleaning And Workplace Refuse 226 224 Gas 52 56 Electricity 55 59 Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 1 21 Advertising 1 21 In and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Waste Disposal and Landfill Tax 6 280 Alowances 1 6 Other Hired and Contracted Services 1,071 1,467 Licences 24 25 Nocellaneous 24 25	-		64	
Cleaning And Workplace Refuse 226 224 Gas 62 66 Electricity 29 12 NNDR 29 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 543 Materials and Equipment 6.717 6.774 Stationery and Postage 12 13 Advertising 1 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 0 0 0 Waste Disposal and Landfill Tax 6 280 0 0 0 0 Allowances 1,071 1,467 1,467 1,467 1,467 Licences 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				•
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Electricity 55 59 Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 5433 Materials and Equipment 6,717 6,774 Stationery and Postage 1 21 Advertising 1 21 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Recycling and Reuse 0 0 0 Alowances 1 6 280 Alowances 1 6 280 Alowances 1 6 280 Miscelaneous 24 25 5 Transport 8 8 8 Vehicles And Plant Related Expenditure 5,174 6,016				
Other Utilities 29 12 NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 1 21 Advertising 1 21 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Waste Disposal and Landfill Tax 6 280 0 0 Alowances 1 6 280 0 0 0 Vaste Disposal and Landfill Tax 6 280 8.087 8.815 Transport 8.087 8.815 8.087 8.815 Vehicles And Plant Related Expenditure 5,174 6.016 7.816 7.816 Vehicles And Plant Related Expenditure 5,174 <t< td=""><td></td><td></td><td></td><td></td></t<>				
NNDR 129 129 Accommodation Charges 1 (9) Premises Related Insurance 4 5 Supplies & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 1 21 Advertising 1 21 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 0 Recycling and Reuse 0 0 0 0 Allowances 1 6 280 14/t67 Licences 0 0 0 0 Publication and Promotion 8 8 8 Miscellaneous 24 25 24 25 Prublication and Promotion 8 8 8 8 8 Miscellaneous 25,174 6,016 7,816 7,816 7,816 <td< td=""><td></td><td></td><td></td><td></td></td<>				
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Premises Related Insurance 4 5 Supples & Services 575 543 Materials and Equipment 6,717 6,774 Stationery and Postage 12 13 Advertising 1 211 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 Recycling and Reuse 0 0 Waste Disposal and Landfill Tax 6 280 Allowances 1 1467 Licences 0 0 0 Publication and Promotion 8 8 8 Miscellaneous 24 255 111 Vehicles And Plant Related Expenditure 5,174 6,016 Travel Allowances 95 1111 Fuel 4,828 4,508 Proticles And Plant Related Expenditure 7,816 7,816 Travel Allowances 113 1336			129	
Supplies & Services 575 543 Materials and Equipment 6,717 6,717 Stationery and Postage 12 13 Advertising 12 13 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 Recycling and Reuse 0 0 Vaste Disposal and Landfill Tax 6 280 Allowances 1 6 Other Hired and Contracted Services 1,071 1,467 Licences 0 0 0 Publication and Promotion 8 8 8 Miscellaneous 24 25 8,087 8,815 Transport Vehicles And Plant Related Expenditure 5,174 6,016 Vehicles And Plant Related Expenditure 5,174 6,016 7,816 Transport 4,828 4,508 113 136 Private Hire 7,816				
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Stationery and Postage 12 13 Advertising 1 21 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 Recycling and Reuse 0 0 Waste Disposal and Landfill Tax 66 280 Allowances 1 6 Other Hired and Contracted Services 1,071 1,467 Licences 0 0 Publication and Promotion 8 8 Miscellaneous 24 25 Transport 8,087 8,815 Travel Allowances 95 1111 Fuel 4,828 4,508 Private Hire 7,816 7,816 Transport 113 136 Vehicles And Plant Related Expenditure 7,816 7,816 Fuel 4,828 4,508 113 Private Hire 7,816 7,816			0.747	o 4
Advertising 1 21 IT and telecommunications 203 127 Insurance 31 37 Professional Services and Subscriptions 12 56 Catering Service 0 0 Recycling and Reuse 0 0 Waste Disposal and Landfill Tax 6 280 Allowances 1 6 Other Hired and Contracted Services 1,071 1,467 Licences 0 0 0 Publication and Promotion 8 8 Miscellaneous 24 25 Transport 95 1111 Vehicles And Plant Related Expenditure 5,174 6,016 Travel Allowances 95 1111 Fuel 4,828 4,508 Private Hire 7,816 7,816 Transport Related Insurance 113 136 Internal Charges 1313 136 Managed Recharges Frm Other Directorates 344 374				
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Insurance3137Professional Services and Subscriptions1256Catering Service00Recycling and Reuse00Waste Disposal and Landfill Tax66280Allowances16Other Hired and Contracted Services1,0711,467Licences000Publication and Promotion88Miscellaneous2425Transport5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges18,02618,588Managed Recharges Frm Other Directorates344374	-		-	
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Waste Disposal and Landfill Tax6280Allowances16Other Hired and Contracted Services1,0711,467Licences00Publication and Promotion88Miscellaneous2425Transport8,0878,815Vehicles And Plant Related Expenditure5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges Managed Recharges Frm Other Directorates344374	-		-	
Allowances16Other Hired and Contracted Services1,0711,467Licences00Publication and Promotion88Miscellaneous2425Transport8,0878,815Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges8,087344Managed Recharges Frm Other Directorates344374			-	
Other Hired and Contracted Services1,0711,467Licences00Publication and Promotion88Miscellaneous2425Transport8,0878,815Vehicles And Plant Related Expenditure5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges344374			6	
Licences00Publication and Promotion88Miscellaneous24258,0878,815Transport88Vehicles And Plant Related Expenditure5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges344374			1 074	
Publication and Promotion88Miscellaneous24258,0878,815Transport88Vehicles And Plant Related Expenditure5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal Charges344374				
Miscellaneous2425R0878,815Transport8,087Vehicles And Plant Related Expenditure5,174Travel Allowances95Fuel4,828Private Allowance7,816Private Hire7,816Transport Related Insurance113Internal Charges344Managed Recharges Frm Other Directorates344			-	
8,0878,815Transport			-	
TransportImage: Constraint of the symbolVehicles And Plant Related Expenditure5,174Vehicles And Plant Related Expenditure5,174Travel Allowances95Fuel95Fuel4,828Private Hire7,816Transport Related Insurance11313618,026Internal Charges344Managed Recharges Frm Other Directorates344	IVIISCEIIAI IECUS			
Vehicles And Plant Related Expenditure5,1746,016Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance11313618,02618,588Internal Charges344374	Transport		0,007	0,010
Travel Allowances95111Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance11313618,02618,588Internal Charges344374			5 17/	6.016
Fuel4,8284,508Private Hire7,8167,816Transport Related Insurance113136Internal ChargesManaged Recharges Frm Other Directorates344374				
Private Hire7,8167,816Transport Related Insurance11313618,02618,588Internal Charges344374				
Transport Related Insurance11313618,02618,588Internal Charges Managed Recharges Frm Other Directorates344374				
Internal Charges18,02618,588Managed Recharges Frm Other Directorates344374				
Internal Charges Managed Recharges Frm Other Directorates 344 374				
Managed Recharges Frm Other Directorates 344 374	Internal Charges		10,020	10,000
			344	374
Charges To/From HRA 245 245	Charges To/From HRA		245	245
589 619				
Agency Payments	Agency Payments			
Services provided by Voluntary Sector 28 28			28	28
				91

Budget Manager : Chief Officer Civic Enterprise Leeds

£000	Budget 2018/19	Budget 2019/20
Agency Payments		
	28	28
Managed Expenditure	62,997	68,332
Internal Income	02,007	00,002
Income from other Directorates	(55,851)	(58,249
Charges to / from HRA	(307)	(30)
	(56,159)	(58,556
Income - Grants	(,)	(,
Government Grants	(178)	(178
	(178)	(178
Income - Sales		
Sale of Goods and Services	(1,864)	(2,070
	(1,864)	(2,070
Income - Charges	(705)	(0.4.4)
Fees and charges Contributions	(705)	(2,14
Other income	(372) (517)	(44 ⁻ (55
	(1,594)	(3,147
Managed Income	(59,795)	(63,95
Net Managed Budget	3,202	4,382
		,
Accounting Adjustments		
IAS 19 Pensions Costs	2,935	3,624
Capital Charges	688	2,068
	3,623	5,692
Central Recharges	(22)	,
Corporate & Democratic Core Income	(22)	(
	(22)	(
Other Internal Adjustments	4 070	4 070
Internal Reallocations Charges Internal Reallocations Income	1,272 (1,272)	1,272 (1,272
	0	(
Managed Outside the Service	3,600	5,692
Net Cost of Service	6,802	10,073

Budget Manager : Chief Officer Civic Enterprise Leeds

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		1,546	1,61
National Insurance Contributions		101	10
Superannuation Costs		216	22
Other Pension Costs		46	7
Other Employee Related Costs		5	
Training And Development		6	
		1,920	2,03
Premises		100	
Buildings Maintenance		406	55
Grounds Maintenance		123	12
Building Security		369	36
Cleaning And Workplace Refuse		821	77
Gas		475	56
Electricity		1,077	1,53
Other Utilities		329	19
Rents		1,250	1,34
NNDR		3,158	2,97
Premises Related Insurance		154	20
Number & Convision	_	8,163	8,64
Supplies & Services Materials and Equipment		322	3
Stationery and Postage		1	5
IT and telecommunications		28	
		7	
Insurance			
Professional Services and Subscriptions		10	33
Security Services Other Hired and Contracted Services		325	
		75	1
Licences	_	6 773	8
- ransport			
Vehicles And Plant Related Expenditure		8	
Travel Allowances		22	
Fuel		4	
Private Hire		0	
Transport Related Insurance		1	
		34	4
nternal Charges		404	
Managed Recharges Frm Other Directorates		481	47
Charges To/From HRA	-	63 543	53
Associate Linearditure			
Aanaged Expenditure		11,433	12,07
nternal Income Income from other Directorates		(1,566)	(1,59
Charges to / from HRA		(1,500)	
Unarges 107 IIUTT FIRA	-	(76)	(1) (1,67
ncome - Grants	-	(1,041)	(1,0)
Government Grants		(936)	(93
			14

Budget Manager : Chief Officer Civic Enterprise Leeds

Facilities Management Budget 2018/19 Budget 2019/20 £000 Income - Sales (1) Sale of Goods and Services (1) (1) (1) Income - Charges Fees and charges (704)(704) Other income (380) (319) Rents (201) (201) (1,285) (1,224) Managed Income (3,863) (3,832) Net Managed Budget 7,570 8,244 Accounting Adjustments IAS 19 Pensions Costs 136 127 Capital Charges 780 1,743 916 1,871 **Central Recharges** Corporate & Democratic Core Income (3) (26) (26) (3) 913 1,845 Managed Outside the Service **Net Cost of Service** 10,089 8,483

Budget Manager : Director of Resources and Housing

£000	Budget 2018/19	Budget 2019/20
	2010/19	2019/20
Employees		057
Direct Pay Costs	777	857
National Insurance Contributions	78	94
Superannuation Costs	118	139
Other Pension Costs	0	0
Other Employee Related Costs	3	3
Training And Development	6 982	6 1,099
Premises	502	1,033
Other Utilities	7	7
NNDR	0	154
	7	161
Supplies & Services		
Materials and Equipment	0	0
Stationery and Postage	0	0
Advertising	12	14
IT and telecommunications	3	3
Insurance	1	C
Professional Services and Subscriptions	0	0
Grants and Contributions	60	60
Consultancy Services	20	20
Other Hired and Contracted Services	15	431
Transport	112	529
Travel Allowances	6	6
	6	6
Internal Charges		
Managed Recharges Frm Other Directorates	0	39
Appropriations	0	39
Transfers to/from Earmarked Reserves	0	(14
	0	(14
Managed Expenditure	1,108	1,820
Internal Income		
Income from other Directorates	0	(110
Recharge Income from Capital	0	(152
Charges to / from HRA	(42)	(654
	(42)	(916
Income - Grants		
Government Grants	0	(419
Income - Sales	U	(419
Sale of Goods and Services	0	(65
	0	(65
Income - Charges		
Fees and charges	(20)	(31
Other income	0	(57
	(20)	(88

Budget Manager : Director of Resources and Housing

Sustainable Energy & Air Quality		
£000	Budget 2018/19	Budget 2019/20
Managed Income	(62)	(1,487)
Net Managed Budget	1,046	332
Accounting Adjustments		
IAS 19 Pensions Costs	99	121
Capital Charges	50	350
	149	471
Central Recharges		
Corporate & Democratic Core Income	(17)	(12)
	(17)	(12)
Managed Outside the Service	133	459
Net Cost of Service	1,178	791

Item 5

Communities and Environment

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Communities and Environment Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service		Managed Outside the	Total
		5018/19	Spending	Income	Net	Service	2018/20
Chief Officer Communities	Communities	5,273	17,328	(11,972)	5,356	1,202	6,558
Chief Officer Customer Access & Welfare	Customer Access	21,781	23,945	(3,933)	20,012	2,389	22,402
Chief Officer Elections & Regulatory	Elections, Licensing and Registration	1,044	6,170	(5,350)	820	387	1,207
Chief Officer Customer Access & Welfare	Welfare and Benefits	4,416	265,394	(260,867)	4,527	547	5,074
Chief Officer Environmental Services	Car Parking Services	(2,360)	4,874	(13,155)	(8,280)	885	(7,395)
Chief Officer Safer Leeds	Community Safety	2,688	8,892	(6,499)	2,392	641	3,033
Chief Officer Environmental Services	Waste Management	35,675	42,737	(2,693)	35,044	1,306	36,350
Chief Officer Parks & Countryside	Parks And Countryside	10,717	33,164	(25,896)	7,268	3,894	11,162
Chief Officer Environmental Services	Environmental Action (City Centre)	1,734	2,079	(427)	1,652	167	1,819
Chief Officer Elections & Regulatory	Environmental Health	1,570	2,157	(203)	1,594	43	1,636
Chief Officer Environmental Services	Cleaner Neighbourhood Teams	10,831	12,722	(4,535)	8,186	2,995	11,181
Net Cost of Service		88,370	419,462	(340,891)	78,571	14,456	93,027
	Transfers to and from earmarked reserves	(6,945)	0	0	0	(7,810)	(7,810)
Net Revenue Charge		81,425	419,462	(340,891)	78,571	6,646	85,217

Summary of budget by type of spending or income

£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	66,984	69,79
Agency And Temporary Staff	282	31
National Insurance Contributions	6,394	6,704
Superannuation Costs	9,584	10,23
Other Pension Costs	1,155	1,16
Other Employee Related Costs	237	18
Training And Development	224	23
	84,860	88,63
Premises		
Buildings Maintenance	162	14
Grounds Maintenance	3,267	3,38
Building Security	312	41
Cleaning And Workplace Refuse	761	75
Gas	507	58
Electricity	766	94
Other Utilities	381	28
Rents	206	21
NNDR	2,248	2,52
Accommodation Charges	1,110	1,05
Premises Related Insurance	67	1,00
Fremises related insurance	9,787	10,38
Supplies & Services		
Materials and Equipment	5,960	5,76
Stationery and Postage	931	1,04
Advertising	43	8
IT and telecommunications	2,522	2,65
Insurance	361	30
Professional Services and Subscriptions	1,304	1,65
Grants and Contributions	6,028	5,89
Catering Service	3	0,00
Recycling and Reuse	2,678	2,93
Waste Disposal and Landfill Tax	2,078	2,93
Allowances	9	2,00
	_	-
Consultancy Services	10	5
External Audit Fees	42	4
Security Services	99	9
Commissioned Services	(12)	(1
Other Hired and Contracted Services	7,148	6,60
Licences	95	ç
Publication and Promotion	290	33
PFI Unitary Charges	11,335	11,85
Miscellaneous	34	1,61
Franchart	41,655	43,68
Transport Vehicles And Plant Related Expenditure	5,842	5.00
Vehicles And Plant Related Expenditure		5,92
Travel Allowances	338	34
	2,587	2,65
Private Hire	6	
Transport Related Insurance	250	28
	9,022	9,21

Summary of budget by type of spending or income

£000	Budget 2018/19	Budget 2019/20
Internal Charges		
Managed Recharges Frm Other Directorates	8,396	8,827
Charges To/From HRA	48	C
Distributed Grants	978	829
	9,423	9,656
Agency Payments		
Services provided by other organisations	3,814	3,864
Contributions to Partnerships	0	273
Miscellaneous	0	90
	3,814	4,226
Transfer Payments		
Compensation Payments	1	1
Housing Benefit Payments	243,811	253,667
	243,812	253,668
Appropriations		
Transfers to/from Earmarked Reserves	(350)	0
	(350)	C
Managed Expenditure	402,022	419,462
Internal Income		
Income from other Directorates	(8,855)	(9,519
Recharge Income from Capital	(701)	(900
Charges to / from HRA	(14,126)	(14,401
Redistribution of grants income	(1,284)	(487
Ŭ	(24,966)	(25,307
Income - Grants		
Government Grants	(253,423)	(265,139
DCLG Grants	(1,363)	(1,362
	(254,785)	(266,501
Income - Sales		
Sale of Goods and Services	(5,203)	(5,306
	(5,203)	(5,306
Income - Charges		
Fees and charges	(28,748)	(28,995
Contributions	(2,994)	(3,275
Other income	(9,506)	(10,512
Rents	(935)	(986
Income Received From ALMOs/BITMO	(7)	(9
	(42,189)	(43,777
Managed Income	(327,144)	(340,891
Net Managed Budget	74,878	78,571
Accounting Adjustments		
IAS 19 Pensions Costs	6,945	7,810
Transfers to/from Statutory Reserves	(6,945)	(7,810
Capital Charges	7,527	7,093
	7,527	7,093
Central Recharges		
Corporate & Democratic Core Income	(980)	(447
	(980)	(447
		01

Summary of budget by type of spending or income

	£000	Budget 2018/19	Budget 2019/20
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
Internal Reallocations Income		(2,059)	(2,059)
		0	0
Managed Outside the Service		6,546	6,646
Net Cost of Service		81,425	85,217

Budget Manager : Chief Officer Communities

Г

£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	3,173	3,788
National Insurance Contributions	327	385
Superannuation Costs	467	571
Other Pension Costs	60	73
Other Employee Related Costs	3	
Training And Development	0	(
	4,030	4,818
Premises	,	,
Cleaning And Workplace Refuse	0	(
Gas	5	6
Electricity	1	
Rents	7	7
NNDR	208	205
Accommodation Charges	1,102	1,037
Premises Related Insurance	15	2
Trembes Related insurance	1,339	1,27
Supplies & Services		
Materials and Equipment	9	
Stationery and Postage	12	1
IT and telecommunications	67	6
Insurance	11	1
Professional Services and Subscriptions	39	9
Grants and Contributions	3,137	3,10 ⁻
	3	5,10
Catering Service	1	
Other Hired and Contracted Services	2,692	2,02
Licences	4	
Publication and Promotion	11 5,986	5,39
Fransport	5,960	5,59
Travel Allowances	25	3
Private Hire	6	c c
Transport Related Insurance	0	1
Transport Neialeu insurance	30	4
nternal Charges		
Managed Recharges Frm Other Directorates	744	1,10
Distributed Grants	978	82
Agency Payments	1,723	1,92
Services provided by other organisations	3,814	3,864
	3,814	3,864
Appropriations		
Transfers to/from Earmarked Reserves	(350)	
	(350)	
Managed Expenditure	16,573	17,328
Internal Income		
Income from other Directorates	(798)	(1,11:
Charges to / from HRA	(511)	(51

Budget Manager : Chief Officer Communities

Communities		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
Redistribution of grants income	(1,284)	(487)
	(2,592)	(2,110)
Income - Grants		
Government Grants	(6,897)	(7,750)
DCLG Grants	(271)	(313)
	(7,169)	(8,063)
Income - Charges		
Fees and charges	(332)	(292)
Contributions	(1,395)	(1,399)
Other income	(106)	(108)
Rents	(1)	(1)
	(1,833)	(1,798)
Managed Income	(11,594)	(11,972)
Net Managed Budget	4,979	5,356
Accounting Adjustments		
IAS 19 Pensions Costs	366	428
Capital Charges	622	1,004
	988	1,432
Central Recharges		
Corporate & Democratic Core Income	(694)	(230)
	(694)	(230)
Managed Outside the Service	294	1,202
Net Cost of Service	5,273	6,558

Budget Manager : Chief Officer Customer Access & Welfare

£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	14,553	14,86
Agency And Temporary Staff	27	2
National Insurance Contributions	1,538	1,59
Superannuation Costs	1,800	1,88
Other Pension Costs	410	45
Other Employee Related Costs	10	1
Training And Development	27	2
	18,365	18,86
remises		
Buildings Maintenance	20	2
Grounds Maintenance	4	
Building Security	224	32
Cleaning And Workplace Refuse	17	1
Gas	88	10
Electricity	141	17
Other Utilities	20	1
Rents	1	
NNDR	552	52
Accommodation Charges	8	
Premises Related Insurance	25	1
	1,101	1,20
upplies & Services		
Materials and Equipment	979	93
Stationery and Postage	64	6
Advertising	3	
IT and telecommunications	802	81
Insurance	19	2
Professional Services and Subscriptions	119	11
Allowances	5	
Security Services	2	
Commissioned Services	(12)	(1
Other Hired and Contracted Services	778	77
Licences	2	
Publication and Promotion	4	
Miscellaneous	0	
	2,764	2,74
ansport	70	-
Vehicles And Plant Related Expenditure	76	7
Travel Allowances	52	5
Fuel	34	3
Transport Related Insurance	0 162	16
ternal Charges	102	10
Managed Recharges Frm Other Directorates	1,037	97
	1,037	97
lanaged Expenditure	23,429	23,94
nternal Income	20,120	_0,04
Income from other Directorates	(947)	(98
	(347)	(90

Budget Manager : Chief Officer Customer Access & Welfare

Customer Access		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
Recharge Income from Capital	(700)	(899)
Charges to / from HRA	(490)	(490)
	(2,137)	(2,368)
Income - Sales		
Sale of Goods and Services	(462)	(462)
	(462)	(462)
Income - Charges		
Fees and charges	(673)	(673)
Contributions	(265)	(15)
Other income	(414)	(414)
Rents	0	0
	(1,352)	(1,102)
Managed Income	(3,952)	(3,933)
Net Managed Budget	19,477	20,012
Accounting Adjustments		
IAS 19 Pensions Costs	1,097	1,201
Capital Charges	1,240	1,222
	2,338	2,423
Central Recharges		
Corporate & Democratic Core Income	(33)	(33)
	(33)	(33)
Managed Outside the Service	2,305	2,389
Net Cost of Service	21,781	22,402

Budget Manager : Chief Officer Elections & Regulatory

Elections, Licensing and Registration

£000	Budget 2018/19	Budget 2019/2
Employees	2010/10	2010/2
Direct Pay Costs	3,455	3,392
Agency And Temporary Staff	0	0,002
National Insurance Contributions	273	26
Superannuation Costs	421	474
Other Pension Costs	28	47
Other Employee Related Costs	8	
Training And Development	45 4,230	4,210
Premises	7,200	7,210
Buildings Maintenance	6	
Grounds Maintenance	2	
Building Security	7	
Cleaning And Workplace Refuse	6	
Gas	7	
Electricity	27	3
Other Utilities	4	
Rents	160	16
NNDR	31	3
		C
Premises Related Insurance	0 249	26
upplies & Services	243	20
Materials and Equipment	134	12
Stationery and Postage	379	45
Advertising	12	1
IT and telecommunications	371	42
Insurance	10	1
Professional Services and Subscriptions	9	2
Allowances	1	-
Security Services	7	
Other Hired and Contracted Services	234	18
Licences	1	
Licences	1,158	1,23
ransport	.,	.,
Vehicles And Plant Related Expenditure	6	
Travel Allowances	31	2
Fuel	2	
Transport Related Insurance	0	
	40	3
ternal Charges		
Managed Recharges Frm Other Directorates	563	42
	563	42
lanaged Expenditure	6,239	6,17
iternal Income		
Income from other Directorates	(51)	
	(51)	
ncome - Sales Sale of Goods and Services	(20)	10
	(39)	(3)
	10	(•

Budget Manager : Chief Officer Elections & Regulatory

	£000	Budget 2018/19	Budget 2019/20
Income - Charges			
Fees and charges		(4,351)	(4,261)
Contributions		(935)	(935)
Other income		(109)	(109)
		(5,395)	(5,305)
Managed Income		(5,485)	(5,350)
Net Managed Budget		753	820
Accounting Adjustments			
IAS 19 Pensions Costs		327	398
Capital Charges		9	9
	_	336	407
Central Recharges	_		
Corporate & Democratic Core Income		(45)	(20)
		(45)	(20)
Managed Outside the Service		291	387
Net Cost of Service		1,044	1,207

Budget Manager : Chief Officer Customer Access & Welfare

	£000	Budget 2018/19	Budge 2019/2
Employees			
Direct Pay Costs		4,960	4,83
National Insurance Contributions		456	42
Superannuation Costs		762	75
Other Pension Costs		92	10
Other Employee Related Costs		4	
Training And Development		9	
Premises	-	6,284	6,13
Cleaning And Workplace Refuse		0	
		-	
Electricity Rents		0	
		5	
Accommodation Charges	-	0	
Supplies & Services			
Materials and Equipment		1	
Stationery and Postage		431	46
Advertising		0	4
IT and telecommunications		638	54
Insurance		5	
Professional Services and Subscriptions		115	1(
Grants and Contributions		2,360	2,25
Allowances		1	
Consultancy Services		0	4
External Audit Fees		42	4
Other Hired and Contracted Services		230	27
Publication and Promotion		1	
Miscellaneous		33	1,61
		3,857	5,41
- ransport			
Travel Allowances		24	
Private Hire		0	
nternal Charges	-	24	
Managed Recharges Frm Other Directorates		8	12
	-	8	12
Transfer Payments		4	
Compensation Payments		242.911	050.00
Housing Benefit Payments	-	243,811 243,812	253,66 253,66
Aanaged Expenditure		253,990	265,39
nternal Income		-	,
Income from other Directorates		(520)	(54
Charges to / from HRA		(800)	(90
		(1,320)	(1,44
ncome - Grants		(044 477)	(054.44
Government Grants		(241,177)	(251,42
DCLG Grants		(1,091)	(1,04
		(242,268)	(252,47

Budget Manager : Chief Officer Customer Access & Welfare

Welfare and Benefits		
£000	Budget 2018/19	Budget 2019/20
Income - Charges		
Fees and charges	(20)	(20)
Other income	(6,508)	(6,936)
	(6,528)	(6,956)
Managed Income	(250,116)	(260,867)
Net Managed Budget	3,874	4,527
Accounting Adjustments		
IAS 19 Pensions Costs	550	551
Capital Charges	2	1
	553	552
Central Recharges		
Corporate & Democratic Core Income	(10)	(5)
	(10)	(5)
Managed Outside the Service	543	547
Net Cost of Service	4,416	5,074

Budget Manager : Chief Officer Environmental Services

Car Parking Services

£000	Budget 2018/19	Budget 2019/20
Employeee	2010/19	2019/20
Employees	1,995	2,038
Direct Pay Costs National Insurance Contributions	176	2,038
	296	308
Superannuation Costs Other Pension Costs	11	
	1	3
Other Employee Related Costs		2
Training And Development	2,481	2,535
Premises	2,101	2,000
Buildings Maintenance	10	1
Grounds Maintenance	29	30
Building Security	18	18
Cleaning And Workplace Refuse	42	19
Electricity	50	62
Other Utilities	21	10
NNDR	787	812
Premises Related Insurance	7	11
	963	964
Supplies & Services		
Materials and Equipment	294	148
Stationery and Postage	6	21
Advertising	6	0
IT and telecommunications	155	285
Insurance	3	4
Professional Services and Subscriptions	202	190
Other Hired and Contracted Services	561	422
Publication and Promotion	4	0
	1,230	1,070
Transport		
Vehicles And Plant Related Expenditure	41	40
Travel Allowances	2	1
Fuel	21	10
Transport Related Insurance	1	2
	65	53
Internal Charges	407	050
Managed Recharges Frm Other Directorates	197 197	252 252
Managed Expenditure	4,936	4,874
Internal Income	4,950	4,074
Income from other Directorates	(57)	(67)
	(57)	(57)
Income - Charges		(07)
Fees and charges	(13,088)	(13,073)
Other income	(9)	(9)
Rents	(14)	(15)
	(13,111)	(13,098)
Managed Income	(13,168)	(13,155)

Budget Manager : Chief Officer Environmental Services

Car Parking Services			
	£000	Budget 2018/19	Budget 2019/20
Accounting Adjustments			
IAS 19 Pensions Costs		238	267
Capital Charges		633	618
	_	872	885
Managed Outside the Service		872	885
Net Cost of Service		(7,360)	(7,395)

Budget Manager : Chief Officer Safer Leeds

	£000	Budget	Budget
		2018/19	2019/2
Employees			
Direct Pay Costs		4,311	4,91
National Insurance Contributions		449	51
Superannuation Costs		657	76
Other Pension Costs		43	3
Other Employee Related Costs		6	
Training And Development		6	
Premises	_	5,473	6,24
Cleaning And Workplace Refuse		0	
		11	1
Electricity Other Utilities			I
		1	
Rents		8	
NNDR	-	6 26	2
Supplies & Services	-	20	2
Materials and Equipment		14	1
Stationery and Postage		9	
IT and telecommunications		287	28
Insurance		5	
Professional Services and Subscriptions		59	31
Grants and Contributions		130	13
Allowances		1	
Security Services		18	
Other Hired and Contracted Services		886	92
Licences		4	-
T		1,411	1,70
Transport		50	r
Vehicles And Plant Related Expenditure		58	Ę
Travel Allowances		54	Ę
Fuel		37	3
Transport Related Insurance	-	3 152	14
Internal Charges	_	102	
Managed Recharges Frm Other Directorates		140	41
		140	41
Agency Payments Contributions to Partnerships		0	27
Miscellaneous		0	
		0	36
Managed Expenditure		7,203	8,89
Internal Income			
Income from other Directorates		(1,096)	(1,37
Charges to / from HRA		(3,555)	(3,69
	-	(4,651)	(5,07
Income - Grants			
Government Grants		(40)	(65
		(40)	(65

Budget Manager : Chief Officer Safer Leeds

Community Safety		
£000	Budget 2018/19	Budget 2019/20
Income - Charges		
Contributions	(68)	(563)
Other income	(274)	(206)
	(342)	(769)
Managed Income	(5,033)	(6,499)
Net Managed Budget	2,170	2,392
Accounting Adjustments		
IAS 19 Pensions Costs	511	634
Capital Charges	56	38
	567	672
Central Recharges		
Corporate & Democratic Core Income	(49)	(31)
	(49)	(31)
Managed Outside the Service	518	641
Net Cost of Service	2,688	3,033

Budget Manager : Chief Officer Environmental Services

Waste N	lanagement
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Waste Management		
£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	11,820	12,285
Agency And Temporary Staff	255	283
National Insurance Contributions	1,181	1,246
Superannuation Costs	1,764	1,862
Other Pension Costs	280	253
Other Employee Related Costs	101	46
Training And Development	42	42
	15,445	16,017
Premises		
Buildings Maintenance	91	88
Building Security	5	5
Cleaning And Workplace Refuse	5	5
Gas	3	4
Electricity	114	140
Other Utilities	31	25
Rents	5	5
NNDR	240	250
Premises Related Insurance	495	3 524
Supplies & Services	495	524
Materials and Equipment	309	309
Stationery and Postage	6	6
IT and telecommunications	98	100
Insurance	26	27
Professional Services and Subscriptions	3	3
Recycling and Reuse	2,678	2,938
Waste Disposal and Landfill Tax	2,773	2,652
Allowances	0	_,
Consultancy Services	8	8
Security Services	46	47
Other Hired and Contracted Services	336	168
Licences	54	48
Publication and Promotion	215	215
PFI Unitary Charges	11,335	11,852
	17,887	18,372
Transport		
Vehicles And Plant Related Expenditure	2,775	2,831
Travel Allowances	13	10
Fuel	1,486	1,536
Transport Related Insurance	109	129
	4,383	4,506
Internal Charges	0.454	0.047
Managed Recharges Frm Other Directorates	3,451 3,451	3,317 3,317
Managed Expenditure	41,662	42,737
Internal Income		
Income from other Directorates		(404)
Charges to / from HRA	(461) (225)	(461) (268)

Budget Manager : Chief Officer Environmental Services

Waste Management		
£000	Budget 2018/19	Budget 2019/20
Internal Income		
	(686)	(729)
Income - Grants		
Government Grants	(5,269)	(5,269)
	(5,269)	(5,269)
Income - Sales		
Sale of Goods and Services	(589)	(600)
	(589)	(600)
Income - Charges	(077)	(407)
Fees and charges Other income	(377)	(427)
Other Income	(940) (1,317)	(668)
		(1,095)
Managed Income	(7,861)	(7,693)
Net Managed Budget	33,801	35,044
Accounting Adjustments		
IAS 19 Pensions Costs	1,207	1,379
Capital Charges	2,771	2,029
	3,977	3,409
Central Recharges	0,011	0,400
Corporate & Democratic Core Income	(45)	(44)
	(45)	(44)
Other Internal Adjustments	(45)	(44)
Internal Reallocations Income	(2,059)	(2,059)
	. ,	. ,
	(2,059)	(2,059)
Managed Outside the Service	1,873	1,306
Net Cost of Service	35,675	36,350

Budget Manager : Chief Officer Parks & Countryside

Parks And Countryside

	D d f	
£000	Budget 2018/19	Budge 2019/2
Employees		
Direct Pay Costs	13,114	13,82
National Insurance Contributions	1,120	1,18
Superannuation Costs	1,980	2,12
Other Pension Costs	54	3
Other Employee Related Costs	64	5
Training And Development	65	6
	16,397	17,28
Premises		
Buildings Maintenance	13	1
Grounds Maintenance	3,231	3,34
Building Security	58	5
Cleaning And Workplace Refuse	346	34
Gas	401	46
Electricity	413	51
Other Utilities	256	18
Rents	17	1
NNDR	412	69
Premises Related Insurance	18	2
	5,165	5,66
upplies & Services		
Materials and Equipment	3,906	3,94
Stationery and Postage	10	1
Advertising	22	2
IT and telecommunications	81	8
Insurance	256	19
Professional Services and Subscriptions	235	26
Grants and Contributions	341	34
Waste Disposal and Landfill Tax	1	
Allowances	0	
Consultancy Services	2	
Security Services	26	2
Other Hired and Contracted Services	921	1,31
Licences	31	1,01
Publication and Promotion	52	5
Miscellaneous	1	
IVIISCEIIAI IEUUS	5,887	6,28
ransport		-,
Vehicles And Plant Related Expenditure	1,256	1,26
Travel Allowances	20	2
Fuel	486	50
Transport Related Insurance	58	5
	1,820	1,84
nternal Charges	0.170	
Managed Recharges Frm Other Directorates	2,152 2,152	2,08
Appaged Expanditure		
Aanaged Expenditure	31,420	33,16
nternal Income Income from other Directorates	(4 625)	(4,69
	(4,625)	(4,08

Budget Manager : Chief Officer Parks & Countryside

Parks And	Countryside
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£000	Budget 2018/19	Budget 2019/20
Internal Income		
Charges to / from HRA	(4,196)	(4,206)
	(8,821)	(8,896)
Income - Grants		
Government Grants	(40)	(40
	(40)	(40
Income - Sales	<i>(</i> , , , , , , , , , , , , , , , , , , , 	
Sale of Goods and Services	(4,000)	(4,094)
harman Charren	(4,000)	(4,094)
Income - Charges	(0.670)	(10,012
Fees and charges Contributions	(9,670) (296)	(10,012) (329)
Other income	(639)	(1,556
Rents	(920)	(1,550)
	(11,525)	(12,866)
Managed Income	(24,386)	(25,896)
Net Managed Budget	7,034	7,268
Accounting Adjustments		
IAS 19 Pensions Costs	1,615	1,829
Capital Charges	2,096	2,087
	3,711	3,916
Central Recharges		
Corporate & Democratic Core Income	(27)	(22
	(27)	(22
Managed Outside the Service	3,683	3,894
Net Cost of Service	10,717	11,162

Budget Manager : Chief Officer Environmental Services

Environmental Action (City Centre)

Environmental Action (City Centre)		
£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	1,207	1,259
National Insurance Contributions	112	119
Superannuation Costs	191	202
Other Pension Costs	28	28
Other Employee Related Costs	0	1
Training And Development	4	4
	1,543	1,613
Premises		
Buildings Maintenance	1	1
Electricity	2	2
Other Utilities	4	4
NNDR	2	2
	9	10
Supplies & Services		
Materials and Equipment	31	28
IT and telecommunications	5	6
Insurance	1	2
Professional Services and Subscriptions	141	142
Other Hired and Contracted Services	31	27
	211	204
Transport		
Vehicles And Plant Related Expenditure	170	174
Travel Allowances	2	2
Fuel	50	51
Transport Related Insurance	0	0
	223	227
Internal Charges Managed Recharges Frm Other Directorates	25	25
Wallayeu Recharges Fill Other Directorates	25	25
Managed Expenditure	2,011	2,079
Internal Income	_,	_,
Income from other Directorates	(167)	(167
Recharge Income from Capital	(1)) (1
	(168)	(168
Income - Charges		(
Fees and charges	(214)	(214
Other income	(45)	(45
	(259)	(259
Managed Income	(427)	(427
Net Managed Budget	1,583	1,652
	1,000	1,002
Accounting Adjustments		
IAS 19 Pensions Costs	133	149
	18	18
Capital Charges		
Capital Charges	151	167

Budget Manager : Chief Officer Environmental Services

Net Cost of Service	1,734	1,819
£000	Budget 2018/19	Budget 2019/20
Environmental Action (City Centre)		

Budget Manager : Chief Officer Elections & Regulatory

Environmental Health		
£000	Budget 2018/19	Budget 2019/20
Employees		
Direct Pay Costs	1,097	1,136
National Insurance Contributions	113	108
Superannuation Costs	174	179
Other Pension Costs	114	110
Other Employee Related Costs	1	1
Training And Development	7	15
5	1,506	1,549
Premises		
Buildings Maintenance	2	0
Electricity	5	1
Other Utilities	0	0
	7	1
Supplies & Services		
Materials and Equipment	55	26
Stationery and Postage	10	8
Advertising	0	0
IT and telecommunications	7	40
Insurance	4	2
Professional Services and Subscriptions	300	300
Other Hired and Contracted Services	87	99
Publication and Promotion	4	4
	467	479
Transport		
Vehicles And Plant Related Expenditure	13	13
Travel Allowances	51	49
Fuel	7	7
Transport Related Insurance	0	0
	71	69
Internal Charges		
Managed Recharges Frm Other Directorates	19	60
Charges To/From HRA	48	0
	67	60
Managed Expenditure	2,118	2,157
Internal Income		
Income from other Directorates	(116)	(114)
Charges to / from HRA	(49)	(49)
	(165)	(163)
Income - Sales		
Sale of Goods and Services	(93)	(91)
	(93)	(91)
Income - Charges		
Fees and charges	(24)	(24)
Contributions	(34)	(34)
Other income	(243)	(243)
Income Received From ALMOs/BITMO	(7)	(9)
	(308)	(310)
Managed Income	(565)	(563)
	(000)	(505)

Budget Manager : Chief Officer Elections & Regulatory

Environmental Health		
£000	Budget 2018/19	Budget 2019/20
Net Managed Budget	1,553	1,594
Accounting Adjustments		
IAS 19 Pensions Costs	33	46
Capital Charges	20	3
	52	50
Central Recharges		
Corporate & Democratic Core Income	(35)	(7)
	(35)	(7)
Managed Outside the Service	17	43
Net Cost of Service	1,570	1,636

Budget Manager : Chief Officer Environmental Services

£000	Budget 2018/19	Budget 2019/2
Employees		
Direct Pay Costs	7,297	7,464
National Insurance Contributions	649	678
Superannuation Costs	1.072	1,116
Other Pension Costs	35	, 50
Other Employee Related Costs	37	5
Training And Development	17	1
Premises	9,107	9,37
Buildings Maintenance	20	2
Cleaning And Workplace Refuse	345	34
Gas	3	
	3	
Electricity Other Utilities	43	4
Rents	43	4
NNDR	10 427	43
Supplies & Services		
Materials and Equipment	228	22
Stationery and Postage	4	
IT and telecommunications	9	1
Insurance	22	1
Professional Services and Subscriptions	82	8
Grants and Contributions	60	6
Allowances	0	
Other Hired and Contracted Services	391	39
	796	78
ransport		
Vehicles And Plant Related Expenditure	1,447	1,46
Travel Allowances	63	6
Fuel	464	47
Transport Related Insurance	78	8
	2,052	2,07
nternal Charges Managed Recharges Frm Other Directorates	60	5
	60	5
Nanaged Expenditure	12,441	12,72
nternal Income		
Income from other Directorates	(17)	(*
Charges to / from HRA	(4,301)	(4,28
ncome - Sales	(4,317)	(4,29
Sale of Goods and Services	(20)	(2
	(20)	(2
ncome - Charges		
Other income	(218)	(21
	(218)	(21
Managed Income	(4,556)	(4,53

Budget Manager : Chief Officer Environmental Services

Cleaner Neighbourhood Teams		
£000	Budget 2018/19	Budget 2019/20
Net Managed Budget	7,885	8,186
Accounting Adjustments		
IAS 19 Pensions Costs	869	928
Capital Charges	58	64
	927	992
Central Recharges		
Corporate & Democratic Core Income	(41)	(56)
	(41)	(56)
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
	2,059	2,059
Managed Outside the Service	2,945	2,995
Net Cost of Service	10,831	11,181

Item 6

Strategic and Central

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Strategic and Central Accounts Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	0	Managed	Total
		2018/19	Spending	Income	Net	Service	2019/20
Chief Officer Financial Services	Strategic Accounts	(22,902)	(3,748)	(18,814)	(22,562)	23,712	1,150
Chief Officer Financial Services	Debt Financing Costs	23,105	20,859	(17,376)	3,483	(200)	2,983
Chief Officer Financial Services	Corporate & Democratic Core	10,991	0	117	117	10,838	10,954
Chief Officer Financial Services	Non-Distributable Costs	6,487	0	0	0	6,122	6,122
Chief Officer Financial Services	Government Grants And Parish Precepts	(27,155)	6,001	(36,209)	(30,208)	0	(30,208)
Chief Officer Financial Services	Joint Committees And Other Bodies	36,913	35,902	(8)	35,894	0	35,894
Chief Officer Financial Services	Miscellaneous	602	5,836	(833)	5,003	(5,086)	(83)
Chief Officer Financial Services	Capital Accounting Appropriations	(91,049)	0	0	0	(96,333)	(96,333)
Chief Officer Financial Services	Corporate Insurance	0	10,543	(10,543)	0	0	0
Net Cost of Service		(63,008)	75,393	(83,666)	(8,273)	(61,248)	(69,521)
	Transfers to and from earmarked reserves	(25,981)	0	0	0	(24,759)	(24,759)
Net Revenue Charge		(88,989)	75,393	(83,666)	(8,273)	(86,007)	(94,280)

Summary of budget by type of spending or income

£000	Budget 2018/19		Budget 2019/20
Employees			
Other Pension Costs	5,131		5,053
Training And Development	(90)		(90)
	5,041		4,963
Premises			
NNDR	0		177 177
Supplies & Services	0		177
IT and telecommunications	40		35
Insurance	5,202		4,788
Professional Services and Subscriptions	575		600
Grants and Contributions	368		362
General Capitalisation	(8,482)		(8,082
Contingency	0		(0,002 760
	-		800
Corporate Initiatives & Savings Targets Other Hired and Contracted Services	(600)		
Other Hired and Contracted Services	673		478
Internal Charges	(2,224)		(259
Managed Recharges Frm Other Directorates	4,383		4,646
	4,383		4,646
Agency Payments			
Former joint committee residual costs	103		378
WY Joint Committees	1,396		1,396
WY Probation Service	6		9
WY Combined Authority (formerly WY PTE)	34,046		32,740
Flood Defence Levy	390		384
Coroners Service	1,366		1,373
	37,306		36,279
Transfer Payments	0.740		0.004
Business Rates Pool	9,740		6,001
Land Drainage Levies	7 9,747		8 6,009
Capital	3,747		0,009
Capital Financing Charge	(725)		(10,316
External Interest Charge	69,689		75,254
Statutory capital charge to HRA	(27,662)		(28,062
Use of capital receipts to fund PFI	(18,030)		(17,517
Minimum Revenue Provision	1,000		1,000
	24,272		20,359
Appropriations			
Transfer to/from General Fund Reserves	1,006		4,485
Transfers to/from Earmarked Reserves	750		(1,400
Transfers to/from Capital Reserve	12		133
	1,768		3,218
Managed Expenditure	80,294		75,393
Internal Income			
Income from other Directorates	(31,895)		(27,245
Charges to / from HRA	(12,743)		(12,803
	(1,355)	128	(1,355
Corporate & Democratic Core Chge to HRA	11.3221	120	(1.50)

£000	Budget 2018/19	Budget 2019/20
Income - Grants		
Government Grants	(372)	(383)
DCLG Grants	(36,605)	(35,899)
	(36,977)	(36,282)
Income - Charges		
Fees and charges	(775)	(782)
Contributions	(764)	(754)
Other income	(4,271)	(3,732)
	(5,810)	(5,269)
Income - Other		
Interest and Dividends	(551)	(713)
	(551)	(713)
Managed Income	(89,330)	(83,666)
Net Managed Budget	(9,037)	(8,273)
Accounting Adjustments		
IAS 19 Pensions Costs	25,981	24,759
Transfers to/from Statutory Reserves	(25,981)	(24,759)
Capital Charges	(90,206)	(96,245)
	(90,206)	(96,245)
Central Recharges		
Corporate & Democratic Core Income	10,254	10,238
	10,254	10,238
Managed Outside the Service	(79,952)	(86,007)
Net Cost of Service	(88,989)	(94,280)

£000	Budget	Budget
Σ000	2018/19	2019/20
Employees		
Training And Development	(90)	(90
	(90)	(90
Premises		
NNDR	0	177
	0	177
Supplies & Services		
Grants and Contributions	70	65
General Capitalisation	(8,482)	(8,082
Contingency	0	760
Corporate Initiatives & Savings Targets	(600)	800
Other Hired and Contracted Services	4	4
	(9,008)	(6,453
Appropriations	1.000	4 405
Transfer to/from General Fund Reserves Transfers to/from Earmarked Reserves	1,006	4,485
	750 12	(2,000 133
Transfers to/from Capital Reserve	1,768	2,618
	(7,330)	(3,748
Internal Income		
Income from other Directorates	(21,647)	(562
Charges to / from HRA	(12,743)	(12,803
Corporate & Democratic Core Chge to HRA	(1,517)	(1,471
	(35,907)	(14,836
Income - Charges		
Fees and charges	(459)	(459
Other income	(3,919)	(3,519
	(4,378)	(3,978
Managed Income	(40,285)	(18,814
Net Managed Budget	(47,614)	(22,562
Accounting Adjustments		
IAS 19 Pensions Costs	24,712	23,712
	24,712	23,712
Managed Outside the Service	24,712	23,712
Net Cost of Service	(22,902)	1,150

£000	Budget	Budget
2000	2018/19	2019/20
Supplies & Services		
Professional Services and Subscriptions	475	500
	475	500
Capital		
Capital Financing Charge	(725)	(10,316)
External Interest Charge	69,689	75,254
Statutory capital charge to HRA	(27,662)	(28,062)
Use of capital receipts to fund PFI	(18,030)	(17,517)
Minimum Revenue Provision	1,000	1,000
	24,272	20,359
Managed Expenditure	24,747	20,859
Internal Income		
Income from other Directorates	0	(16,147)
	0	(16,147)
Income - Charges		
Fees and charges	(316)	(316)
Other income	(300)	(200)
	(616)	(516)
Income - Other		
Interest and Dividends	(551)	(713)
	(551)	(713)
Managed Income	(1,167)	(17,376)
Net Managed Budget	23,580	3,483
Control Dochorgoo		
Central Recharges	(475)	
Corporate & Democratic Core Income	(475)	(500)
	(475)	(500)
Managed Outside the Service	(475)	(500)
Net Cost of Service	23,105	2,983

Corporate & Democratic Core		
£00	00 Budget 2018/19	Budget 2019/20
Internal Income		
Corporate & Democratic Core Chge to HRA	162	2 117
	162	2 117
Managed Income	162	2 117
Net Managed Budget	162	2 117
Central Recharges		
Corporate & Democratic Core Income	10,829	9 10,838
	10,829	9 10,838
Managed Outside the Service	10,829	9 10,838
Net Cost of Service	10,991	l 10,954

Government Grants And Parish Precepts		
£000	Budget 2018/19	Budget 2019/20
Transfer Payments		
Business Rates Pool	9,740	6,001
	9,740	6,001
Managed Expenditure	9,740	6,001
Income - Grants		
Government Grants	(290)	(310)
DCLG Grants	(36,605)	(35,899)
	(36,895)	(36,209)
Managed Income	(36,895)	(36,209)
Net Managed Budget	(27,155)	(30,208)
Net Cost of Service	(27,155)	(30,208)

Joint Committees And Other Bodies		
£000	Budget 2018/19	Budget 2019/20
Agency Payments		
Former joint committee residual costs	(290)	0
WY Joint Committees	1,396	1,396
WY Probation Service	6	9
WY Combined Authority (formerly WY PTE)	34,046	32,740
Flood Defence Levy	390	384
Coroners Service	1,366	1,373
	36,913	35,902
Managed Expenditure	36,913	35,902
Income - Charges		
Fees and charges	0	(8)
	0	(8)
Managed Income	0	(8)
Net Managed Budget	36,913	35,894
Net Cost of Service	36,913	35,894

Loco 2018/19 2019/20 Employees Other Pension Costs 5,131 5,053 Supplies & Services Professional Services and Subscriptions Grants and Contributions 100 100 Agency Payments Former joint committee residual costs 398 398 Transfer Payments Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants Government Grants (82) (77 Income - Grants Government Grants (82) (77 Contributions (82) (77 Other income (82) (77 Government Grants (82) (77 Government Grants (82) (77 Other income (852) (75 Other income (852) (75 Other income (852) (832 Net Managed Budget 5,078 5,003 Accounting Adjustments IAS 19 Pensions Costs Capital Charges (5,131) (5,053 Central Recharges Corporate & Democratic Core Income (100) (100) (100) (100) <	Miscellaneous	Budget	Budget
Other Pension Costs 5,131 5,053 Supplies & Services 5,131 5,053 Professional Services and Subscriptions 100 100 Grants and Contributions 298 298 Agency Payments 393 377 Former joint committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Contributions (82) (77 Other income (852) (73 Kanaged Income (852) (75 Other income (852) (833 Net Managed Budget 5,076 5,003 Accounting Adjustments (5,131) (5,035 LAS 19 Pensions Costs (5,131) (5,035 Capital Charges (4,375) (4,376) Controling Adjustments (100) (100) LAS 1	£000	2018/19	2019/20
Supplies & Services 5,131 5,063 Professional Services and Subscriptions 100 100 Grants and Contributions 298 298 Agency Payments 393 376 Former joint committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Contributions (764) (754 Other income (852) (833 Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,065 IAS 19 Pensions Costs (5,131) (5,065 Capital Charges (61) (4375) Conporate & Democratic Core Income (100) (100) (100) (100) (100) (100) (100) (100)	Employees		
Supplies & Services 100 100 Professional Services and Subscriptions 398 298 Agency Payments 393 377 Former join committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Income - Charges (82) (77 Contributions (82) (77 Managed Income (852) (756 Managed Income (852) (833 Net Managed Budget 5,078 5,003 Accounting Adjustments (852) (833 IAS 19 Pensions Costs (5,131) (5,055 Capital Charges (4,375) (4,965 Corporate & Democratic Core Income (100) (1000) (1000) (1000) (1000) (1000)	Other Pension Costs	5,131	5,053
Professional Services and Subscriptions 100 100 Grants and Contributions 298 298 Agency Payments 393 376 Former joint committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Contributions (82) (77 Income - Charges (82) (77 Contributions (764) (754) Other income (852) (832) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,966) Corporate & Democratic Core Income (100) (100) (100) (100) (100) (100)		5,131	5,053
Grants and Contributions 298 296 Agency Payments 393 397 Former joint committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (73) Government Grants (82) (73) Contributions (82) (75) Other income (82) (75) Managed Budget 6(8) (6) Accounting Adjustments (852) (833) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) Accounting Adjustments (4,375) (4,966) Central Recharges (100) (100) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,068)			
Agency Payments 398 398 Former joint committee residual costs 393 377 Transfer Payments 393 377 Land Drainage Levies 7 8 7 8 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Contributions (82) (75 Other income (82) (75 Other income (82) (75 Other income (85) (82) Net Managed Budget 5,078 5,003 Accounting Adjustments (4,375) (4,986 IAS 19 Pensions Costs (100) (100) Central Recharges (4,375) (4,986 Corporate & Democratic Core Income (100) (100) (100) (100) (100)			100
Agency Payments 393 378 Former joint committee residual costs 393 378 Transfer Payments 393 378 Land Drainage Levies 7 68 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Income - Charges (82) (75 Contributions (764) (754) Other income (852) (832) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,055) IAS 19 Pensions Costs (5,131) (5,055) Capital Charges (100) (100) Contral Recharges (100) (100) Corporate & Democratic Core Income (4,475) (5,968)	Grants and Contributions		
Former joint committee residual costs 393 376 Transfer Payments 393 377 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants (82) (77 Government Grants (82) (77 Income - Charges (82) (77 Contributions (764) (754) Other income (852) (832) Nanaged Budget 5,078 5,003 Accounting Adjustments (5,131) (5,055) IAS 19 Pensions Costs (5,131) (5,055) Capital Charges (100) (100) Corporate & Democratic Core Income (4,475) (4,966) Managed Outside the Service (4,475) (5,968)		398	398
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Transfer Payments 7 8 Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants 82 7 Government Grants 82 7 Income - Charges 82 7 Contributions 82 7 Other income 7 8 Managed Budget 7 8 Accounting Adjustments 85,078 67 IAS 19 Pensions Costs (5,131) (5,053) Capital Charges 756 67 Controlutions 756 67 Managed Democratic Core Income (100) (100) Managed Outside the Service (4,475) (4,986)	Former joint committee residual costs		
Land Drainage Levies 7 8 Managed Expenditure 5,930 5,836 Income - Grants 82 7 Government Grants 82 7 Income - Charges 82 7 Contributions 82 7 Other income 7 82 Managed Budget 7 82 Accounting Adjustments 85,078 833 IAS 19 Pensions Costs 5,078 5,003 Capital Charges 1(5,131) 1(5,053) Corporate & Democratic Core Income 1(100) 1(100) Managed Outside the Service 4(4,475) 6(4,475)	Transfer Pourmente	393	3/8
T E Managed Expenditure 5,930 5,836 Income - Grants (82) (73) Government Grants (82) (73) Income - Charges (82) (73) Contributions (764) (754) Other income (6) (6) Managed Income (852) (83) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,396) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,066)		7	Q
Managed Expenditure 5,930 5,830 Income - Grants 682 (73) Government Grants (82) (73) Income - Charges (82) (73) Contributions (764) (754) Other income (6) (6) Managed Income (852) (83) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,395) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,08)	Land Drainage Levies		8
Income - Grants (82) (73) Government Grants (82) (73) Income - Charges (82) (73) Contributions (764) (754) Other income (6) (6) Managed Income (852) (833) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Central Recharges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)			
Government Grants (82) (73) Income - Charges (82) (73) Contributions (764) (754) Other income (6) (6) Managed Income (852) (833) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,986) Contral Recharges (100) (100) Corporate & Democratic Core Income (4,475) (5,066) Managed Outside the Service (4,475) (5,066)	Managed Expenditure	5,930	5,836
Income - Charges (82) (73) Contributions (764) (754) Other income (6) (6) (770) (760) (760) Managed Income (852) (833) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)			
Income - Charges (764) (754) Other income (6) (6) (770) (760) (760) Managed Income (852) (833) Net Managed Budget 5,078 5,003 Accounting Adjustments (5,131) (5,053) IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)	Government Grants	· · ·	(73
Contributions (764) (754) Other income (6) (6) Managed Income (852) (833) Net Managed Budget (852) (833) Accounting Adjustments (5,078) 5,003 IAS 19 Pensions Costs (5,131) (5,053) Capital Charges (5,131) (5,053) Central Recharges (4,375) (4,386) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)		(82)	(73
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Image Image <th< td=""><td></td><td>· /</td><td>,</td></th<>		· /	,
Managed Income(852)(833)Net Managed Budget5,0785,003Accounting Adjustments IAS 19 Pensions Costs Capital Charges(5,131)(5,053)Central Recharges Corporate & Democratic Core Income(4,375)(4,986)(100)(100)(100)Managed Outside the Service(4,475)(5,086)	Other Income		
Net Managed Budget5,0785,003Accounting Adjustments IAS 19 Pensions Costs Capital Charges(5,131)(5,053)Central Recharges Corporate & Democratic Core Income(4,375)(4,986)(100)(100)(100)(100)(100)(100)Managed Outside the Service(4,475)(5,086)			
Accounting Adjustments IAS 19 Pensions Costs Capital Charges(5,131)(5,053)Capital Charges Corporate & Democratic Core Income(4,375)(4,986)(100)(100)(100)Managed Outside the Service(4,475)(5,086)	Managed Income	(852)	(833
IAS 19 Pensions Costs (5,131) (5,053) Capital Charges 756 67 Central Recharges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)	Net Managed Budget	5,078	5,003
IAS 19 Pensions Costs (5,131) (5,053) Capital Charges 756 67 Central Recharges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) Managed Outside the Service (4,475) (5,086)	Accounting Adjustments		
Capital Charges 756 67 Central Recharges (4,375) (4,986 Corporate & Democratic Core Income (100) (100) (100) (100) (100) Managed Outside the Service (4,475) (5,086)	• •	(5,131)	(5.053
Central Recharges (4,375) (4,986) Corporate & Democratic Core Income (100) (100) (100) (100) (100) Managed Outside the Service (4,475) (5,086)			67
Central Recharges Corporate & Democratic Core Income (100) (100) (100) (100) (100) Managed Outside the Service (4,475) (5,086)		(4 375)	(1 986
Corporate & Democratic Core Income (100) (100) (100) (100) (100) Managed Outside the Service (4,475) (5,086)	Central Recharges	(-,010)	(1,500
(100) (100) Managed Outside the Service (4,475) (5,086)		(100)	(100
Managed Outside the Service (4,475) (5,086			
	Managed Outside the Service		
	Net Cost of Service	602	(0,000

Corporate Insurance		
£000	Budget 2018/19	Budget 2019/20
Supplies & Services		
IT and telecommunications	40	35
Insurance	5,202	4,788
Other Hired and Contracted Services	669	474
	5,911	5,297
Internal Charges		
Managed Recharges Frm Other Directorates	4,383	4,646
	4,383	4,646
Appropriations		
Transfers to/from Earmarked Reserves	0	600
	0	600
Managed Expenditure	10,294	10,543
Internal Income		
Income from other Directorates	(10,248)	(10,536)
	(10,248)	(10,536)
Income - Charges		
Other income	(46)	(7)
	(46)	(7)
Managed Income	(10,294)	(10,543)
Net Managed Budget	0	0
Net Cost of Service	0	0